



ANNUAL BUDGET

FISCAL YEAR

**2025
2026**

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Our Vision

We envision our communities free of mosquito and vector-borne disease

Our Mission

We protect public health with our communities through proven scientific, educational, and sustainable vector control programs

Our Values**Integrity and Trust**

We uphold the highest levels of responsibility, transparency, and accountability, and we perform to high standards

Collaboration

We work as a team and with individuals, communities, and institutions to further our mission

Dedication and Service

We commit to delivering quality service and results for all of our community members

Respect

We appreciate and honor our team members' and our partner institutions' professionalism

Financial Sustainability

We provide stability through the responsible use of public resources

Innovation

We develop environmentally sound best practices in programs and services through applied research.

Board of Trustees

Representing	Name	Title	Appointment	Term Expiration
City of La Quinta	John Peña	President	2021	2025
City of Indio	Benjamin Guitron IV	Vice President	2018	2026
City of Palm Springs	Dr. Douglas Kunz	Secretary	2016	2028
City of Coachella	Frank Figueroa, Ed. D	Treasurer	2023	2026
City of Indian Wells	John Vallat	Trustee	2025	2027
City of Cathedral City	Nancy Ross	Trustee	2023	2027
City Of Palm Desert	Doug Walker	Trustee	2007	2029
City of Desert Hot Springs	Gary Gardener	Trustee	2019	2029
City of Rancho Mirage	Steve Downs	Trustee	2022	2027
County of Riverside	Bito Larson	Trustee	2012	2028
County of Riverside	Felipe Ortiz	Trustee	2024	2028

Background

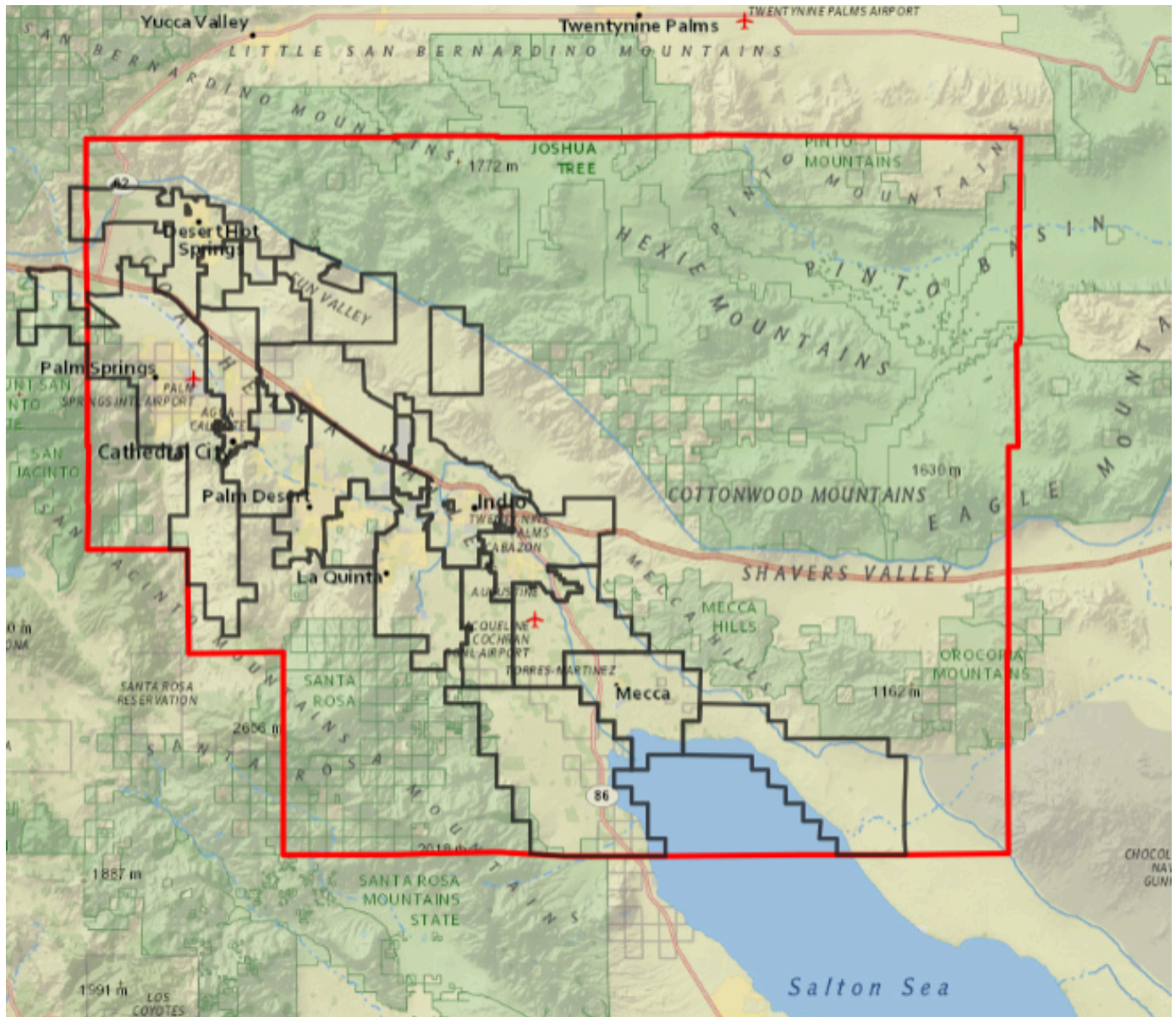
The District formed in 1928 as a response to eye gnats, a significant public health nuisance that contributed to spreading pink eye and closed Coachella Valley schools for two months during eye gnat season. In the 1950s, the District's research and scientific capabilities grew and expanded to include mosquito control as Valley communities and water availability steadily grew. As more species appeared over the decades, the District responded with advanced research, vector-borne disease testing, and integrated control methods.

Today, the District is one of over 80 agencies statewide specifically dedicated to protecting public health by controlling mosquitoes and other vector-related problems. The District operates under the California Health and Safety Code, Division 3, Sections 2000-2910 and is governed by an 11-member Board of Trustees (the Board). Board representation includes one resident from each city, including Cathedral City, Coachella, Desert Hot Springs, Indian Wells, Indio, La Quinta, Palm Desert, Palm Springs, Rancho Mirage, and two members representing the county at large.

The annual budget approved by the Board supports District activities in providing vector-borne disease surveillance and vector control throughout the Coachella Valley, including but not limited to: applied scientific research; vector prevention education programs that are presented by Staff at schools, civic group meetings and various community events; and coordination with partner agencies that extends vector control efforts in our communities.

Service Area

The District boundary encompasses 2,400 square miles, including Cathedral City, Coachella, Desert Hot Springs, Indian Wells, Indio, La Quinta, Palm Desert, Palm Springs, Rancho Mirage, and unincorporated sections of Riverside County.



Transmittal Letter

To the Board of Trustees and our District Constituents,

For 97 years, the Coachella Valley Mosquito and Vector Control District's primary mission has been to protect Valley residents from insects that can transmit disease-causing agents to humans through programs that have evolved into a comprehensive, science-based, Integrated Vector Management Program. This program is defined by vector and vector-borne disease surveillance, control, public education, and quality control. With our mission in mind, and our Strategic Plan as a guide, District Staff and the Board Finance Committee worked collaboratively to develop a budget that supports the work of our professional staff, District programs, and drive management decisions over the course of the year.

Strategic Business Plan Priorities and FY 25-26

Highlights for coming fiscal year regarding projects or actions that support the Six strategic goals of Strategic Business Plan:

- **Laboratory** - Staff will continue to explore and develop sterile insect technique (SIT) by evaluating rearing and dosing procedures of invasive *Aedes aegypti* male mosquitoes to prepare for lab and semi-field evaluations. Staff will also collaborate with consultants on a feasibility study to fully understand the scope and costs required to create an insectary that will support a District SIT program.
- **Operations** - Drone Program resources will be expanded to support the work of the District's current two full-time positions, adding one more position, dedicated to the use of mosquito site surveillance and treatment drones. In FY 25-26 the drone program will outfit its second drone trailer to allow for expanded use of drone technology in marsh and agricultural habitats.
- **Operations / Public Outreach** - Design and implement data-driven models and outreach strategies to optimize service levels, promote behavior change, and build public support for effective vector control programs.
- **Administration / Public Outreach** - Regularly meet with Federal, State and Community leaders to educate and support collaboration on issues that benefits the health of residents and visitors while also building community equity.
- **Research** - Continue to collaborate and fund applied academic research that benefits District programs and services.
- **IT** - Implementation of cybersecurity measures based on the District's IT Master Plan. Cybersecurity projects proposed in this budget will enhance the safety and integrity of the District's databases to prevent loss or reduction in essential services to the community.
- **HR** - Foster a positive, safe, and supportive workplace culture that encourages communication, collaboration, and employee well-being, while providing training and development opportunities to support professional growth and advancement.
- **Facilities** - Implement Board-approved objectives of District energy project proposed by Centrica Energy consultants to make certain facilities meet the needs of District programs and align with State of California environmental mandates.
- **Finance** - Continue the District's commitment to sound financial stewardship of public funds by actively paying down the District's pension unfunded liabilities, while saving taxpayer money in interest, and funding a Section 115 trust that will build equity for future unfunded liabilities and normal annual costs for employee pensions.

In recent years, Southern California saw its first cases of locally transmitted dengue. The risk from vectors and vector-borne diseases continues to expand and create new challenges for public health in California. District Staff and resources remain poised to proactively meet those emerging challenges. This comprehensive budget reflects a unified and fiscally sound effort by the Board and staff to provide the necessary resources for the District's Integrated Vector Management Program aimed to prevent and reduce vector and vector-borne disease while enhancing the quality of life in an environmentally conscientious manner.

I would like to give special thanks to the District's Finance Committee comprised of Board Treasurer Frank Figueroa, Ed. D, Trustee John Vallat, and Trustee Doug Walker. Their dedication, guidance, and critique were valuable contributions to the development of the budget document. I would also like to thank David I'Anson, District Administrative Finance Manager, for facilitating the six-month budget development process with our Finance Committee and the Management and Supervisory

Team who thoughtfully worked through their departmental needs for the coming fiscal year to provide the community our best service. Once again it has been a rewarding collaborative process working with all those involved to deliver to you this year's balanced 2025-26 budget.

Respectfully submitted,

Jeremy Wittie, M.S., CSDM

General Manager

Budgeting Process

Overview

The annual budget is adopted by resolution each June by the Board of Trustees establishing legal expenditure imitations for the following fiscal year. If the District is going to exceed established legal expenditure a Resolution is presented to the Board of Trustees for adoption and documented in the minutes. A copy of the Budget is sent to the Riverside County Board of Supervisors. The Board of Trustees approve the budgets at the fund level, all changes are approved by the Board.

The budget contains the following information:

- A letter from the General Manager discussing the proposed financial plan for the next fiscal year, a review of the previous year's activities and the current financial condition of the District.
- Proposed capital, operations and maintenance, debt service (if applicable) expenditures by program and type of expenditure for the budget year, along with comparisons to estimated expenditures for the current year and actual expenditures for two prior years.
- Proposed receipts, by source for the budget year, along with comparisons to estimated receipts for the current year and actual expenditures for two prior years.
- Table of organization with proposed staffing levels by program, along with comparisons to staffing levels for the current year.
- A summary of designated balances for system operations, normal replacements and improvements, debt service, self-insurance, and future capital projects.

Budget form

The District's operating budget is developed on an annual basis. Appropriations are approved by the Board of Trustees each year at their June meeting after reviewing the draft version the month earlier. The operating budget is presented in program budget format. The purpose of this format is to clearly outline the major programs and associated expenditures.

Basis of budgeting

The District's operating budget is based on generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board. The budget basis will conform to the accounting policies contained in the comprehensive annual financial report, Note 1 Summary of Significant Accounting Policies. For example: transfers from the General Fund are budgeted as expenditures in the General Fund and as revenue in the funds receiving the transfer. Under modified accrual basis of accounting, revenues are considered susceptible to accrual when they become both measurable and available. Available means collectible with the current period or within 60 days after year end. Expenditures are recorded when the related fund liability has been incurred.

Budget calendar

The budget calendar is an important part of the budgeting process helping to define the major and minor milestones for all stakeholders. The District's budget year starts July 1st ending June 30th the following year. The District's budget packages for annual preparations which include forms and instructions are distributed no later than January 15th each year. The package includes the budget calendar. The District's budget is distributed to the Board of Trustees at the regular meeting in May each year to be approved and adopted at the June meeting.

Roles and responsibilities

The Administrative Finance Manager prepares the budget document. The Administrative Finance Manager serves as the focal point for issuing guidelines, responding to questions and along with the General Manager reviewing departmental budget requests. The Administrative Finance Manager is responsible along with the General Manager to prepare and present the

budget to the Finance Committee (Budget Committee), made up of the Treasurer and two other Trustees appointed by the Board President. The proposed budget is tied to goals/objectives in the District's strategic plan. The Finance Committee reviews, and if necessary, revises the proposed budget. The Finance Committee also determines whether the proposed budget adequately addresses the priorities set forth in the District's strategic plan. The Finance Committee approves the proposed budget and submits it for adoption by the full Board of Trustees. The Board of Trustees has the final responsibility for adopting the budget and for making the necessary appropriations.

Budgeting control system

The purpose of a budgeting control system is to ensure that actual expenditures do not exceed expenditures set forth in the budget. Fundamental to this is the generating of budget to actual reports on a regular basis. Reports allow management and Trustees to take corrective action if actual numbers vary significantly from budgeted expenditures. Analysis may show that some areas need service reduction that exceeds budget expenditure or transfers of surplus from other line items or programs. The Administrative Finance Manager is responsible for maintaining a budgetary control system to ensure adherence to the adopted budget. On a quarterly basis the Administrative Finance Manager prepares summary reports that compare actual revenues and expenditures to budgeted amounts. The reports also compare targeted performance levels and actual results. These reports are sent to both the Finance Committee and Board of Trustees to keep them informed of the District's operating performance. These same reports are provided to the General Manager and department heads on a monthly basis to assist them in managing the day to day operations of the District.

Amendments to the budget

An aspect of the budgeting control system is the process for approving amendments to the operating budget. Amendments must be approved by the Board of Trustees and consist of changes to the appropriations in the budget document after Board adoption but before the end of the year. Criterion for budget amendment include unexpected downturn in economic conditions, rising costs for services or supplies purchased by the District, new priorities, or forecast errors can lead to the need for formal amendments to the budget. Department heads prepare memos to the Administrative Finance Manager and General Manager for a request to amend line items or program budget along with reasons for the amendment. After review and providing approval by the Administrative Finance Manager and General Manager, the budget amendment is then presented to the Finance Committee for review and /or approval who then submit the amendment request to the Board of Trustees, who are responsible for final approval of all budget amendments. The District may in certain instances, amend budget appropriations after budget adoption. All budget amendments require Board of Trustee approval. These are allocations from the General Fund General Reserve, appropriations from other unrestricted funds and appropriation reallocations.

Balanced budget definition

A balanced budget is necessary for correct financial management of the District. The District shall annually adopt a balanced budget where operating revenues are equal to, or exceed, operating expenditures. Any increase in expenses, decrease in revenues, or combination of the two that would result in budget imbalance will require budget revision, rather than spending not appropriated surpluses or designated reserves to support ongoing operations. Any year end operating surpluses will revert to not appropriated balances for use in maintaining reserve levels set by policy and the balance will be available for capital projects and /or "one time only" general fund expenditures. Under certain circumstances it may be necessary to deviate from this policy of balanced budget. Justifications for this include natural disasters and civic emergencies. These deviations can be corrected by unitizing the reserve balance, raising additional revenues, or cutting expenditures.

Performance measurement

An advantage with including performance measures in the budget policy is that newly appointed Trustees and staff may more readily recognize the importance of these initiatives when they are incorporated into policies. Where possible the District will integrate performance measurement, service level, and productivity indicators in the District's published budget document. Department heads will integrate operating efficiency, operating effectiveness, customer satisfaction, and human resource

efficiency performance measures into their department's budgets. Department heads will be required to tie service levels (both quantity and quality) to funding levels (budgeted dollars).

Financial Policies

Balanced Budget

The District annually adopts a balanced budget where operating revenues are equal to, or exceed, operating expenditures. Any increase in expenses, decrease in revenues, or combination of the two that would result in budget imbalance will require budget revision, rather than spending unappropriated surpluses or designated reserves to support ongoing operations. Any year end operating surpluses will revert to unappropriated balances for use in maintaining reserve levels set by policy and the balance will be available for capital projects and/or “one time only” general fund expenditures.

Fund Structure

The fund structure includes the General Fund, Thermal Capital Fund, and the Internal Service Fund. The General Fund is the primary operating fund of the District. It accounts for all activities of the general government, except those required to be accounted for in another fund. The Thermal Capital Projects Fund accounts for the ongoing improvements at the District's Thermal facility. The Capital Replacement – Internal Service Fund accounts for the financing of goods or services provided by one department to other departments of the District, on a cost reimbursement basis. The internal service maintains a fund balance for replacing District vehicles and large equipment and for replacing IT equipment.

Fund Balance

It is the Coachella Valley Mosquito and Vector Control District's (District) policy to maintain an adequate fund balance for public health emergency, contingencies, operating cash flow, future liabilities, replacement of equipment and plant, and for future construction. The Fund Balance Policy follows the guidelines set in the Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

Investment Policy

It is the policy of the Coachella Valley Mosquito & Vector Control District (“District”) to invest public funds in a manner which will provide maximum security while providing sufficient liquidity to meet the daily cash flow demands of the District and an investment return conforming to all state and local statutes governing the investment of public funds.

Demographics

The District is one of the largest mosquito and vector control districts in California. It serves the Coachella Valley, and has a District boundary encompassing 2,400 sq. miles.

Population



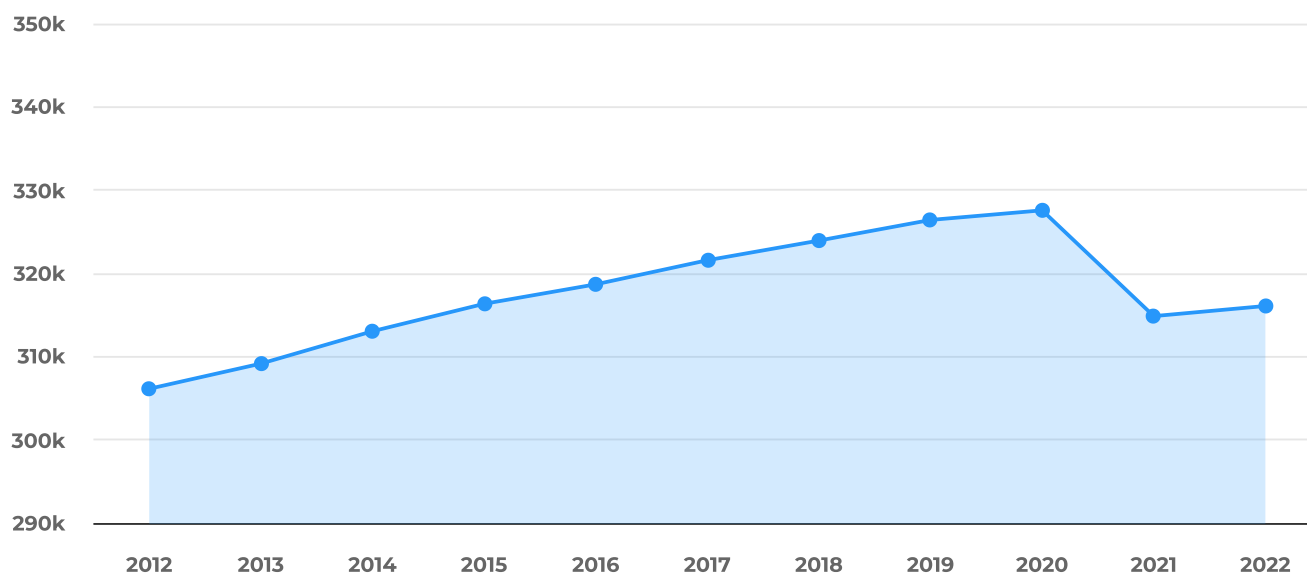
TOTAL POPULATION

316,076

0.39%
vs. 2021

GROWTH RANK

136 out of **508** Municipalities in California



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



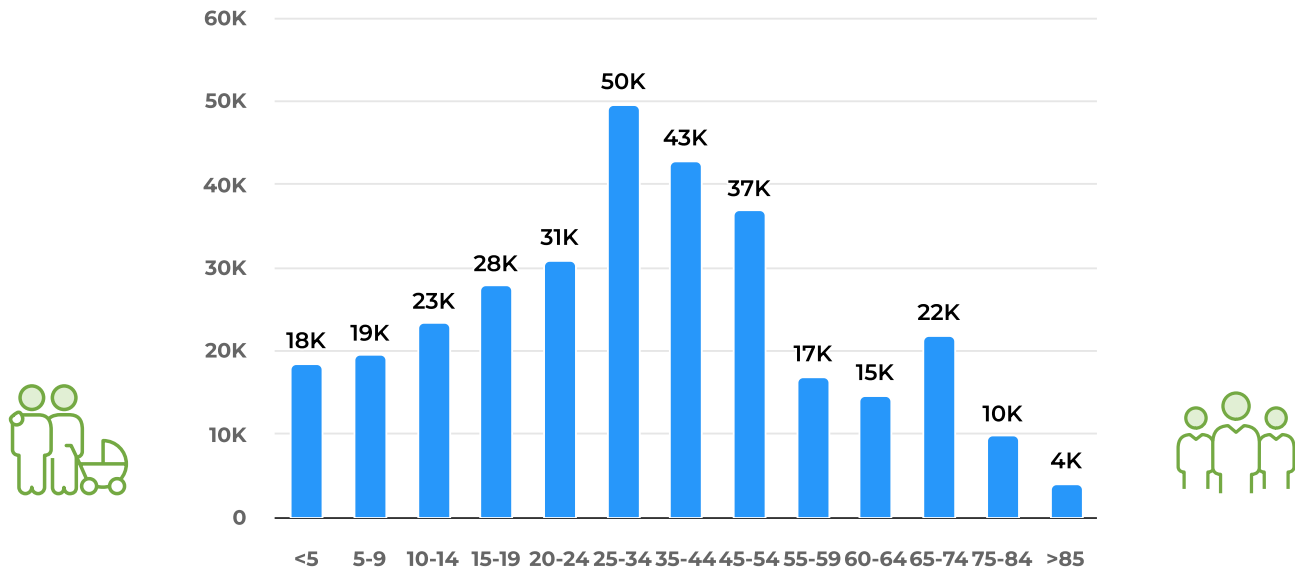
DAYTIME POPULATION

342,145

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

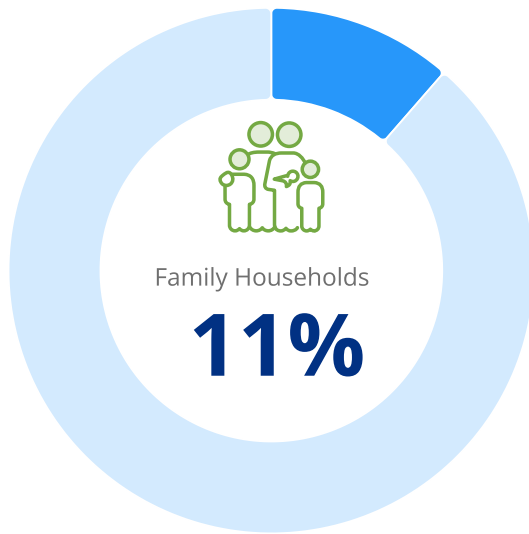
** Data Source: American Community Survey 5-year estimates*

Household

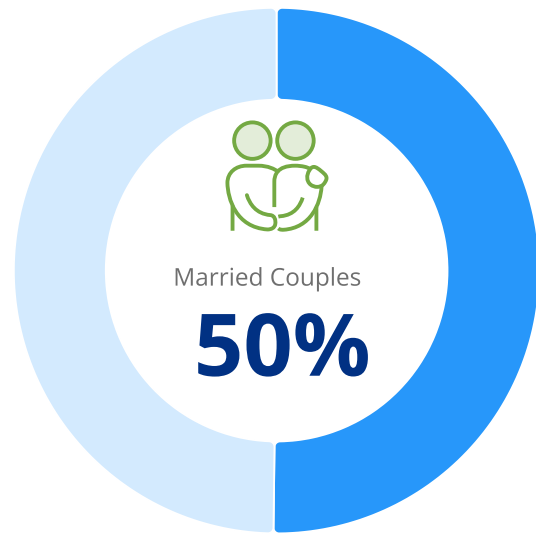
TOTAL HOUSEHOLDS

90,540

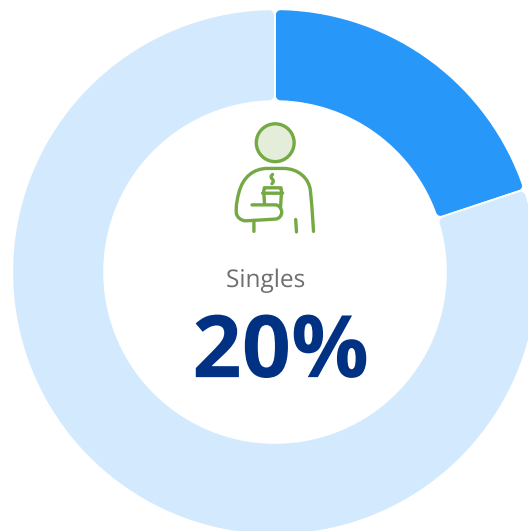
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



-79%
lower than state average



1%
higher than state average

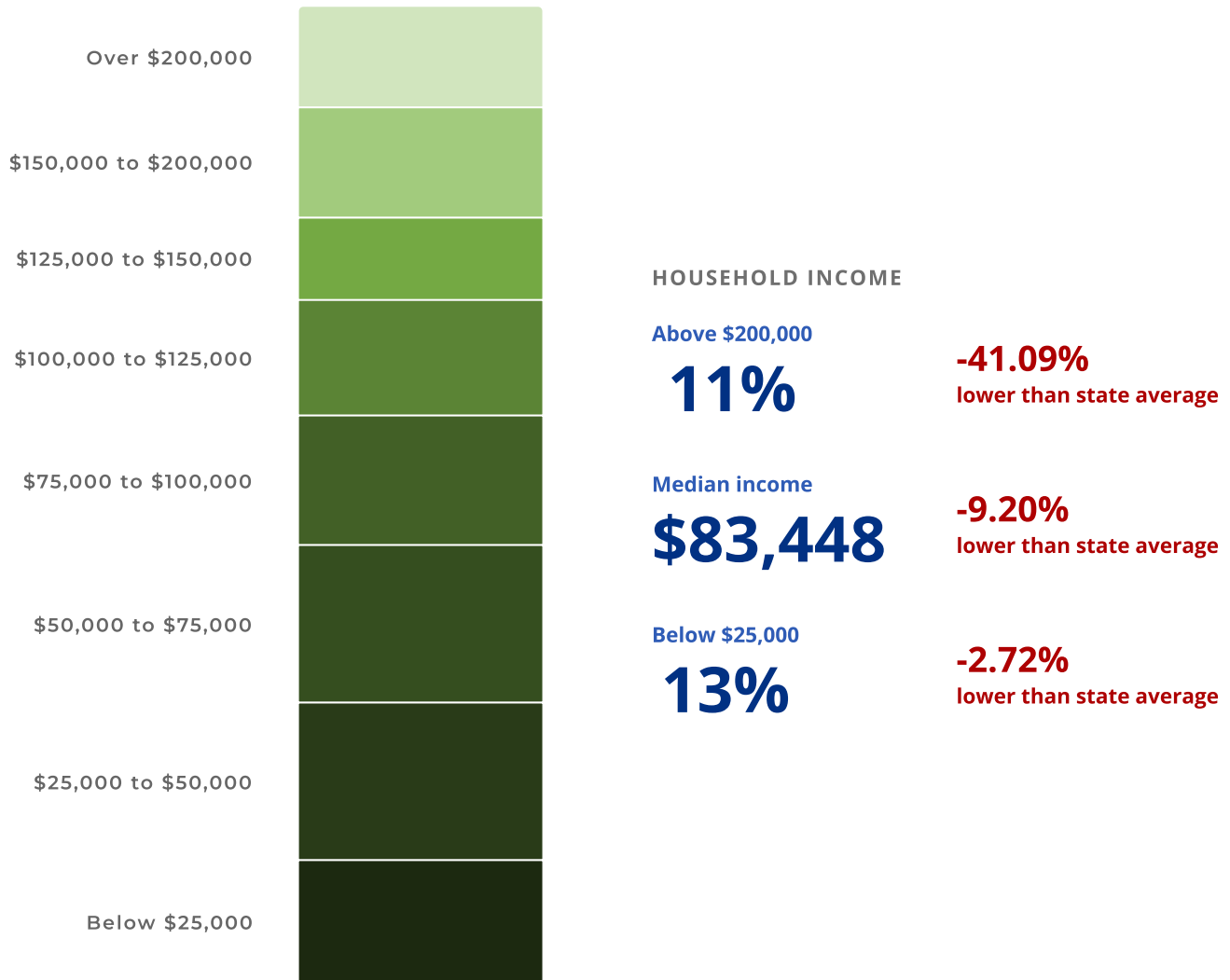


-16%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



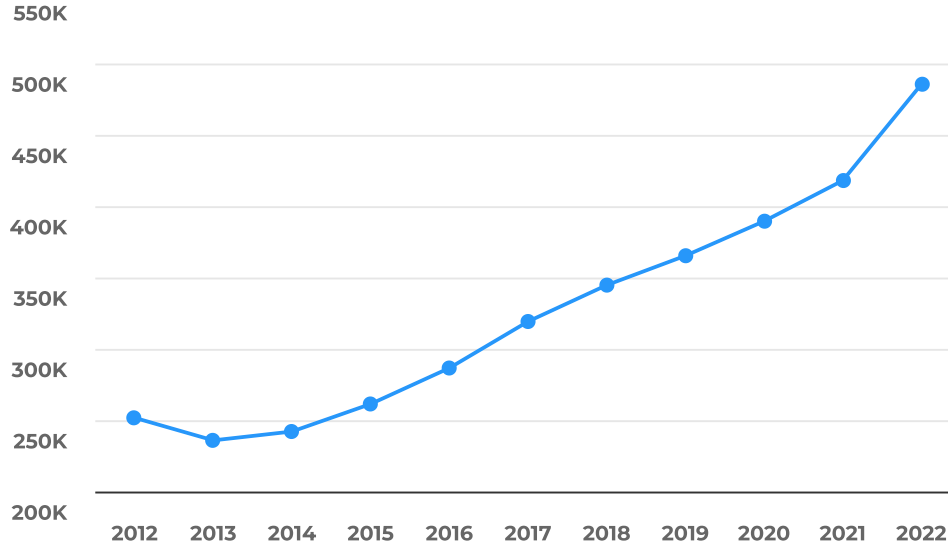
* Data Source: American Community Survey 5-year estimates

Housing



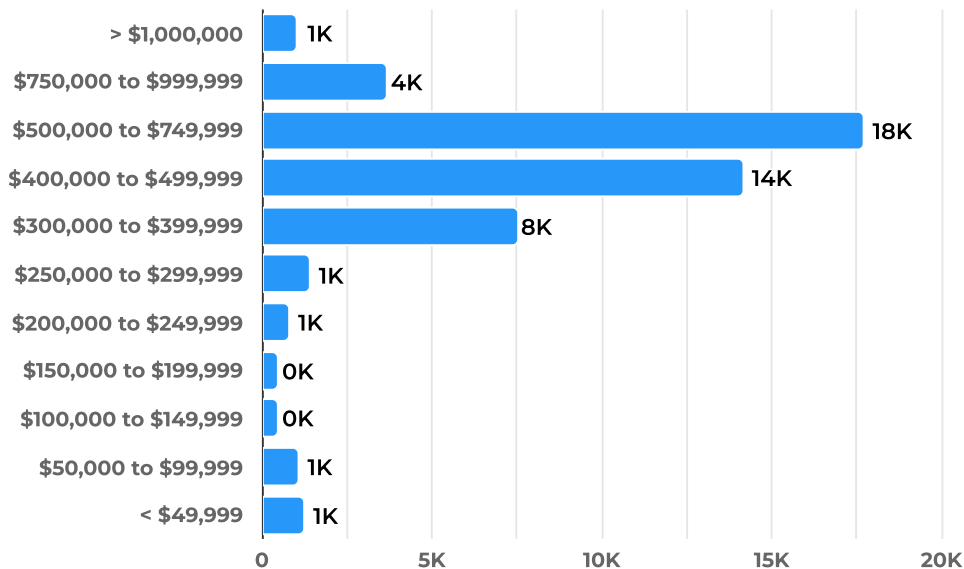
2022 MEDIAN HOME VALUE

\$485,500



* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME VALUE DISTRIBUTION



* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Coachella Valley Mosquito and Vector Control District

State Avg.

45%
Rent

44%
Rent

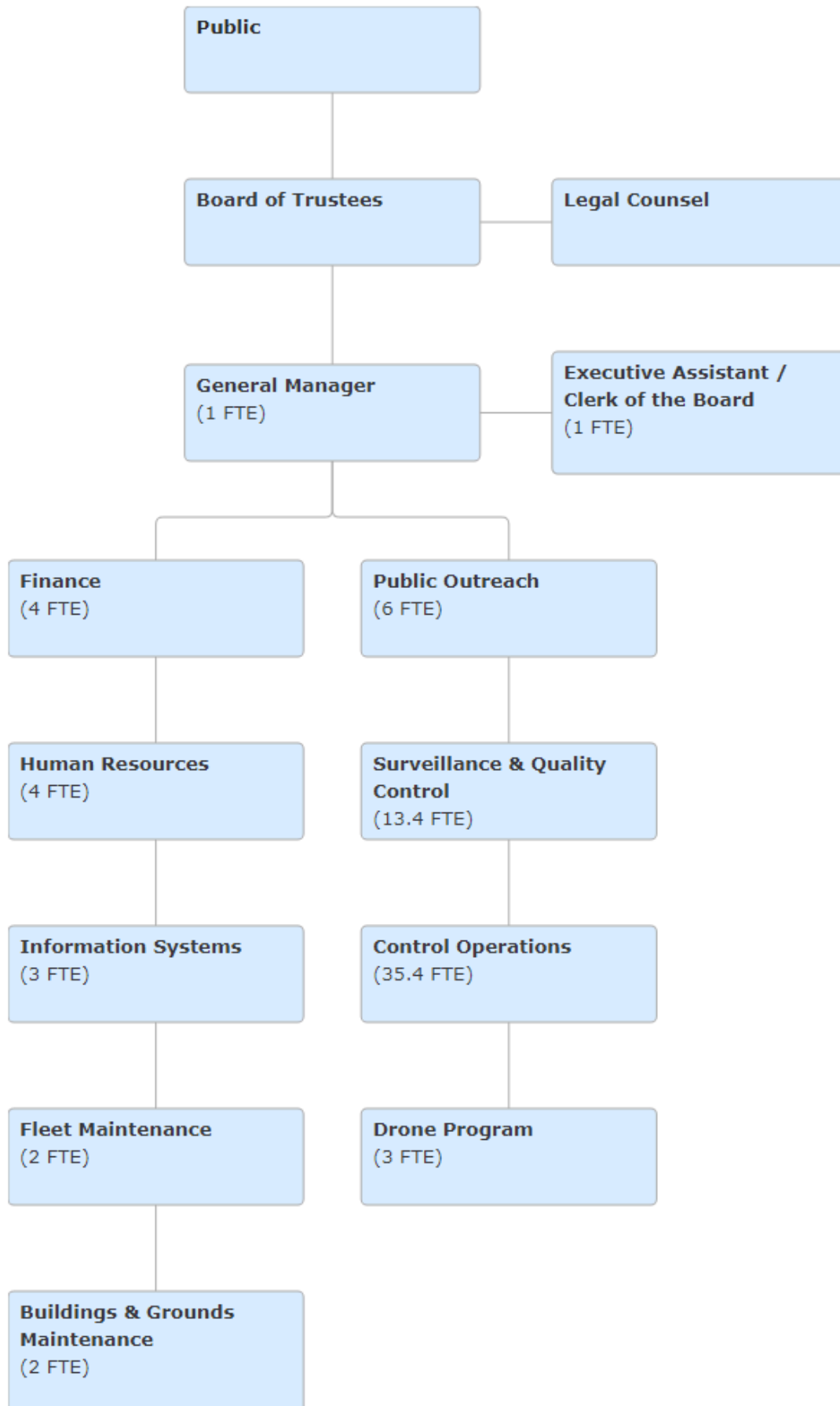
56%
Own

56%
Own

* Data Source: 2022 [US Census Bureau](#), American Community Survey. Home value data includes all types of owner-occupied housing.

Organizational Chart

The General Manager and legal counsel are appointed and report to the Board of Trustees. The General Manager's administrative responsibilities include six Managers, the Clerk of the Board, and nine departments: Finance, Human Resources, Information Systems, Public Outreach, Fleet Maintenance, Buildings and Grounds Maintenance, Surveillance and Quality Control, Control Operations & Drone Program.



History of the District



During the mid-1920s, eye gnats (*Hippelates*) had become a significant problem in the Coachella Valley. Mass meetings were held resulting in petitions sent to the University of California, the State and County Boards of Health, and the Federal Government asking for immediate assistance. The concern was, not just the nuisance that eye gnats were causing, but that eye gnats are potential mechanical vectors of conjunctivitis (“pink eye”).

In 1927, “pink eye” had become so prevalent that schools in the Coachella Valley were closed for two months during the eye gnat season. To address the problem, Dr. William B. Herms of the University of California, Berkley sent researchers to the Valley and the Federal Government appropriated \$12,000.00 for study of eye gnats. The Bureau of Entomology established a Gnat Research Laboratory with four entomologists, D.C. Parman as head, David G. Hall, Gaylon W. Robertson, and Robert W. Burgess.

On March 12, 1928, the Coachella Valley Mosquito Abatement District was formed under the California Mosquito Abatement by the Riverside County Board of Supervisors to combat eye gnats. At the time, seven trustees were appointed by the Riverside County Board of Supervisors to create and oversee District policies.

In October 1948, the first District entomologist, Dr. Ernest R. Tinkham, began his intensive research into eye gnat control. Dr. Tinkham confirmed that eye gnats could be controlled by the application of insecticide to the soil where eye gnat larvae breed. The District employed this practice for many years until insect resistance, environmental concerns, and budgetary constraints made it no longer feasible. In 1956, Dr. Mir Mulla from the University of California, Riverside collaborated with the District in extensive research on eye gnats, including their habitats and control techniques, introducing a method termed “trapping out,” using non-pesticide attractant to draw the flies in the traps and deplete them locally.

In 1949, the Coachella Valley Canal was completed bringing an abundance of water to the Valley, which resulted in the formation of mosquito breeding sites from irrigation runoff. The abundance of mosquitoes created a nuisance as well as a health threat in the form of mosquito-borne virus transmission.

In January 1951, the Board of Trustees of the District formed a Mosquito Control Department in addition to the eye gnat control.

In 1995, the Board of Trustees expanded the District to a full vector control agency and changed the name to the Coachella Valley Mosquito and Vector Control District. With this expansion in programs came the need for a larger, modern headquarters to meet work and safety requirements.

In April 2001, the District moved from its Thermal headquarters, where it had been located for 73 years, to the new headquarters in Indio.

In 2005, the District added the Red Imported Fire Ant (RIFA) Program. Valley residents suffering from RIFA infestations could now call the District for property inspections and treatment of this pest.

In 2006, the Bio-Control Facility was completed as a result of the District's commitment to research and apply the latest integrated methods to control mosquitoes.

In 2014, the District completed a laboratory upgrade and expansion project, which allowed District biologists to carry out virus testing of mosquitoes on site. As a result, technicians are able to respond more quickly to the detection of mosquito virus activity, such as West Nile or St. Louis encephalitis. A quicker response enables the District to have better success in interrupting virus transmission and limiting the spread of virus through the area. The longer the virus is allowed to persist without pressure put on the mosquito population the greater the chances there are of the virus spreading over larger areas, and there is greater potential for mosquitoes to infect people.

In 2016, *Aedes aegypti* was detected in the Coachella Valley. This invasive mosquito species is not native to the area and has the potential to transmit deadly viruses including dengue, chikungunya, Zika, and yellow fever, viruses not currently transmitted in California by mosquitoes. Other communities in California have been battling infestations of this mosquito species for several years. The mosquitoes are a threat not only because they can carry deadly diseases, but also because they bite aggressively during the day. The District has responded with teams doing door-to-door inspections in neighborhoods where the mosquitoes are present and helping residents get rid of standing water sources on their properties, where mosquitoes lay eggs.



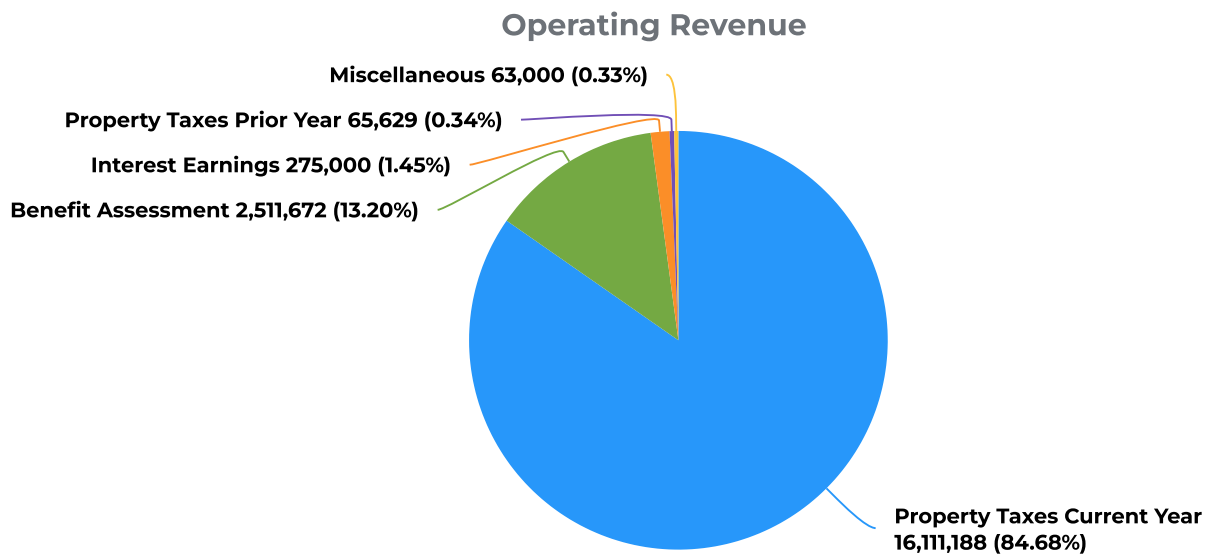
Executive Summary

Operating Budget Revenue

The total operating revenue for FY 2025-26 is forecast to increase to \$18,442,990 which is 4.5% higher than the estimated actual for Fiscal Year Ending (FYE) June 30, 2025, of \$17,643,330.

Revenue Assumption

- Benefit Assessment rates per Single Family Equivalent (SFE) remains at \$14.39 per SFE estimated revenue \$2,437,709.
- Based on FY 25-26 Budget, Engineers' report lists Benefit Assessment \$14.39 per SFE to balance the budget
- Property Tax Current to increase by 5% in line with Assessors Valuation and historical revenue trends.
- Interest revenue \$275,000, Miscellaneous revenue includes \$16,000 estimated credit card rebate, \$35,000 for USDA refund for expenses, and \$12,000 for reimbursement for testing other mosquito & vector control districts' mosquito samples for WNV or SLE.



Operating Budget Expenditure

Total Operating budget expenditure for FY2025-26 is forecast to be \$18,442,990 10.8% increase over the estimated actual for FYE June 30, 2025. Expenditures are broken down into Payroll, Administrative, Utility, Operating, and Contribution to Capital Reserves.

Administrative Expenses

Administrative expenses, which account for 8% of the total budget, are projected to increase by 16.3%. This includes a \$100,000 increase in Public Outreach advertising to support the District's 2025-26 multimedia campaign. The campaign—spanning print, digital, radio, and billboards—aims to raise awareness of District programs and empower residents and visitors to eliminate mosquito breeding sources and take preventive action against mosquito bites, ultimately reducing the risk of mosquito-borne disease transmission.

Payroll

Payroll expense, 62% of total budget, are projected to increase by 6.0% over the estimated actual for FYE June 30, 2025.

- Full-time equivalents (FTE), remains at 74.8 FTE.
- One Education Specialistis added to the budget.
- One UAS Operator is added to the budget.
- Two FTE equivalent Vector Control Technician I (9-month term) removed from the budget.
- Cost of living adjustment is 3 % for all employees.
- CalPERS Classic Employer Rate increase from 10.71 % to 10.76 %
- CalPERS PEPRA Employer Rate increase from 7.87 % to 7.96 %
- CalPERS Classic unfunded accrued liability (UAL) payment \$458,555
- CalPERS PEPRA unfunded accrued liability (UAL) payment \$8,617
- Prefunding \$200,000 to California Employers' Pension Prefunding Trust (CEPPT) Fund
- CalPERS CERBT fully funded for retiree healthcare contribution reallocated to pension trust.

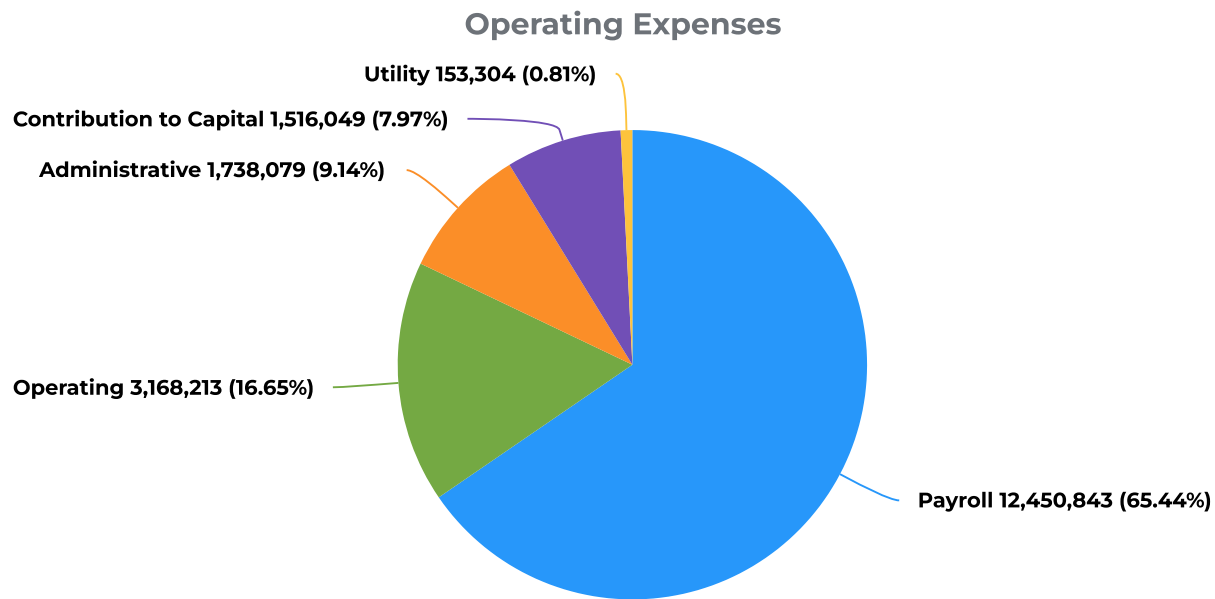
Utility Expenses

- Budget for utility has a slight increase over FY24-25 budget, replacement of solar panels in new fiscal year should positively impact spring 2026 electricity expenses.

Operating Expenses

The 2025-26 Operating expenses, 16 % of total budget, are forecast to be 18.5% more than the latest estimate for 2024-25.

- Operation control products increased by 2% over previous year's estimated actual due to inflation and increase in use of certain formulations for the expanding drone aerial application program.
- Motor fuel has increased 23% from latest estimate.
- Contingency Expense is \$275,000, this includes aerial applications for mosquito virus response and the amount is less than 10 % of the Operating Expenses minus the Research Budget. This expense is built into the budget in case there is a need to buy more equipment, chemicals, or aerial services.



Capital Budget

FUND 12 Thermal Facility Remediation Capital Fund Reserve

This fund reserve is set up to fund ongoing maintenance and capital improvements at the District's old Thermal headquarters. Remediation work was originally performed in 2008 to pave the grounds that were polluted with DDT. The fund reserve includes rental revenue of \$15,000 and a fund transfer from the General Fund of \$75,281. No expenditures are budgeted for this fiscal year.

Thermal Facility Remediation Fund Reserve Forecast	Beginning Balance July 1, 2025	Budgeted Revenue	Contribution from / (to) Operations and from Other Capital Funds	Budgeted Expenditure	Ending Balance June 30, 2026
Assigned Reserves:					
<i>Thermal Facility Remediation Fund</i>	301,420	16,400	75,281 ⁽¹⁾		393,101
Total	301,420	16,400	75,281		393,101
⁽¹⁾ Transfer to/from Operating Budget					

FUND 13 Capital Equipment Replacement Fund Reserve

This fund reserve is set up to fund new and/or replacement IT, Operations, Laboratory equipment. Budget expenses total \$256,330. This is funded from an annual transfer of \$195,298 based on a funding schedule. Capital expenditure includes Mobile Emergency Communications equipment, CCTV & Card System upgrade, two replacement Argo Frontiers and replacement forklift.

Capital Equipment Replacement Fund_Forecast	Beginning Balance July 1, 2025	Budgeted Revenue	Contribution from / (to) Operations and from Other Capital Funds	Budgeted Expenditure	Ending Balance June 30, 2026
Assigned Reserves: <i>Equipment</i>	718,507	18,924	195,298 ⁽¹⁾	(256,330)	676,399
Total	718,507	18,924	195,298	(256,330)	676,399
⁽¹⁾ Transfer to/from Operating Budget					

FUND 14 Capital Facility Replacement Fund Reserve

This fund reserve is set up to fund maintenance, repair and replacement of District facilities and vehicles. The FY2025-26 Capital Budget includes capital expenses for Boardroom & Administration office enhancements, vehicle replacement of 6 full size trucks, Security Improvements, Operations Building Enhancements and Centrica Energy Efficiency Project which includes LED lighting, replacement and expansion of solar array, and upgrade and expansion of building control systems.

Capital Facility Replacement Fund_Forecast	Beginning Balance July 1, 2025	Budgeted Revenue	Contribution from / (to) Operations and from Other Capital Funds	Budgeted Expenditure	Ending Balance June 30, 2026
Assigned Reserves: <i>Facility & Vehicle Replacement</i>	5,398,902	34,718	1,647,499 ⁽¹⁾	(5,594,365)	1,486,755
Total	5,398,902	34,718	1,647,499	(5,594,365)	1,486,755
⁽¹⁾ Transfer to/from Operating Budget					

FUND 15 Capital Project Sterile Mosquito Insectary Fund Reserve

This fund reserve is set up to fund new Sterile mosquito insectary building. The FY25-26 budget includes \$0.5million fund transfer from General Operating Budget, \$60,000 budget for equipment maintenance and feasibility study for laboratory expansion to add a new insectary for the Sterile Insect Technique (SIT).

Capital Project SIT Insectary Construction Fund Capital Reserves Forecast	Beginning Balance July 1, 2025	Budgeted Revenue	Contribution from / (to) Operations and from Other Capital Funds	Budgeted Expenditure	Ending Balance June 30, 2026
Assigned Reserves: <i>Capital Project Sterile Mosquito Insectary Construction</i>	2,161,309	20,000	500,000 ⁽¹⁾	(60,000)	2,621,309
Total	2,161,309	20,000	500,000	(60,000)	2,621,309
⁽¹⁾ Transfer to/from Operating Budget					

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Strategic Framework

The Strategic Framework outlines our mission and values that serve as the foundation for the goals, objectives, and implementing strategies. These framework elements are interrelated and complement one another. Together, they form the basis and directives that will guide the District through challenges and opportunities in a changing environment.

Vision - The District's vision statement describes our "north star" or ultimate desired outcome.

Our Vision
<i>We envision our communities free of mosquito and vector-borne disease</i>

Mission - The District's mission statement describes our core purpose or why we exist.

Our Mission
<i>We protect public health with our communities through proven scientific, educational, and sustainable vector control programs</i>

Values -The District's values represent our shared beliefs in what is most important to us in how we do our work and serve the community.

Our Values	
Integrity and Trust	<i>We uphold the highest levels of responsibility, transparency, and accountability, and we perform to high standards</i>
Collaboration	<i>We work as a team and with individuals, communities, and institutions to further our mission</i>
Dedication and Service	<i>We commit to delivering quality service and results for all of our community members</i>
Respect	<i>We appreciate and honor our team members' and our partner institutions' professionalism</i>
Financial Sustainability	<i>We provide stability through the responsible use of public resources</i>
Innovation	<i>We develop environmentally sound best practices in programs and services through applied research.</i>

Our Goals

Achievable and action-oriented goals are accompanied by measurable and implementable objectives (next section) that will guide the Board, Management Team, and Staff over the next three years. Annual planning will be conducted by the Management Team to identify specific implementing strategies actions in relation to the SBP.

Goals
1. PROGRAMS Effective, environmentally sound programs.
2. HUMAN RESOURCES AND DISTRICT CULTURE A strong culture drives the Board of Trustees and Staff to unite as a team and continually grow in both skill and purpose.
3. PUBLIC ENGAGEMENT Engaged community members help improve vector control.
4. FACILITIES, EQUIPMENT AND TECHNOLOGY Reliable, cost-effective facilities, equipment and technology that meet evolving needs.
5. APPLIED RESEARCH Leads to ongoing improvements in the District's performance.
6. FINANCES Sustained and transparent finances that meet District needs.

Objectives

Each goal is supported by objectives that define implementable and measurable changes and outcomes, or “what” is to be achieved. The implementation of each objective is guided by implementing strategies and actions, or the “how to” of the strategic plan, which are managed, tracked, and updated on a regular basis in a separate work plan by the District Manager and the Management Team.

1. PROGRAMS Overview: The District is highly regarded for its industry-leading and environmentally-sound research and vector control practices. Current and future threats to public health from vector-borne diseases will continue to evolve, particularly as the Coachella Valley grows and develops. The District is committed to staying ahead of vector impacts to the greatest and most practical extent possible through continued innovation and scientifically-proven methods. Given that resources are always limited, in the coming years the District will focus on innovation with a custom estimating model that improves its ability to connect future service needs with necessary investments in human and infrastructure resources. This will assist the District in tailoring and delivering the most efficient and effective amount of service that minimizes threats and preserves public health.
Goal: Effective, environmentally sound programs.
Objectives
1.1: Design and implement a new, dynamic estimating model for measuring and optimizing desired program service levels and efficacy.
1.2: Implement the Sterile Male Mosquito Program.

2. HUMAN RESOURCES AND DISTRICT CULTURE

Overview: In recent years the District has strengthened and streamlined its procedures and efforts for maintaining a productive and supported workforce, which has contributed to strengthening the District culture. Continued efforts in the coming years will focus on staff awareness of and participation in District-provided opportunities that support their professional growth and engagement, position them for advancement in the District, and strengthen the District's operational resilience and flexibility. Similarly, Trustees will continue to sharpen their understanding of District operations and how their guidance, decision-making, and leadership can continue to promote high performance.

Goal: A strong culture drives the Board of Trustees and staff to unite as a team and continually grow in both skill and purpose.

Objectives

- 2.1: Maintain a positive District culture and a safe working environment to promote effective communication, collaboration, engagement, creativity, and employee satisfaction.
- 2.2: Provide educational opportunities for employees looking to grow into promotions by providing training and development.
- 2.3: Establish conditions that ensure the Board of Trustees are engaged and productive and possess a deep understanding of the District.
- 2.4: Cultivate a wellness planning approach that promotes and supports employees' wellbeing, both physically and mentally.

3. PUBLIC ENGAGEMENT

Overview: The District cannot successfully fulfill its mission without an engaged public as each Coachella Valley community member plays a role. The District will continue to implement its best practices in public engagement and will explore and implement new methods that go beyond awareness and elevate behavior change. Closer education and engagement of youth and young adults is a priority, ensuring they have a lifelong commitment to their contributions to vector control. Additionally, as communities continue to grow and public policies evolve, awareness-building will be important among key public and private institutions of the vital importance of vector control to public health and sustainability.

Goal: Engaged community members help improve vector control.

Objectives

- 3.1: Develop and implement new communication and engagement methods to promote behavior change and meet identified goals for managing vectors.
- 3.2: Influence public awareness, understanding and support of the District programs and vector control methods to make possible implementation of those programs when needed.
- 3.3: Connect with key community, business, and legislative leaders to maintain, and improve understanding and support of the District and its programs.
- 3.4: Expand school-based programming and education.
- 3.5: Celebrate the District's centenary (2028) as an opportunity to strengthen public awareness.
- 3.6: Expand the transparency of and tracking measures for implementation of the Strategic Business Plan.

4. FACILITIES, EQUIPMENT AND TECHNOLOGY

Overview: While the District continuously assesses and invests in facilities and equipment that support its current and future operations, changes and opportunities in policies, service needs, and environmental conditions will inform these considerations. The District's values align with The State of California's current mandates for public agencies to change infrastructure and equipment in ways that reduce or eliminate greenhouse gas emissions and their carbon footprint, which will inform the District's decisions and expenditures more than ever. Additionally, state-of-the art technologies are improving safety, security, efficiency, and productivity for staff members and District infrastructure. Continued changes in the physical and "cyber" environments will require the District to be diligent and proactive in increasing protective measures and practices.

Goal: Reliable, cost-effective facilities, equipment and technology that meet evolving needs.

Objectives

4.1: Maintain and enhance District facilities to support our long-term operational needs, strategic goals and mandates.

4.2: Strengthen the resiliency of information technology (IT) infrastructure and systems towards uninterrupted operations, including implementation of the Cybersecurity Roadmap.

4.3: Increase the effectiveness of staff in measurable ways through the implementation and use of new tools, technology, and equipment, including implementation of the IT Master Plan.

4.4: Expand current drone operations and explore potential new uses.

4.5: Develop a District Land and Asset Management Plan.

4.6: Optimize the District's fleet and equipment to enhance efficiencies, minimize operating costs, and achieve energy and fuel standards and mandates.

5. APPLIED RESEARCH

Overview: As a recognized industry leader in applied scientific research and application of vector control, the District is motivated to continue its leadership toward improving scientific practices and outcomes for everyone, but especially for the Coachella Valley. The District will fund, examine, and report on the results of applied research projects that evaluate and improve public engagement in the Valley to inform decision-making, operations, and education efforts.

Goal: Leads to ongoing improvements in the District's performance.

Objectives

5.1: Study and report on results of research projects that evaluate and improve public engagement.

5.2: Validate and improve vector control programs through applied scientific research.

6. FINANCES

Overview: The District's leadership as a special district is also apparent in its financial planning and sustainability practices that contribute to consistent and responsive operations and community service. The District looks forward to elevating these practices toward achieving or exceeding industry and public administration standards in the coming years. Additionally, to prepare for potential threats and impacts from natural disasters in the Coachella Valley, and in learning from the impacts and recovery challenges of other regions, the District will update its financial preparedness.

Goal: Sustained and transparent finances that meet District needs.

Objectives

6.1: Ensure strong finances by maintaining strong financial plans and acting on sound financial decisions

6.2: Secure financial resources for disaster recovery.

6.3: Increase and achieve performance management goals that meet or exceed performance and transparency standards.

Monitoring and Oversight

Implementing the SBP will involve everyone at the District. This section outlines the specific processes and actions that will be taken by the Board, the Management Team, and staff over time.

Communicate and Lead

The General Manager will meet with all employees to review the SBP and work plan projects to ensure everyone understands their roles and responsibilities.

The Management Team will be responsible for implementing the work plan projects and overseeing staff members' contributions. The General Manager will report progress on objectives, and the work plan projects at least annually to the Board and entire staff.

Additionally, the Management Team will make efforts to:

- Display the mission, vision, and values in visible locations, including but not limited to the District website and facilities;
- Incorporate the mission, vision, and values into the employee handbook; and
- Incorporate these elements into orientation and training materials for onboarding employees and the Board of Trustees.
- Implement strategic planning software to ensure transparency and communicate and track progress of strategic business plan goals, objectives, and strategies.

Evaluate

The performance of the General Manager and Management Team members will be evaluated based in part on their implementation of the work plan projects to achieve the objectives.

Resource Allocation and Oversight

- The Management Team will reference SBP items on Board meeting agendas, particularly in reference to policy, program, service and financial changes.
- The Management Team will propose the annual operating budget with direct reference to SBP goals, objectives, and work plan projects.
- The General Manager will deliver regular progress reports to the Board that reflect all aspects of the SBP to inform the Board's oversight and monitoring of implementation efforts.
- The Board and Board Committees will consider the SBP when they deliberate.
- The Board, with Management Team support, will review and consider updates to the SBP and work plan on an annual basis.

Monitor for Progress on Environmental Sustainability

The District considers the impact of all its key decisions on sustainability and the environment. The District takes a holistic approach to decision-making and considers costs, its customer service focus, and how its decisions fulfill the mission, vision, values, goals, and objectives.

Throughout the SBP, the Board and Management Team incorporated objectives that will promote environmental sustainability. To ensure our commitment to environmental sustainability is realized, progress on these objectives and work plan actions will be monitored as projects are implemented and during the annual SBP review.

Update the Plan

A formal and comprehensive update of the SBP will occur every three years, or as directed by the Board.

Budget Timeline

Budget Calendar

- **January 17, 2025**
Budget Templates in Microix Budget Workflow Created. Sent to Department Budget managers
- **February 3, 2025**
Budget Workshop for Managers - Help facilitate & train staff to build budget in Workflow
- **March 14, 2025**
Budget docs to AFM & GM - General Manager to review and approve budget documents
- **March 21, 2025**
Completion of first draft - Team to review and adjust budget according to GM & AFM suggestion & direction
- **March 25, 2025**
Draft 1 Budget - Preparation of first draft of FY2025/2026 Budget for Finance Committee Budget Meeting. PDF and hard copy to FC Trustees
- **April 4, 2025**
Draft 1 for Finance Committee - Emailed to Finance Committee For Review email questions or meet.
- **April 10, 2025**
Finance Committee to review draft budget & discuss in meeting **FINANCE COMMITTEE MEETING
- **April 25, 2025**
Updated salary - Salary & Benefits Proposals & scenarios
- **May 13, 2025**
Final Draft for Budget Workshop for in depth discussion BOARD MEETING
- **June 16, 2025**
Adoption of Final Draft of FY2025/2026 Budget BOARD MEETING
- **June 16, 2025**
Set Benefit Assessment Rate Adopt Resolution – Intention to Levy Assessment, Preliminary approval of engineer's report, and providing notice of hearing for the CVMVCD mosquito, fire ant, and disease surveillance and vector control assessment BOARD MEETING
- **July 8, 2025**
Adopt Benefit Assessment Resolution - Adopt Resolution approving Engineer's Report, Confirming Diagram and Assessment, and Ordering the Levy of Assessments for fiscal year 2025/2026 for the Coachella Valley Mosquito and Vector Control District Mosquito, Fire Ant and Disease Control Assessment Public Hearing BOARD MEETING

Priorities and Issues

As we begin the new fiscal year, the Coachella Valley Mosquito and Vector Control District is focused on strategic investments, operational resilience, and public engagement that will strengthen our mission to protect public health across the Coachella Valley. Several key priorities and challenges will shape our work this year:

Capital Projects and Facility Improvements

We are moving forward with the modernization of our Board Room and Operations building to better accommodate our growing workforce and evolving operational needs. Completion of the Centrica solar panel expansion, Building Management System (BMS), and lighting conversion projects remains a top priority, supporting long-term sustainability and energy efficiency. The District will also be addressing site security concerns by removing perimeter vegetation and enhancing video surveillance and lighting. Planning and design will also begin on a future Sterile Mosquito Rearing Facility to support next-generation vector control strategies.

Staffing and Capacity Building

To meet our expanding programmatic needs, we are adding a second Unmanned Aerial Systems (UAS) Operator to support the growth of our drone-based surveillance and treatment program. We will also bring on an Education Specialist fully dedicated to delivering classroom-based mosquito prevention education to local youth, empowering the Valley's next generation to take part in protecting their community.

Strategic Plan Implementation

Our Strategic Business Plan guides key initiatives this year, including:

- Field release and evaluation of sterile male mosquitoes as an innovative vector control method
- Strengthening District culture and supporting staff professional development
- Developing a robust wellness program to support both the mental and physical health of our workforce
- Enhancing public education and outreach to build awareness and support for sterile mosquito releases and community-based source reduction

Technology, Research, and Resilience

We will continue implementation of our IT Master Plan to ensure the security, resilience, and scalability of District IT systems. Our support for applied research will remain strong, helping to refine Integrated Vector Management (IVM) practices in real-world settings. Financially, we are focused on expanding the accessibility of District budget through online tools, and evaluating reserves to ensure rapid response capabilities in the event of natural disasters or vector-borne disease outbreaks.

Together, these efforts position the District to meet today's challenges and proactively address tomorrow's risks while remaining firmly committed to the health and well-being of all Coachella Valley residents.

Personnel Changes

Public Outreach – *Position Added – 1 FTE*

Education Specialist

The District's expanding school-based education and outreach efforts have created the need for dedicated staff to support and sustain the continued growth of these programs. This role will provide targeted support in curriculum development and student learning outcomes, ensuring alignment with California educational standards and Integrated Vector Management best practices. This role will lead our educational programs in support of the District's Mission and strategic goal to expand public awareness, school-based programming and education.

Unmanned Aerial Application – *Position Added – 1 FTE*

UAS Operator

The position is to enhance mosquito surveillance and control efforts using drone technology. This role supports targeted treatment of mosquito breeding sites, especially in hard-to-access or environmentally sensitive areas, improving efficiency and the ability to perform additional surveillance and applications. The integration of UAS Operator will strengthen mosquito control and support more precise, data-driven vector control strategies.

Control Operations – *Positions reduced – 2 FTE*

Vector Control Technician I (9-month term)

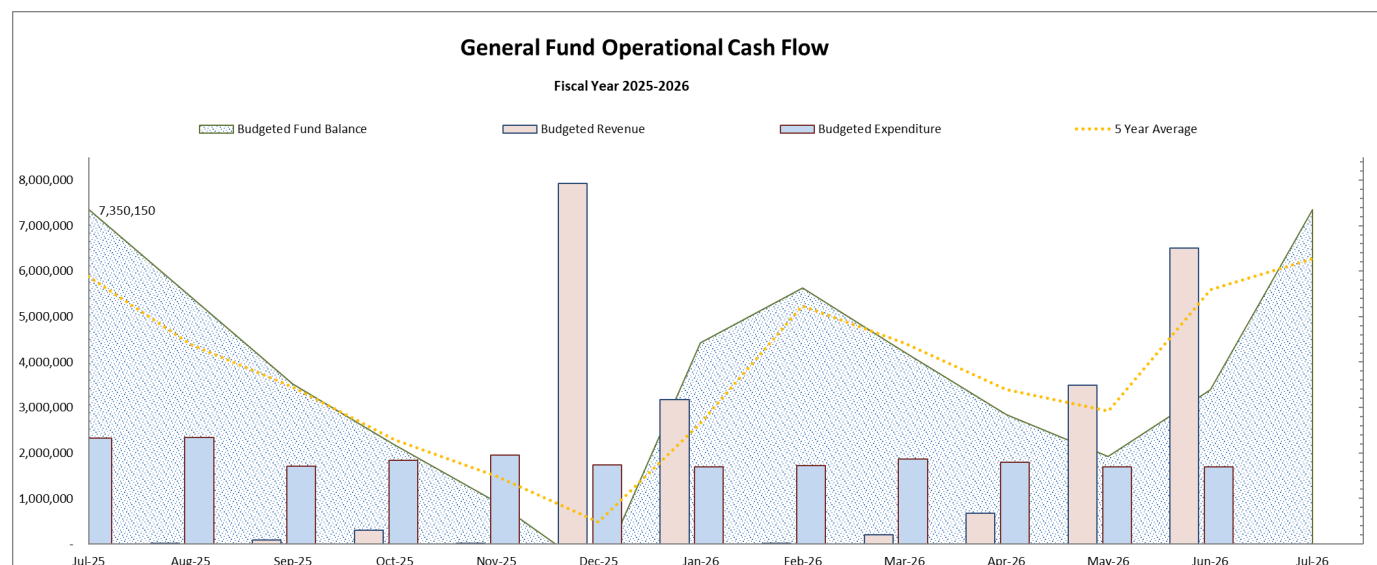
The reduction of the VCTI 9-month term positions is a strategic decision aimed at optimizing field operations and resource allocation. With the increase of the position of UAS Operator, the District enhances its ability to conduct mosquito surveillance and mosquito control, reducing the dependency of ground mosquito control efforts. This adjustment allows other field staff to shift focus and assist with priority tasks as needed, in addition to maintaining productivity. This will support operational flexibility and improve coordination across teams without compromising the quality or timeliness of mosquito control efforts.

Full Time Equivalent Fiscal Year Comparison

Department	Adopted FY2024-25		Proposed FY2025-26	
	Full Time FTEs	Part Time FTEs	Full Time FTEs	Part Time FTEs
Administration	2.0	0.0	2.0	0.0
Finance	4.0	0.0	4.0	0.0
Human Resources	4.0	0.0	4.0	0.0
Information Systems	3.0	0.0	3.0	0.0
Public Outreach	5.0	0.0	6.0	0.0
Fleet Maintenance	2.0	0.0	2.0	0.0
Buildings & Grounds Maintenance	2.0	0.0	2.0	0.0
Surveillance & Quality Control	13.0	0.4	13.0	0.4
Unmanned Aerial Applications	2.0	0.0	3.0	0.0
Control Operations	34.0	3.4	34.0	1.4
Total	71.0	3.8	74.8	1.8

Short-term and long-term issues impacting the budget

Working Capital: The District maintains a minimum working capital reserve for Operations equal to \$7,350,150. These funds are set aside because the District receives most of its funding from property taxes and the benefit assessment collected by the County of Riverside. These funds do not reach the District until January, six months into the fiscal year. Graph below shows the estimated impact on monthly cash flow based on the budgeted revenue and expenses for FY 2025-26.



Historically, the point at which the revenue versus expense deficit is at its greatest is the end of November. Based on budget estimates for FY 2025-26, November year-to-date expenses will exceed year-to-date November revenue by almost \$7 million. Holding \$7.35 million set aside as working capital will fund this deficit. The deficit will then be reduced following the first installment of property tax receipts in December.

Invasive Species: The yellow fever mosquito, *Aedes aegypti*, continues to gain a larger footprint across the state of California. The breeding habits of this mosquito make it a challenge for mosquito control agencies to control. Because of this mosquito, the District has increased its service by hiring additional staff to assist with invasive *Aedes aegypti* control and education to communities. Changing the behaviors of Valley residents and empowering residents through education to reduce mosquito breeding sites on their property and in their neighborhood is a long-term solution to ridding this mosquito from our communities. Other strategies such as sterile mosquito technique are currently being evaluated as potential long-term control measures over the next 5 years.

Emergency Reserve for Public Health Emergency: Viruses that our Valley mosquitoes do and can possibly transmit requires that the District set aside a reserve of funds to quickly respond to an outbreak of mosquito-borne disease. Science-based strategies to stop an outbreak typically require wide-area control measures. These types of wide-scale operations, primarily conducted by air, can quickly deplete millions of dollars in reserves in a matter of weeks to control adult mosquitoes and interrupt disease transmission to humans. Beginning balance July 1, 2025, is estimated to be \$6,063,874.

Facility and Operations Equipment: For funding of ongoing facility maintenance, operations equipment, and vehicle replacement, the District uses a third-party firm to conduct a reserve study analysis and annual update. Currently, the funding level for the facility and vehicle equipment replacement is around 70% funded, which is a very solid financial position for these capital funds. Beginning balance July 1, 2025, it is estimated to be \$6,117,409. Ending balance June 30, 2026, is estimated to be \$2,163,154.

Capital Project SIT Insectary Construction Fund: For funding of capital project insectary. For FY 2025-26 fund transfer from Operating Budget of \$500,000. Beginning balance July 1, 2025, is estimated to be \$2,161,309. Ending balance June 30, 2026, is estimated to be \$2,621,309.

CalPERS Pension and Other Post-Employment Benefit (OPEB) Liabilities: Based on the District's projected pension actuarial, the unfunded accrued liability (UAL) is about \$2.4 million, to control the continual escalating pension costs to the District's CalPERS plan, the District made a one-time discretionary payment of \$500,000 towards the unfunded liability and shortening the amortization of the remaining UAL to 5 years, saving taxpayers \$1.8 million in interest. In addition, the District is pre-funding \$200,000 annually in CalPERS irrevocable trust pension stabilization fund.

The District provides healthcare through CalPERS PEHMCA offering retiree medical coverage pursuant to government code 22893. According to the latest actuarial valuation, the value of the accumulated liability for the fiscal year ending June 30, 2025, is \$5,488,175 (total OPEB liability). The District sets aside funds to cover retiree health liabilities in the California Employers Retiree Benefit Trust (CERBT) Fund, a qualifying trust, the Fiduciary Net Position of the District funds held in CERBT is \$6,125,528 (March 31, 2025) leaving a Net OPEB Liability of (\$637,353) with a funding ratio of 112 %.

Funds Summary Overview

Major Funds

The District's fund structure includes the General Fund 01, Thermal Capital Fund 12, Capital Equipment Replacement Fund 13, Capital Facility Replacement Fund 14 and Capital Project Sterile Mosquito Insectary Fund 15.

The General Fund is the primary operating fund of the District. It accounts for all activities of the general government, except those required to be accounted for in another fund. The Thermal Capital Projects Fund accounts for the ongoing improvements at the District's Thermal facility. The Capital Equipment Replacement Fund 13 maintains a fund balance for replacing large equipment and IT equipment. Capital Facility Replacement Fund 14 maintains a fund balance for replacing vehicles and facilities replacements/improvements. Capital Project Sterile Mosquito Insectary Fund 15 is established to fund future capital project for new laboratory for Sterile Insect Technique.

<u>Capital Reserves Forecast</u>	Beginning Balance July 1, 2025	Budgeted Revenue	Contribution from / (to) Operations and from Other Capital Funds	Budgeted Expenditure	Ending Balance June 30, 2026
Fund 01 General Fund	13,854,818	18,375,375	(2,333,820)	(16,041,555)	13,854,818
Fund 12 Thermal Capital	301,420	16,400	75,281		393,101
Fund 13 Capital Equipment Replacement	718,507	18,924	195,298	(256,330)	676,399
Fund 14 Capital Facility Replacement	5,398,902	34,718	1,563,241	(5,866,465)	1,130,396
Fund 15 Capital Project Sterile Mosquito Insectary	2,161,309	20,000	500,000	(60,000)	2,621,309
Total	22,434,956	18,465,417		(22,224,350)	18,676,023

Fund 01 General Fund balance is forecast to remain stable, however an arbovirus public health emergency could impact the fund balance. Responding to outbreak of mosquito-borne disease could require wide-scale operations, primarily conducted by air,

could deplete millions of dollars in reserves in a matter of weeks to control adult mosquitoes and interrupt disease transmission

to humans. Emergency Reserve for Public Health Emergency balance is \$6,063,874.

Fund 12 Thermal Capital fund balance is forecast to grow by over 30% with fund transfer from General Operating budget and revenue from lease agreement with the Coachella Valley Unified School District. These funds are set aside to repave the facility every ten years. The next repaving project is scheduled for 2030.

Fund 13 Capital Equipment Replacement balance is estimated to fall by 6%, new equipment for Operations and IT are included in the capital budget.

Fund 14 District Facility Replacement Fund ending balance is estimated to fall by over 72%. In FY 25-26 a number of capital improvements are planned including Board Room improvements, Locker Room expansion, and an energy project that will install solar panels, replacing current light with LED. and new Building Management System.

Fund 15 Capital Project Sterile Mosquito Insectary balance is expected to grow by 21%, this is funded by a fund transfer from General Operating Budget. The purpose of Fund 15 is to save for a new laboratory building.



General Operating Budget

RESOLUTION NO. 2025-14

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE COACHELLA VALLEY MOSQUITO AND VECTOR CONTROL DISTRICT ADOPTING THE FISCAL YEAR 2025-2026 BUDGET

WHEREAS, the Coachella Valley Mosquito and Vector Control District (“District”) is a political subdivision and a “local agency” of the State of , created and operating under the authority and provisions of California Health and Safety Code Section 2000 et. seq., and

WHEREAS, the District’s Board of Trustees (“Board”) has been granted the statutory authority and responsibility to administer the financial affairs of the District; and

WHEREAS, California Health and Safety Code section 2070(a) provides that on or before August 1 of each year, the Board shall adopt a final budget, which shall conform to the accounting and budgeting procedures for special districts contained in Subchapter 3 (commencing with Section 1031.1) and Article 1 (commencing with Section 1121) of Subchapter 4 of Division 2 of Title 2 of the California Code of Regulations; and

WHEREAS, the Board reviewed the Fiscal Year 2025-26 Budget for the District (“Fiscal Year 2025-2026 Budget”), attached hereto as Exhibit A, and incorporated herein by this reference, and determined that said budget conforms to all applicable regulations;

WHEREAS, the Board desires to adopt the Fiscal Year 2025-2026 Budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of the Coachella Valley Mosquito and Vector Control District that:

Section 1. Recitals.

That the recitals set forth above are true and correct.

Section 2. Adoption of Budget.

The Board hereby adopts the Fiscal Year 2025-2026 Budget, which shall be made available for public inspection in the District Administration office.

Section 3. Transmit to County.

That pursuant to California Health and Safety Code Section 2070(b), the Board hereby directs the District Manager to cause a copy of the Fiscal Year 2025-2026 Budget to be transmitted to the Riverside County Auditor-Controller’s Office.

Section 4. Severability.

The Board declares that, should any provision, section, paragraph, sentence or word of this Resolution be rendered or declared invalid by any final court action in a court of competent jurisdiction or by reason of any preemptive legislation, the

remaining provisions, sections, paragraphs, sentences or words of this Resolution as hereby adopted sh remain in full force and effect.

Section 5. Repeal of Conflicting Provisions.

That all the provisions heretofore adopted by the Board that are in conflict with the provisions of this Resolution are hereby repealed.

Section 6. Effective Date.

This Resolution shall take effect immediately upon its adoption.

Section 7. Certification.

The Clerk of the Board of Trustees shall certify as to the adoption of this Resolution and shall cause the same to be processed in the manner required by law.

PASSED, ADOPTED, APPROVED by the Board of Trustees of the Coachella Valley Mosquito and Vector Control District this 16th day of June 2025.

John Peña, President

Board of Trustees

ATTEST:

Megan Scarborough-Eckel, Clerk of the Board

APPROVED AS TO :

Lena D. Wade, General Counsel

REVIEWED:

Jeremy Wittie, M.S., CSDM, General Manager



General Operating Budget

		Proposed Budget	Adopted Budget	Estimated Actual	Actual
		<u>2025-2026</u>	<u>2024-2025</u>	<u>2024-2025</u>	<u>2023-2024</u>
Beginning Fund Balance		<u>13,854,818</u>	<u>12,393,867</u>	<u>12,664,618</u>	<u>11,239,736</u>
REVENUES					
	Property Taxes Current	15,601,652	14,171,177	14,869,607	13,933,136
	Property Taxes Prior	65,629	65,629	65,629	86,511
	Interest Income	275,000	275,000	275,000	474,579
	Miscellaneous Revenue	63,000	63,000	63,000	58,651
	Benefit Assessment Income	2,437,709	2,370,094	2,370,094	2,369,319
TOTAL REVENUES		<u>18,442,990</u>	<u>16,944,899</u>	<u>17,643,330</u>	<u>16,922,196</u>
EXPENSES					
Payroll Expense					
5101	Payroll - Full Time	7,358,139	6,656,349	6,816,281	6,030,701
5102	Payroll - Seasonal	97,186	202,865	142,020	82,213
5103	Temporary Services	14,900	14,900	14,900	8,060
5105	Overtime Expenses	38,080	29,440	29,440	34,417
5150	CalPERS UAL	667,172	781,183	781,183	200,000
5150	CalPERS State Retirement Expense	752,695	699,692	724,692	585,388
5155	Social Security Expense	443,686	409,979	419,979	383,831
5165	Medicare Expense	103,332	95,882	98,882	91,115
5170	Cafeteria Plan Expense	1,601,674	1,381,508	1,396,508	1,274,268
5172	Retiree Healthcare	240,000	210,000	210,000	409,465
5180	Deferred Compensation	149,689	137,156	137,156	119,838
5195	Unemployment Insurance	33,801	34,235	34,235	27,199
Total Payroll Expense		<u>11,500,356</u>	<u>10,653,190</u>	<u>10,805,276</u>	<u>9,246,495</u>
Administrative Expense					
5250	Tuition Reimbursement	20,000	20,000	9,392	2,864
5300	Employee Incentive	15,000	10,000	10,000	10,276
5301	Employee Support	-	-		
5302	Wellness	10,600	10,600	6,000	7,946
5305	Employee Assistance Program	2,500	2,500	2,446	2,337
6000	Property & Liability Insurance	349,375	332,738	329,984	308,777
	Retrospective Adjustment	(15,000)	(15,000)	(3,485)	
6001	Workers' Comp Insurance	289,126	278,798	275,358	260,739
	Retrospective Adjustment	(15,000)	(50,000)	(48,680)	
6050	Dues & Memberships	63,512	50,828	48,095	50,054
	State Certified Technician Fees	4,771	5,319	4,000	
6060	Public Outreach Materials	54,400	41,950	40,000	19,956
6065	Recruitment/Advertising	4,000	6,000	3,500	6,098
6070	Office Supplies	24,255	23,035	22,121	12,584
6075	Postage	8,200	6,300	5,874	2,486
6080	Computer & Network Systems	13,399	13,399	5,724	12,137
6085	Bank Service Charges	500	500	476	510

6090	Local Agency Formation Commission	3,000	3,000	3,796	2,911
6095	Professional Fees				
	Finance	44,300	44,300	47,356	45,146
	Information Systems	62,000	58,550	40,000	31,970
	Administration	16,000	30,000	25,000	
	Public Outreach	6,100	4,000	1,000	
6100	Attorney Fees - General Counsel	83,000	97,000	85,800	107,345
6100	Attorney Fees - Labor Relations	-	-		
6100	Attorney Fees - Personnel	-	-		
6105	Legal Services - Abatement	-	-		
6106	HR Risk Management	8,000	8,000	9,245	5,885
6110	Conference Expense				
	MVCAC Committees	12,000	12,800	6,263	6,263
	Annual Conference	32,350	32,200	28,984	19,856
	Trustee Travel	17,700	15,400	14,876	6,959
6115	Trustee In-Lieu Expense	13,200	13,200	13,200	12,873
6120	Trustee Support Expense	7,600	7,600	6,331	6,647
6200	Meetings Expense	14,760	11,380	7,949	9,385
6210	Promotion & Education	56,300	33,200	33,200	26,531
6220	Public Outreach Advertising	151,000	56,000	56,000	45,658
6500	Benefit Assessment Expense	84,000	83,000	83,245	82,843
Total Administrative Expense		1,405,948	1,246,597	1,173,050	1,107,036
Utility Expense					
6400	Utilities	140,544	137,783	150,783	141,277
6410	Telecommunications	2,760	2,760	2,313	2,573
Total Utility Expense		143,304	140,543	153,096	143,850
Operating Expense					
7000	Uniform Expense	63,294	61,749	57,191	54,983
7050	Safety Expense	51,826	45,220	33,520	37,297
7100	Physician Fees	6,000	3,000	3,982	2,520
7150	IT Communications	94,500	94,980	85,980	58,698
7200	Maintenance Supplies	3,000	3,000	3,917	4,111
7300	Building & Grounds Maintenance	47,000	47,000	50,422	57,413
7310	Calibration & Certification of Equipment	7,900	6,800	6,500	7,741
7350	Permits, Licenses & Fees	9,792	9,242	9,141	6,395
7360	Software Licensing	43,355	64,529	64,529	14,022
7400	Vehicle Maintenance & Repair	72,800	59,700	50,700	39,136
7420	Offsite Vehicle Maintenance & Repair	20,378	19,378	21,378	24,676
7450	Equipment Parts & Supplies	34,920	34,380	36,380	32,336
7500	Small Tools Expense	6,500	6,500	4,200	6,416
7550	Lab Operating Supplies	66,625	55,275	44,275	36,630
7570	Green Pool Surveillance	25,000	25,000	25,000	20,940
7575	Surveillance	122,810	134,610	110,000	108,483
7600	Staff Training				
	State Required CEU	4,860	3,260	761	3,630
	Professional Development	160,509	138,514	108,818	91,365
7650	Equipment Rentals	13,500	1,500	4,100	3,085

7675	Contract Services				
	Administration	12,000	12,000	11,862	11,384
	Information Systems	78,732	34,908	31,330	29,896
	Public Outreach	2,400	2,400	1,196	1,527
	Fleet	25,511	19,751	21,324	16,616
	Facilities	98,864	94,199	97,144	83,212
	Operations	5,000	7,000	5,000	2,961
	Abatement	-	-		-
7680	Cloud Computing Services	159,859	235,037	132,260	142,965

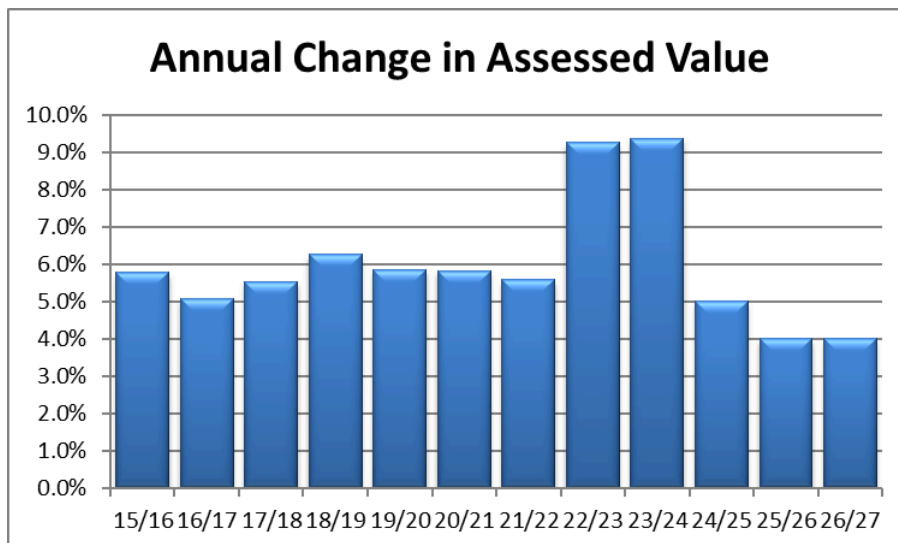
7700	Motor Fuel & Oils	159,800	159,800	130,000	108,389
7750	Ops Operating Supplies	21,000	23,000	9,358	9,856
7800	Control	-	-		
	Chemical Control	841,039	822,830	822,830	817,159
	Physical Control	10,000	10,000	-	
	Biological Control	-	-		
7850	Aerial Applications	-	-		
	Rural	80,000	150,000	45,000	289,332
	Urban	-	-	-	
7860	Unmanned Aircraft Applications	-	-	-	19,740
8415	Operating Equipment	101,530	101,350	91,350	51,272
8510	Research Projects	250,000	250,000	200,000	269,658
9000	Contingency Expense	275,000	275,000	108,601	109,764
Total Operating Expense		2,975,304	3,010,912	2,428,049	2,585,775
TOTAL EXPENSES		16,024,912	15,051,241	14,559,472	13,083,156
Contribution to Capital Reserves					
8900	Thermal Remediation Reserve	75,281	71,020	71,020	67,000
8900	Capital Facility Replacement	1,647,499	1,127,340	1,127,340	1,451,860
8900	Capital Project - SIT Insectory	500,000	500,000	500,000	700,000
8900	Capital Equipment Replacement	195,298	195,298	195,298	195,298
Total Contribution to Capital Reserves		2,418,078	1,893,658	1,893,658	2,414,158
TOTAL EXPENSES & TRANSFERS		18,442,990	16,944,899	16,453,130	15,497,314
Operating Revenue Less Expenses, Transfers & Contingencies		0	0	1,190,201	1,424,882
TOTAL GENERAL FUND EXPENSES		18,442,990	16,944,899	16,453,130	15,497,314
Ending Fund Balance		13,854,819	12,393,867	13,854,818	12,664,618

General Fund Revenue

The fiscal year runs from July 1, 2025, to June 30, 2026. The District receives revenues from property taxes and a special benefit assessment that are collected by the County of Riverside through homeowner property tax bills. These monies are assessed and collected each fiscal year according to the following property tax calendar:

Lien Date:	January 1
Levy Date:	July 1
Due Date:	November 1 – 1 st Installment February 1 – 2 nd Installment
Delinquent Date:	December 10 – 1 st Installment April 10 – 2 nd Installment

The District's three main sources of revenue are property taxes, redevelopment agency tax increment and the special benefit assessment. Revenue from property taxes is deposited directly to the County of Riverside Investment Pool until required, while the Benefit Assessment income is paid directly to the District. The Redevelopment Dissolution Act (ABX1 26) now sees tax increment income being distributed from the County rather than directly from redevelopment agencies. The main receipts of property tax and benefit assessment are distributed by the County of Riverside in January and May each year.



<https://rivco.org/budget-information>

The amount of revenue the District receives is based on the assessed value of properties within the District's boundaries. For FY2025-26, the Riverside County Assessor's Office is forecasting an increase of over 5% increase in assessed valuation which will result in increasing property tax and tax increment receipts.

Sources of Revenue

Property Tax - Current Secured: The ad valorem property tax income is the largest source of revenue for the District, property taxes are forecast to increase by 5 percent over FY2024-25 totals.

Redevelopment Tax Increment: For FY2025-26 RDA tax increment is estimated to increase by 5 percent over FY2024-25 totals.

Benefit Assessment: The District benefit assessment income was approved on July 26, 2005, and reflected in Board Resolution No. 2005-04. At that time, it was granted a maximum assessment rate of \$16 per single family home, increased

each subsequent year by the Consumer Price Index-U for the Los Angeles-Riverside-Orange County area as of December of each succeeding year (the "CPI"), with a maximum annual adjustment not to exceed 3%. Should the annual CPI change exceed 3%, any percentage change more than 3% can be cumulatively reserved and can be added to the annual change in the CPI for years in which the CPI change is less than 3%. Property owners approved the initial assessment, including the CPI adjustment schedule, allowing the assessment to be levied and adjusted annually up to the maximum annual CPI adjustment without any additional assessment ballot proceeding.

Revenue Assumptions

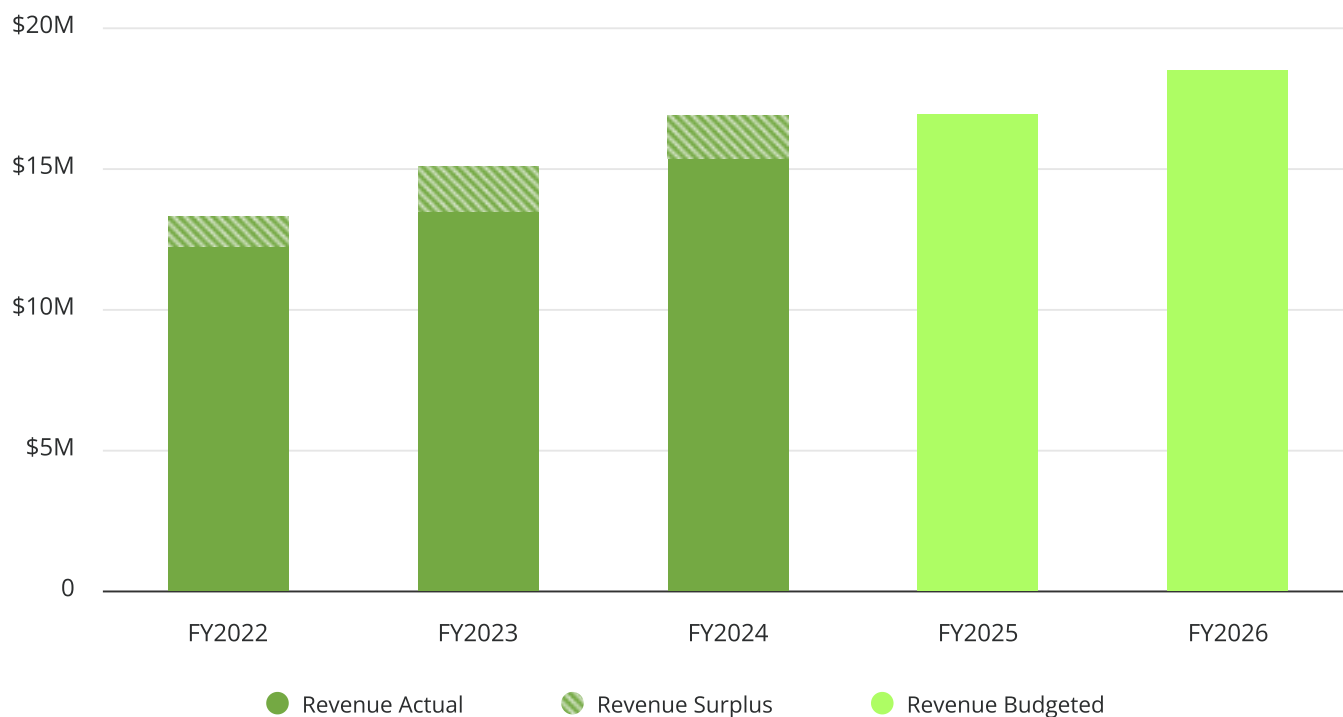
- **Current Property Tax to rise by 5 percent**
- **Benefit Assessment rates per Single Family Equivalent (SFE) is remains at \$14.39 per SFE**
- **Current Property Tax Increment to rise by 5 percent**

The total operating revenue for FY 2025-26 is forecast to increase to \$18,375,375 which is 4.1% higher than the estimated actual for Fiscal Year Ending (FYE) June 30, 2025, of \$17,643,330.

Revenue	Adopted Budget 2024-2025	Estimated Actual 6/30/2025	% Difference	Proposed Budget 2025-2026	% Difference
Property Taxes Current	14,171,177	14,869,607	4.9%	14,171,177	4.9%
Property Taxes Prior	65,629	65,629	0.0%	65,629	0.0%
Interest Income	275,000	275,000	0.0%	275,000	0.0%
Miscellaneous	63,000	63,000	0.0%	63,000	0.0%
Benefit Assessment	2,370,094	2,370,094	0.0%	2,437,709	2.9%
Total	\$16,944,900	\$17,643,330	4.1%	\$18,442,990	4.5%

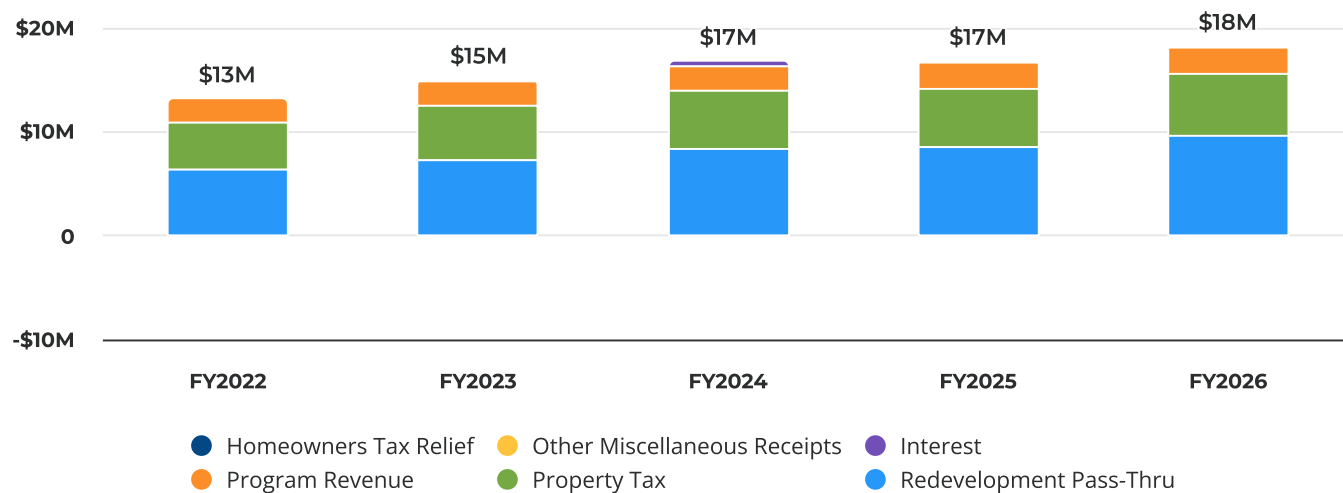
Revenue Summary

Historical Revenues Across Revenue Source



Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



● Redevelopment Pass-Thru	\$9,566,505	51.87%
● Property Tax	\$6,062,931	32.87%
● Program Revenue	\$2,437,709	13.22%
● Interest	\$275,000	1.49%
● Other Miscellaneous Receipts	\$63,000	0.34%
● Homeowners Tax Relief	\$37,846	0.21%

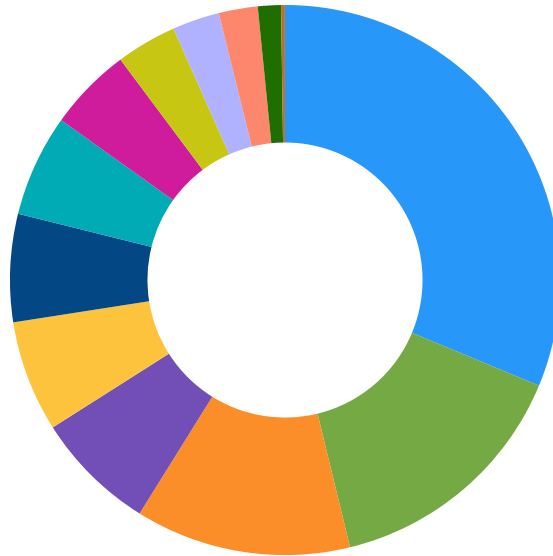
Revenues by Revenue Source

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	% Change
Property Tax	\$5,117,886	\$5,595,174	\$5,734,158	\$6,062,931	\$328,773	5.73%
Homeowners Tax Relief	\$36,682	\$37,100	\$37,471	\$37,846	\$375	1.00%
Redevelopment Pass-Thru	\$7,324,042	\$8,387,372	\$8,465,177	\$9,566,505	\$1,101,328	13.01%
Interest	\$192,078	\$439,018	\$275,000	\$275,000	-	-
Other Miscellaneous Receipts	\$30,370	\$58,651	\$63,000	\$63,000	-	-
Program Revenue	\$2,366,759	\$2,369,319	\$2,370,094	\$2,437,709	\$67,615	2.85%
Total Revenues	\$15,067,817	\$16,886,635	\$16,944,900	\$18,442,990	\$1,498,090	8.84%

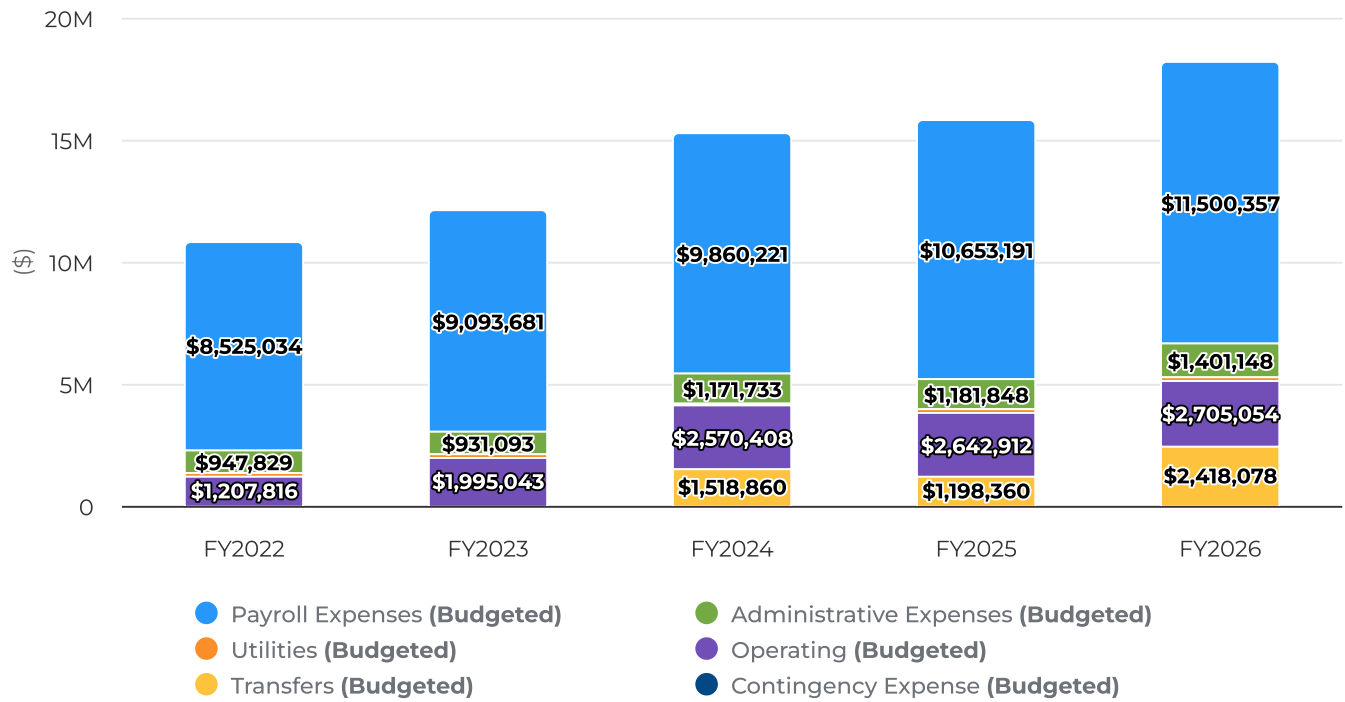
Departments Summary

Department Budgets

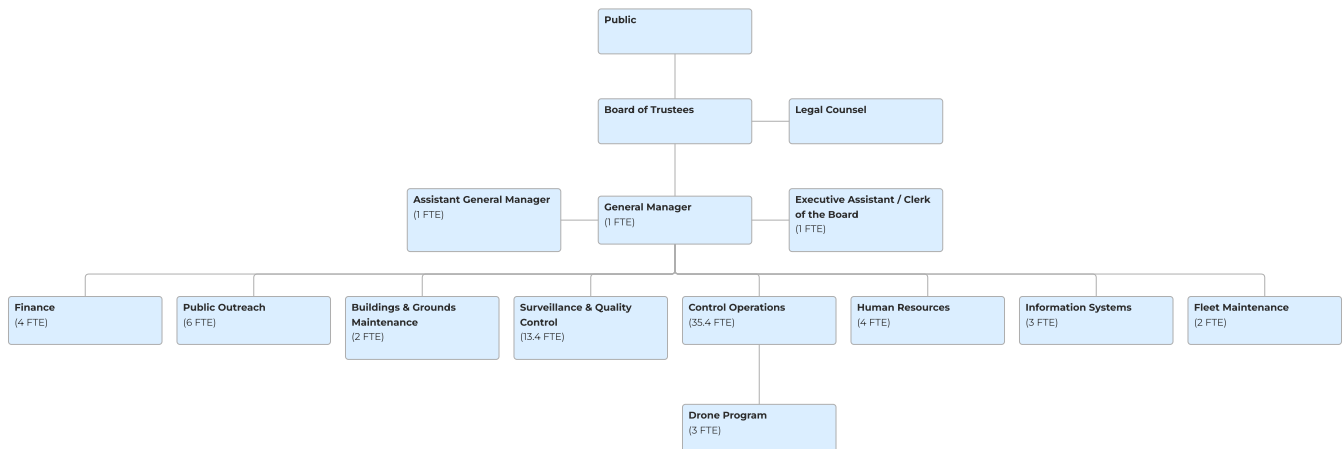
Department Budgets



- Control Operations **(Budgeted) \$5,767,960.00** (31.27%)
- Surveillance & Quality Control **(Budgeted) \$2,752,350.74** (14.92%)
- Buildings & Grounds Maintenance **(Budgeted) \$2,337,951.83** (12.68%)
- Information Systems **(Budgeted) \$1,314,031.99** (7.12%)
- Finance **(Budgeted) \$1,206,917.49** (6.54%)
- Public Outreach **(Budgeted) \$1,167,302.95** (6.33%)
- Human Resources **(Budgeted) \$1,106,361.59** (6.00%)
- District Wide **(Budgeted) \$907,172.00** (4.92%)
- Administration **(Budgeted) \$658,533.00** (3.57%)
- Unmanned Aerial System (UAS) **(Budgeted) \$508,944.13** (2.76%)
- Fleet Maintenance **(Budgeted) \$424,087.27** (2.30%)
- Research **(Budgeted) \$250,000.00** (1.36%)
- Trustee Support **(Budgeted) \$41,328.20** (0.22%)



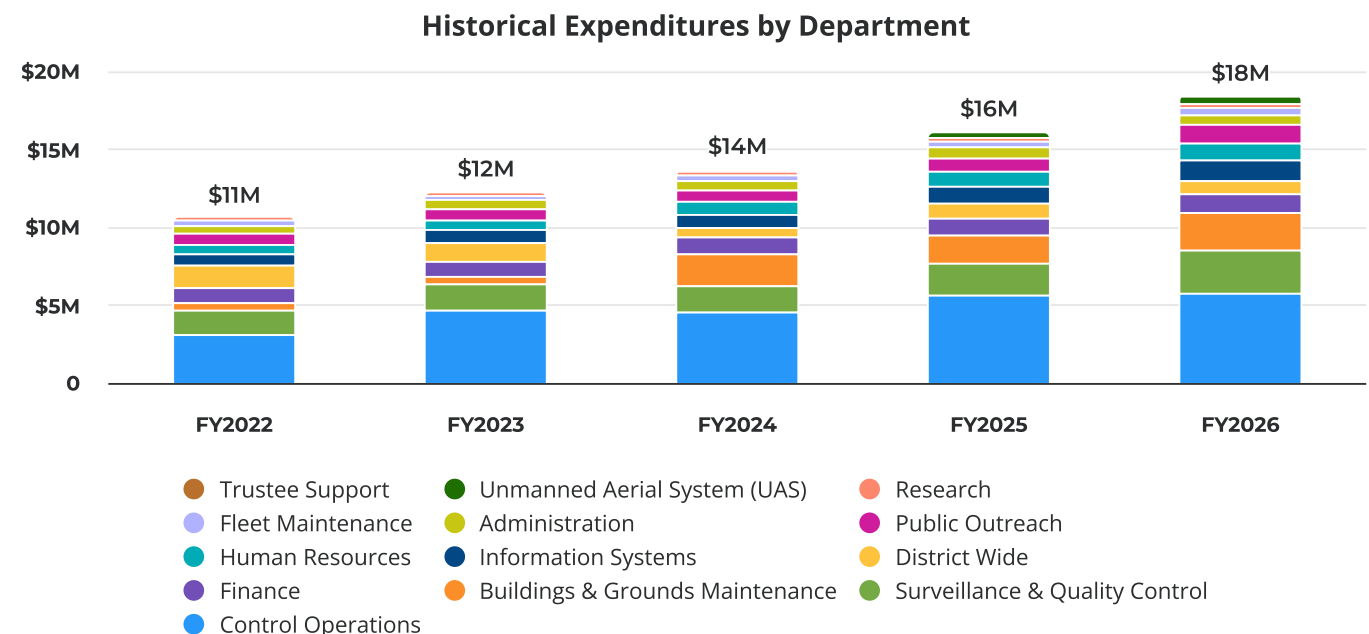
Organizational Structure



Authorized Positions by Department Summary

Department	Adopted FY2024-25			Proposed FY2025-26			
	Full Time FTEs	Part Time FTEs		Full Time FTEs	Part Time FTEs		
Administration	2.0	0.0		2.0	0.0		
Finance	4.0	0.0		4.0	0.0		
Human Resources	4.0	0.0		4.0	0.0		
Information Systems	3.0	0.0		3.0	0.0		
Public Outreach	5.0	0.0		6.0	0.0		
Fleet Maintenance	2.0	0.0		2.0	0.0		
Buildings & Grounds Maintenance	2.0	0.0		2.0	0.0		
Surveillance & Quality Control	13.0	0.4		13.0	0.4		
Unmanned Aerial Applications	2.0	0.0		3.0	0.0		
Control Operations	34.0	3.4		34.0	1.4		
Total	71.0	3.8	74.8	73.0	1.8	74.8	

Expenditures by Department



Expenditures by Department

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted
Unmanned Aerial System (UAS)	-	-	\$173,381.95	\$304,270.17	\$508,944.13
Administration	\$565,476.01	\$520,996.38	\$604,926.80	\$641,014.10	\$658,533.00
Finance	\$915,861.00	\$972,268.13	\$1,081,044.81	\$1,094,266.00	\$1,206,917.49
Human Resources	\$613,691.08	\$719,408.93	\$833,899.37	\$1,022,411.82	\$1,106,361.59
Information Systems	\$747,373.64	\$791,120.90	\$879,308.73	\$1,029,663.27	\$1,314,031.99
Public Outreach	\$655,703.56	\$711,021.45	\$727,176.60	\$871,858.87	\$1,167,302.95
District Wide	\$1,439,467.75	\$1,200,163.29	\$553,365.00	\$991,183.00	\$907,172.00
Trustee Support	\$17,460.72	\$26,336.64	\$28,407.02	\$39,028.20	\$41,328.20
Fleet Maintenance	\$321,862.32	\$335,450.72	\$321,836.84	\$406,176.58	\$424,087.27
Buildings & Grounds Maintenance	\$534,080.95	\$503,354.24	\$2,015,223.03	\$1,773,353.87	\$2,337,951.83
Surveillance & Quality Control	\$1,567,943.13	\$1,614,606.13	\$1,729,587.40	\$2,106,977.70	\$2,752,350.74
Control Operations	\$3,069,618.31	\$4,679,387.46	\$4,514,280.27	\$5,561,649.75	\$5,767,960.00
Research	\$185,733.66	\$169,795.50	\$269,658.30	\$250,000.00	\$250,000.00
Total Expenditures	\$10,634,272.13	\$12,243,909.77	\$13,732,096.12	\$16,091,853.33	\$18,442,941.19

Authorized Position Listing Fiscal Year Ending 2022 to 2026

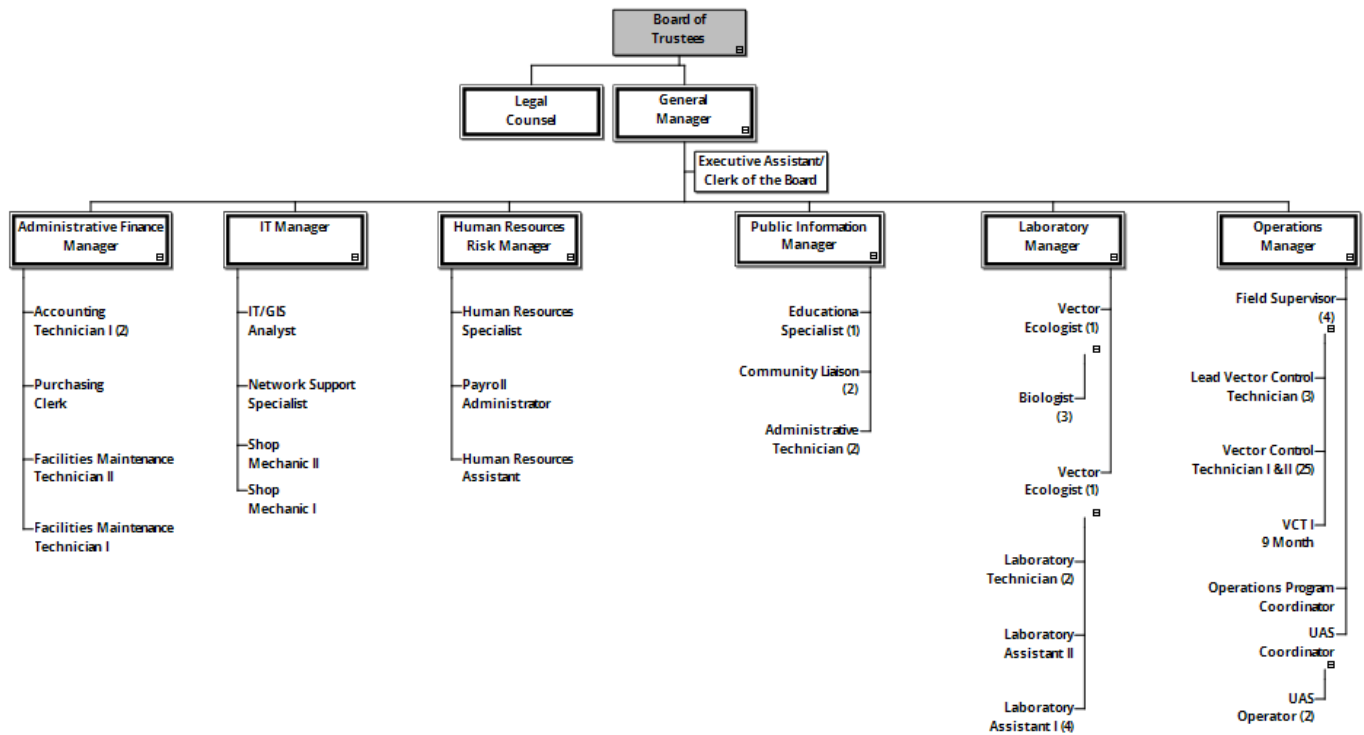
Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Program 200 - Administration						
General Manager	1	1	1	1	1	0
Executive Assistant/Clerk of the Board	1	1	1	1	1	0
	2	2	2	2	2	0
Program 201- Finance						
Administrative Finance Manager	1	1	1	1	1	0
Payroll Administrator	1	1	1	0	0	0
Purchasing Clerk	0	0	1	1	1	0
Accounting Technicians	2	2	2	2	2	0
	4	4	5	4	4	0
Program 202 - Human Resources						
Human Resources Manager	1	1	1	1	1	0
Human Resources Specialist	1	1	1	1	1	0
Payroll Administrator	0	0	0	1	1	0
Human Resources Assistant			1	1	1	0
Administrative Clerk	1	1	0	0	0	0
	3	3	3	4	4	0

Program 210 - Information Systems						
IT Manager	1	1	1	1	1	0
IT/GIS Analyst	1	1	1	1	1	0
IT/GIS Assistant	1	1	1	0	0	0
Network Support Specialist	0	0	0	1	1	0
	3	3	3	3	3	0
Program 215 - Public Outreach						
Public Information Manager	0	1	1	1	1	0
Public Information Officer	1	0	0	0	0	0
Community Liaison	1.5	2	2	2	3	1
Administrative Clerk	2	2	2	0	0	0
Administrative Technician	0	0	0	2	2	0
	4.5	5	5	5	6	1
Program 300 - Fleet Maintenance						
Shop Mechanic II	1	1	1	1	1	0
Shop Mechanic I	1	1	1	1	1	0
	2	2	2	2	2	0

Program 305 - Buildings & Grounds Maintenance						
Facilities Maintenance Technician I	1	1	1	1	1	0
Facilities Maintenance Technician II	1	1	1	1	1	0
	2	2	2	2	2	0
Program 400 - Surveillance & Quality Control						
Laboratory Manager	1	1	1	1	1	0
Vector Ecologist	1.5	2	2	2	2	0
Biologist	3.5	3	3	3	3	0
Laboratory Assistant II	1	1	1	1	1	0
Laboratory Assistant I	2	2	2	4	4	0
Laboratory Technician	1.5	2	2	2	2	0
Seasonal Employees (*FTE)	0.4	0.4	0.4	0.4	0.4	0
	10.9	11.4	11.4	13.4	13.4	0
Program 500 - Control Operations						
Operations Manager	1	1	1	1	1	0
Operations Program Coordinator	0	1	1	1	1	0
Field Supervisor	4	4	4	4	4	0
Administrative Clerk	1	1	0	0	0	0
Lead Vector Control Technician	3	3	3	3	3	0
Vector Control Technician I & II	23.5	25	25	25	25	0
Seasonal Employees (*FTE)	5.1	3.4	3.4	3.4	1.4	(2)
	37.6	38.4	37.4	37.4	35.4	(2)
Program 510 - Drone						
UAS Coordinator	0	0	1	1	1	0
UAS Pilot	0	0	1	1	2	1
	0	0	2	2	3	1
TOTAL	69	70.8	72.8	74.8	74.8	0
*FTE - Full Time Equivalent (2080 hours)						



Organizational Chart

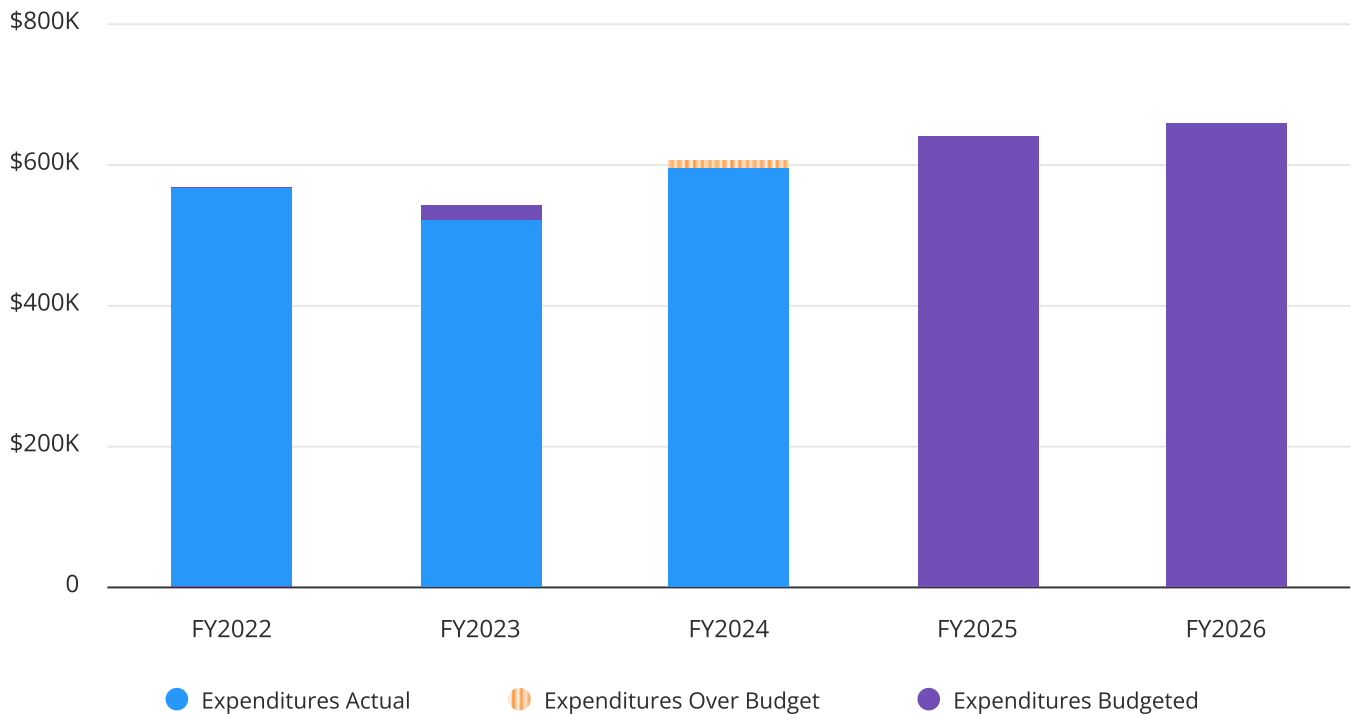


Administration

Administration provides executive support to the operational, professional, and support staff of the District. Administration staff also support and facilitate the work of the Board of Trustees and District Legal counsel to ensure public meetings and associated documentation are held in compliance with the requirements of the Brown and Public Records Acts.

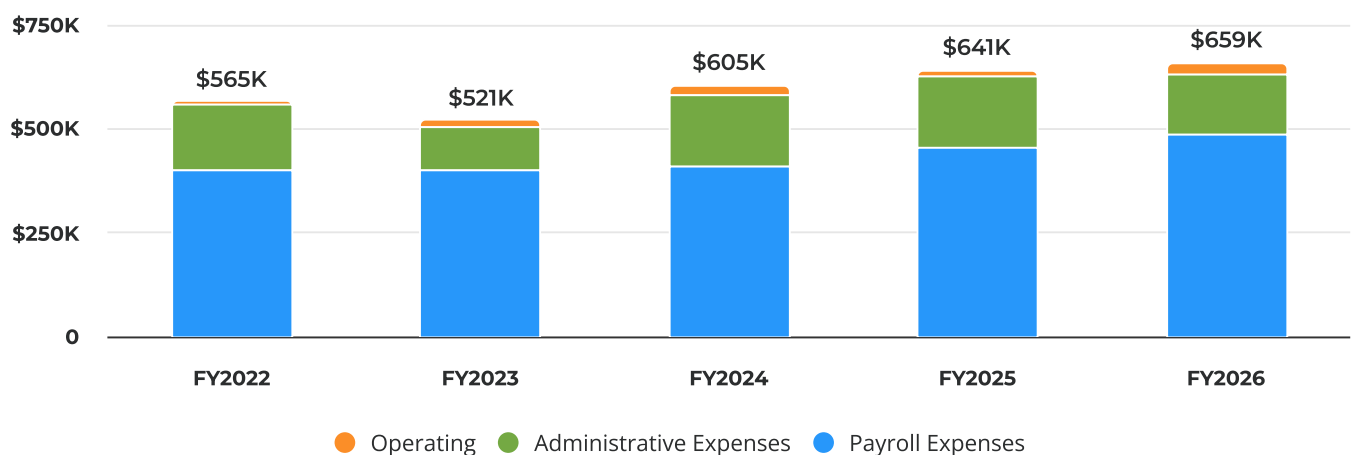
Expenditure Summary

Historical Expenditures Across Department



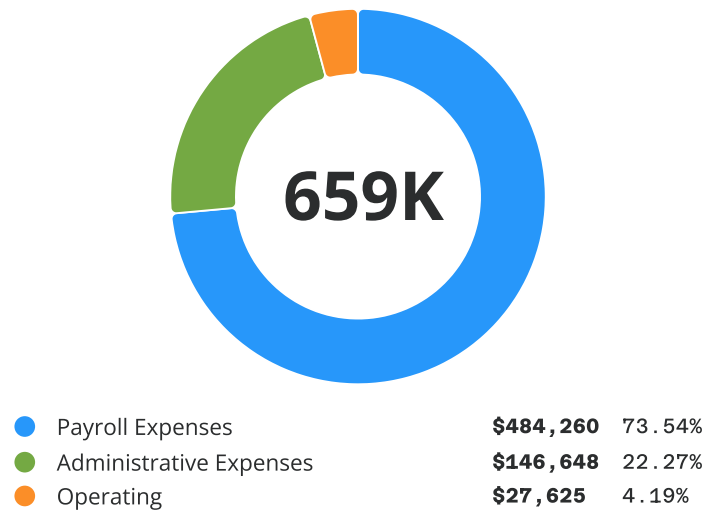
Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



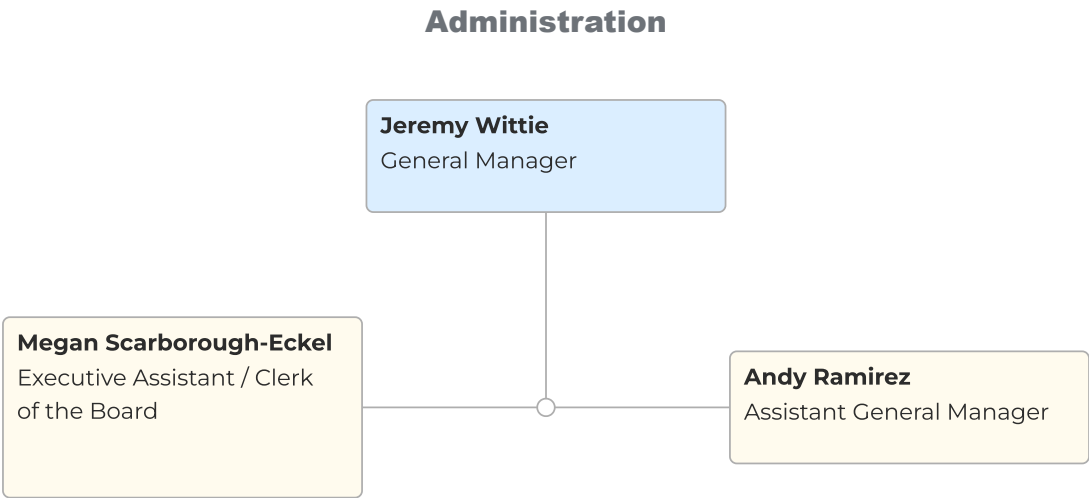
Payroll, which is 74% of the department budget, increases by \$29,646 (6.5%). This is due to a COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actually 10%. Administrative expenses are decreasing by 13% due to professional fees for strategic planning and attorney fees for negotiations were budgeted for 2025. The overall budget increases by 2.7%.

Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$286,066	\$284,717	\$310,130	\$333,084	\$22,954	7.40%
CalPERS State Retirement	\$45,816	\$48,474	\$42,755	\$44,276	\$1,521	3.56%
Social Security Expense	\$14,866	\$14,999	\$17,267	\$19,275	\$2,008	11.63%
Medicare Expense	\$4,286	\$4,269	\$4,038	\$4,508	\$470	11.63%
Cafeteria Plan	\$29,583	\$43,678	\$66,732	\$68,016	\$1,284	1.92%
Deferred Compensation	\$18,695	\$9,549	\$12,823	\$14,233	\$1,410	11.00%
Unemployment Insurance	\$700	\$1,008	\$868	\$868	-	-
Total Payroll Expenses	\$400,012	\$406,693	\$454,614	\$484,260	\$29,646	6.52%
Administrative Expenses						
Employee Incentive	\$1,332	\$2,529	-	-	-	-
Dues & Memberships	\$29,408	\$31,580	\$31,700	\$32,748	\$1,048	3.31%
Dues & Memberships	\$173	\$320	-	-	-	-
Office Supplies	\$1,269	\$1,389	\$1,000	\$1,300	\$300	30.00%
Postage	\$183	\$83	\$300	\$300	-	-
Local Agency Formation Comm.	\$2,541	\$2,911	\$3,000	\$3,000	-	-
Professional Fees	\$6,500	-	\$30,000	\$16,000	-\$14,000	-46.67%
Attorney Fees	\$57,328	\$126,896	\$97,000	\$83,000	-\$14,000	-14.43%
Conference Expense	\$1,066	\$2,129	\$2,000	\$3,600	\$1,600	80.00%
Conference Expense	\$1,775	\$1,201	\$1,800	\$1,200	-\$600	-33.33%
Meetings Expense	\$2,145	\$3,815	\$2,500	\$5,500	\$3,000	120.00%
Total Administrative Expenses	\$103,720	\$172,853	\$169,300	\$146,648	-\$22,652	-13.38%
Operating						
Uniform Expense	\$830	\$476	\$300	\$500	\$200	66.67%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Safety Expense	\$21	\$4,503	-	-	-	-
Staff Training	\$29	-	-	-	-	-
Staff Training	\$5,642	\$8,163	\$4,800	\$15,125	\$10,325	215.10%
Contract Services	\$10,487	\$11,932	\$12,000	\$12,000	-	-
Motor Fuel & Oils	\$255	\$307	-	-	-	-
Total Operating	\$17,264	\$25,380	\$17,100	\$27,625	\$10,525	61.55%
Total Expenditures	\$520,996	\$604,927	\$641,014	\$658,533	\$17,519	2.73%

Organizational Chart



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
General Manager	1	1	1	1	1	-
Executive Assistant/Clerk of the Board	1	1	1	1	1	-
	2	2	2	2	2	-

Summary of Goals

Strategic Plan Goals FY 2025-26

- Support and oversee District departments in achieving strategic business plan goals and strategies.
- 2.3: Establish conditions that ensure the Board of Trustees are engaged and productive and possess a deep understanding of the District.
- 3.3: Connect with key community, business, and legislative leaders to maintain, and improve understanding and support of the District and its programs.
- 3.6: Expand the transparency of and tracking measures for implementation of the Strategic Business Plan.
- 4.5: Develop a District Land and Asset Management Plan.

Program Goals FY 2025-2026

- Evaluate and make recommendations regarding the creation of an Assistant Manager position.
- Continue to support Operations Program in working with City Public Works and Code Enforcement that support vector control.
- Support Integrated Vector Management program staff as they evaluate the potential of Sterile Insect Technique, expand the use of drone technology and other alternative mosquito control measures.
- Facilitate and support the Board of Trustees to ensure that Trustees have the resources and information needed to make prudent decisions that further the District's mission and programs and fiscally responsible manner.

Prior Year Accomplishments and Challenges

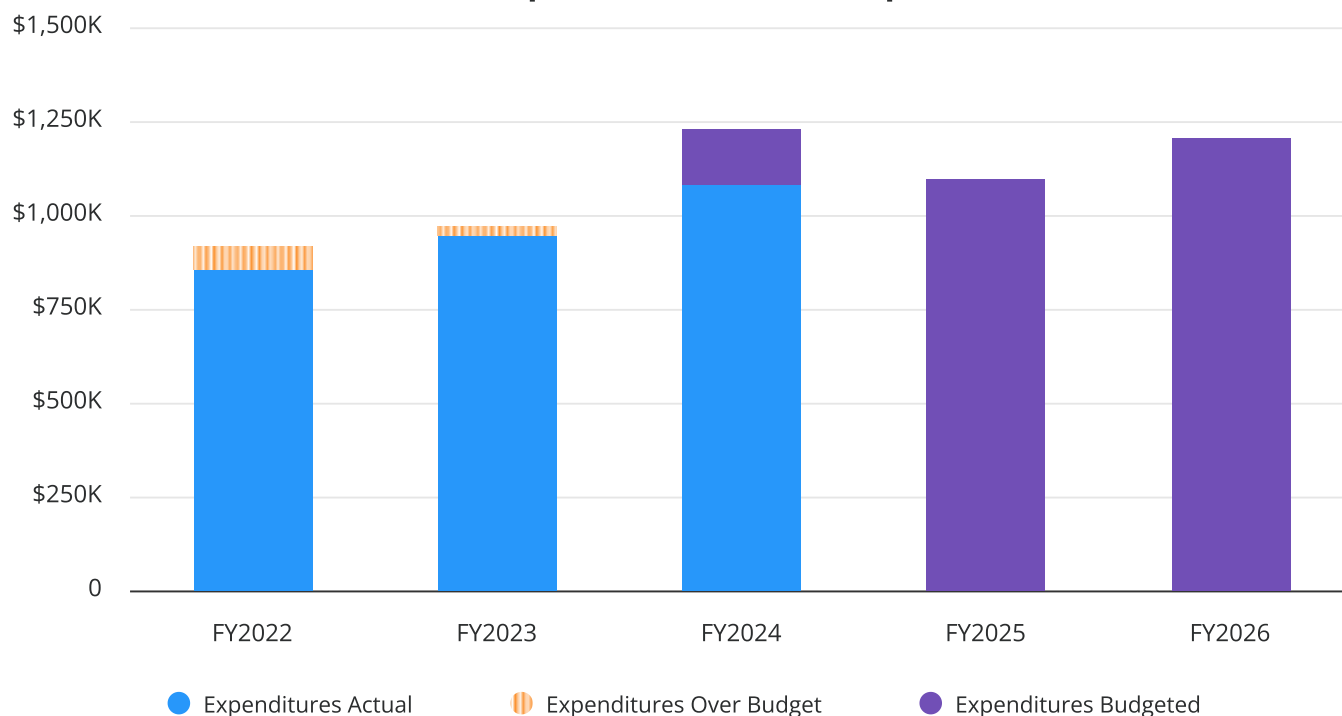
- Completed meetings with 8 of 9 City Managers and fostered relationships with those Managers and City staff to support District IVM activities within their City boundaries.
- Completed the 2026-29 Strategic Planning Workshop and Business plan.
- Ensured Board of Trustees were engaged and informed of District activities and timely access to Board Agendas and packets with thorough Staff reports and information to make prudent decisions regarding District finances, policies, and strategic priorities.
- Supported the advancement of the District's Integrated Vector Management Program.

Finance

The Finance department manages all the fiscal operations of the District including facilitating and preparing the annual budget, accounting work, working with the District auditor, managing the cash flow and investments, and handling accounts payable and procurement.

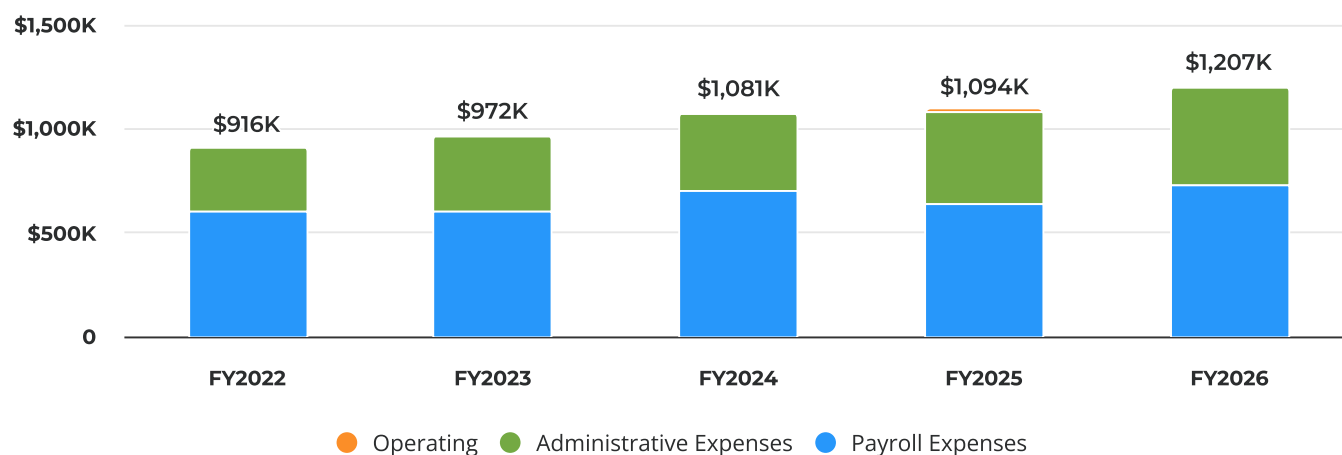
Expenditure Summary

Historical Expenditures Across Department



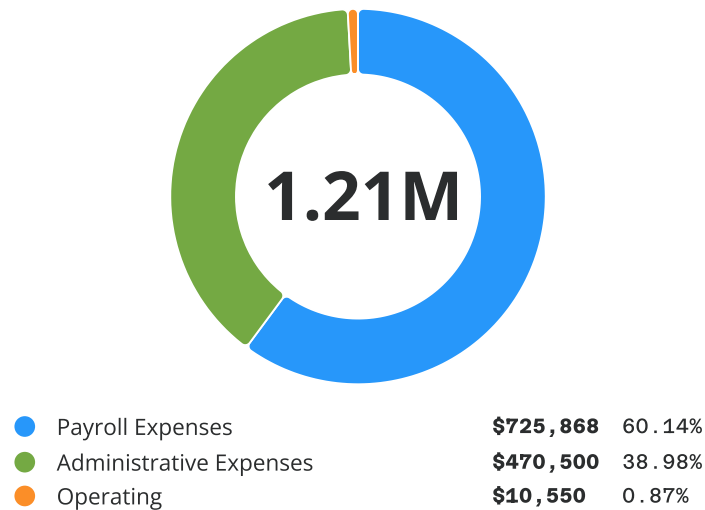
Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

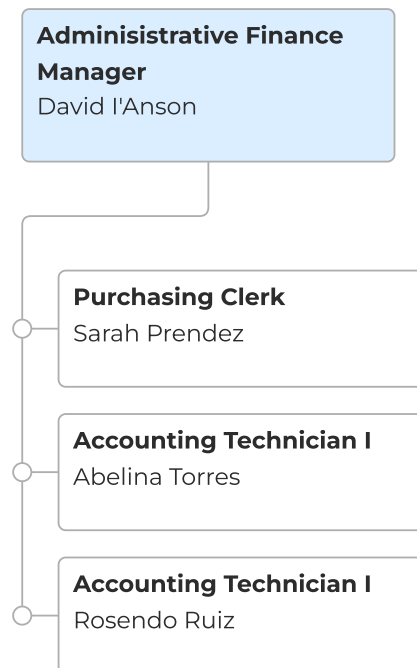
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$420,100	\$493,399	\$438,580	\$481,847	\$43,267	9.87%
Payroll - Overtime Expense	\$318	\$1,059	\$500	\$500	-	-
CalPERS State Retirement	\$65,847	\$74,026	\$52,381	\$57,579	\$5,198	9.92%
Social Security Expense	\$25,671	\$30,759	\$25,275	\$27,878	\$2,603	10.30%
Medicare Expense	\$6,235	\$7,357	\$5,911	\$6,520	\$609	10.30%
Cafeteria Plan	\$49,837	\$81,476	\$93,066	\$132,609	\$39,543	42.49%
Deferred Compensation	\$27,497	\$14,218	\$15,593	\$17,199	\$1,606	10.30%
Unemployment Insurance	\$1,400	\$1,680	\$1,736	\$1,736	-	-
Total Payroll Expenses	\$596,904	\$703,975	\$633,043	\$725,868	\$92,825	14.66%
Administrative Expenses						
Property & Liability Insurance	\$242,522	\$308,777	\$317,738	\$334,375	\$16,637	5.24%
Dues & Memberships	\$500	\$814	\$735	\$875	\$140	19.05%
Dues & Memberships	\$346	\$510	\$300	\$300	-	-
Reproduction & Printing	\$429	-	-	\$1,800	\$1,800	-
Recruitment/Advertising	\$2,464	\$171	\$1,500	\$1,500	-	-
Office Supplies	\$1,318	\$939	\$600	\$1,000	\$400	66.67%
Bank Service Charges	\$394	\$464	\$500	\$500	-	-
Professional Fees	\$36,911	\$53,401	\$44,300	\$44,300	-	-
Conference Expense	\$1,568	\$1,512	\$1,800	\$1,600	-\$200	-11.11%
Meetings Expense	-	\$257	\$250	\$250	-	-
Benefit Assessment Expenses	\$80,768	\$2,573	\$83,000	\$84,000	\$1,000	1.20%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Total Administrative Expenses	\$367,219	\$369,417	\$450,723	\$470,500	\$19,777	4.39%
Operating						
Uniform Expense	\$306	\$262	\$300	\$350	\$50	16.67%
Staff Training	\$6,590	\$7,391	\$10,200	\$10,200	-	-
Capital Outlay	\$1,249	-	-	-	-	-
Total Operating	\$8,145	\$7,653	\$10,500	\$10,550	\$50	0.48%
Total Expenditures	\$972,268	\$1,081,045	\$1,094,266	\$1,206,917	\$112,651	10.29%

Organizational Chart

Finance



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Administrative Finance Manager	1	1	1	1	1	-
Payroll Administrator	1	1	1	0	0	-
Purchasing Clerk	0	0	1	1	1	-
Accounting Technicians	2	2	2	2	2	-
	4	4	5	4	4	-

Summary of Goals

Strategic Plan Goals FY 2025-2026

- 6.1 Ensure strong finances by maintaining strong financial plans and acting on sound financial decisions
- Inventory current finance policies and procedures
- Update, revise or add finance policies
- 6.2 Secure financial resources for disaster recovery
 - Review District insurance thoroughly ensure adequate coverage
 - Add earthquake insurance coverage for FY25-26
 - Ensure annual funding reserves for facility & equipment upgrades and replacement
- 6.3 Elevate performance management goals and standards
 - Upgrade budget book using ClearGov Digital budget book
 - Using historical data identify KPIs
 - Work with management team on setting goals to use in budget
 - Submit FY2026-27 budget for GFOA award

Program Goals FY 2025-2026

- Implement ClearGov budget digital workbook software creating template so that in future budget will be submitted to GFOA for award.
- Implement and use ClearGov Capital Budgeting for Capital Improvement Program
- Implement and use ClearGov Personnel Budgeting for 5 year personnel forecasting.

Prior Year Accomplishments and Challenges

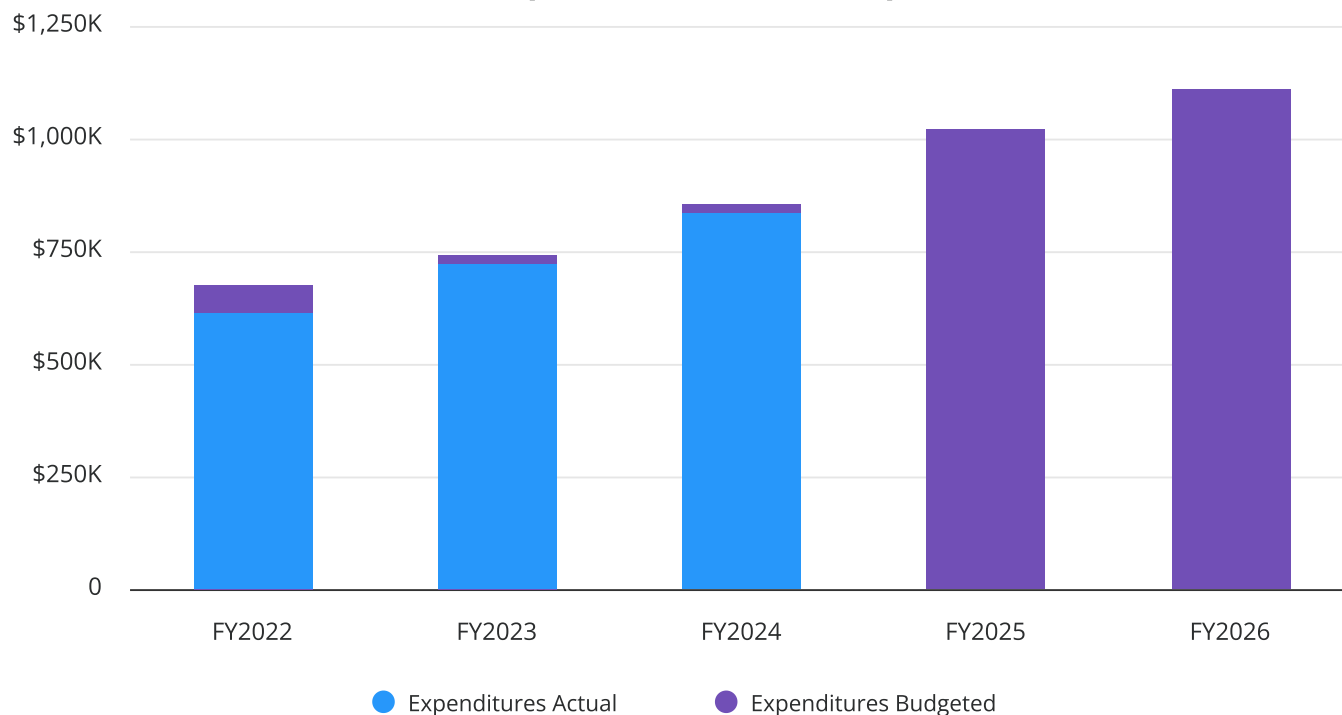
- Worked with firm to redesign the FY2024-25 Budget Summary and Message making it more transparent and appealing to the public.
- Received GFOA award for Annual Financial Report

Human Resources

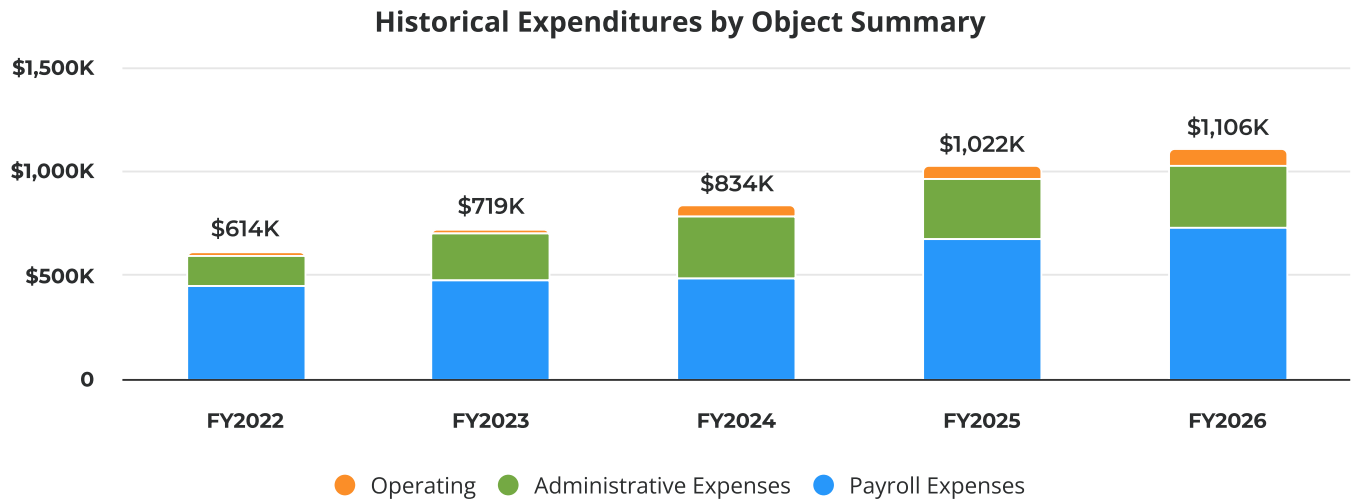
Human Resources provide comprehensive services to assist all District departments in recruitment, selection, and hiring of the most qualified employees. Human Resources administers employee benefits, coordinates employee recognition, processes performance evaluations, conducts new employee orientations, coordinates training and development, and ensures compliance with District personnel policies, union memorandums of understanding, and State and Federal regulations.

Expenditure Summary

Historical Expenditures Across Department

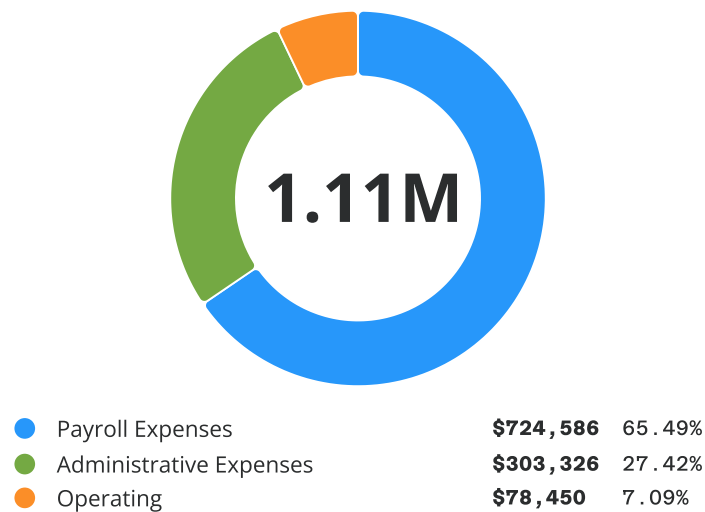


Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



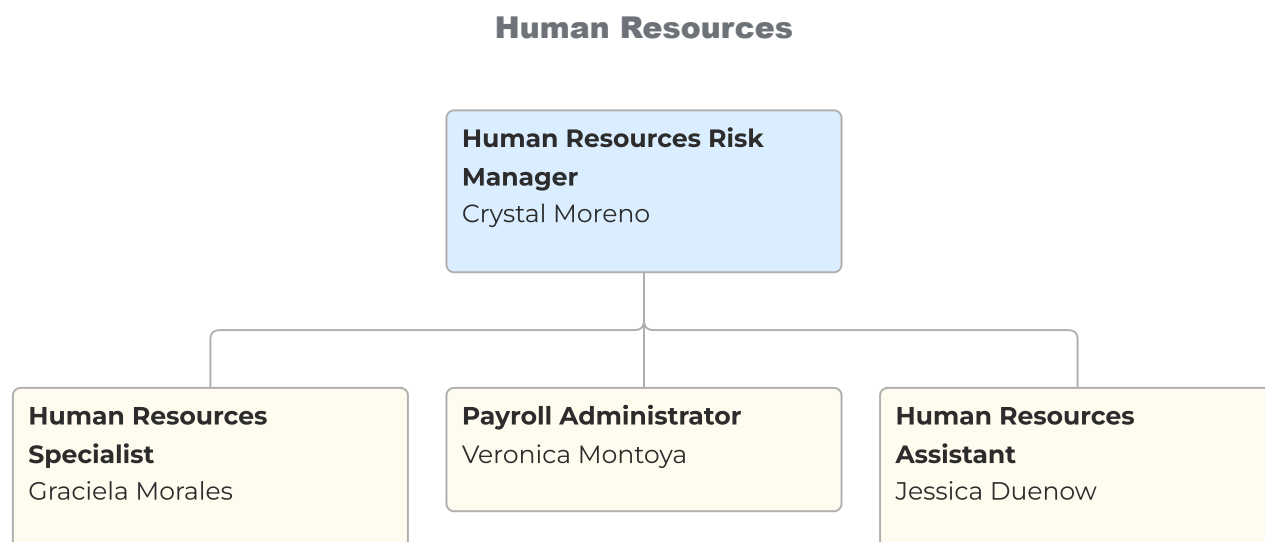
Payroll which is 65.5% of department budget increases \$26,182 (5.6%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by \$14,000 mainly due to increases in Workers Comp insurance.

Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$340,663	\$345,353	\$469,660	\$495,842	\$26,182	5.57%
Payroll - Overtime Expense	\$13	\$18	-	-	-	-
CalPERS State Retirement	\$61,554	\$70,928	\$72,382	\$77,502	\$5,120	7.07%
Social Security Expense	\$22,317	\$21,885	\$27,339	\$29,198	\$1,860	6.80%
Medicare Expense	\$5,219	\$5,277	\$6,394	\$6,829	\$435	6.80%
Cafeteria Plan	\$20,227	\$29,399	\$74,997	\$95,465	\$20,468	27.29%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Deferred Compensation	\$22,083	\$11,519	\$16,866	\$18,014	\$1,147	6.80%
Unemployment Insurance	\$1,050	\$1,008	\$1,736	\$1,736	-	-
Total Payroll Expenses	\$473,126	\$485,386	\$669,374	\$724,586	\$55,212	8.25%
Administrative Expenses						
Tuition Reimbursement	\$11,615	\$2,864	\$20,000	\$20,000	-	-
Employee Incentive	\$4,922	\$7,747	\$10,000	\$15,000	\$5,000	50.00%
Wellness	\$990	\$7,946	\$10,600	\$10,600	-	-
Employee Assistance Program	\$3,650	\$2,337	\$2,500	\$2,500	-	-
Workers' Compensation Insurance	\$187,889	\$260,739	\$228,798	\$239,126	\$10,328	4.51%
Dues & Memberships	\$2,332	\$1,768	\$2,410	\$2,500	\$90	3.73%
Recruitment/Advertising	\$5,442	\$5,928	\$4,500	\$2,500	-\$2,000	-44.44%
Office Supplies	\$2,435	\$1,778	\$2,100	\$2,500	\$400	19.05%
HR Risk Management	\$7,819	\$5,885	\$8,000	\$8,000	-	-
Meetings Expense	\$265	\$246	\$400	\$600	\$200	50.00%
Total Administrative Expenses	\$227,357	\$297,239	\$289,308	\$303,326	\$14,018	4.85%
Operating						
Uniform Expense	\$66	\$182	\$200	\$350	\$150	75.00%
Safety Expense	\$2,546	\$4,161	\$10,000	\$15,000	\$5,000	50.00%
Physician Fees	\$2,660	\$2,520	\$3,000	\$6,000	\$3,000	100.00%
Staff Training	\$2,159	\$80	-	-	-	-
Staff Training	\$6,535	\$11,080	\$15,030	\$17,100	\$2,070	13.77%
Staff Training	\$4,960	\$33,252	\$35,500	\$40,000	\$4,500	12.68%
Total Operating	\$18,926	\$51,274	\$63,730	\$78,450	\$14,720	23.10%
Total Expenditures	\$719,409	\$833,899	\$1,022,412	\$1,106,362	\$83,950	8.21%

Organizational Chart



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Human Resources Manager	1	1	1	1	1	-
Human Resources Specialist	1	1	1	1	1	-
Payroll Administrator	0	0	0	1	1	-
Human Resources Assistant			1	1	1	-
Administrative Clerk	1	1	0	0	0	-
	3	3	3	4	4	-

Summary of Goals

Strategic Plan Goals FY 2025-2026

- 2.1: Maintain a positive District culture and a safe working environment to promote effective communication, collaboration, engagement, creativity, and employee satisfaction
- 2.2: Provide educational opportunities for employees looking to grow into promotions by providing training and development
- 2.4: Cultivate a wellness planning approach that promotes and supports employees' wellbeing, both physically and mentally
- **Strategic Plan Goals FY 2025-2026**
- Expansion of onsite training opportunities
- Introduction of a new Employee Wellness Program

- New payroll and Human Resources Information Systems (HRIS) program

Prior Year Accomplishments and Challenges

- Completion of negotiations with both District unions and new three-year term Memorandum of Understanding
- Addition of two (2) new District positions.

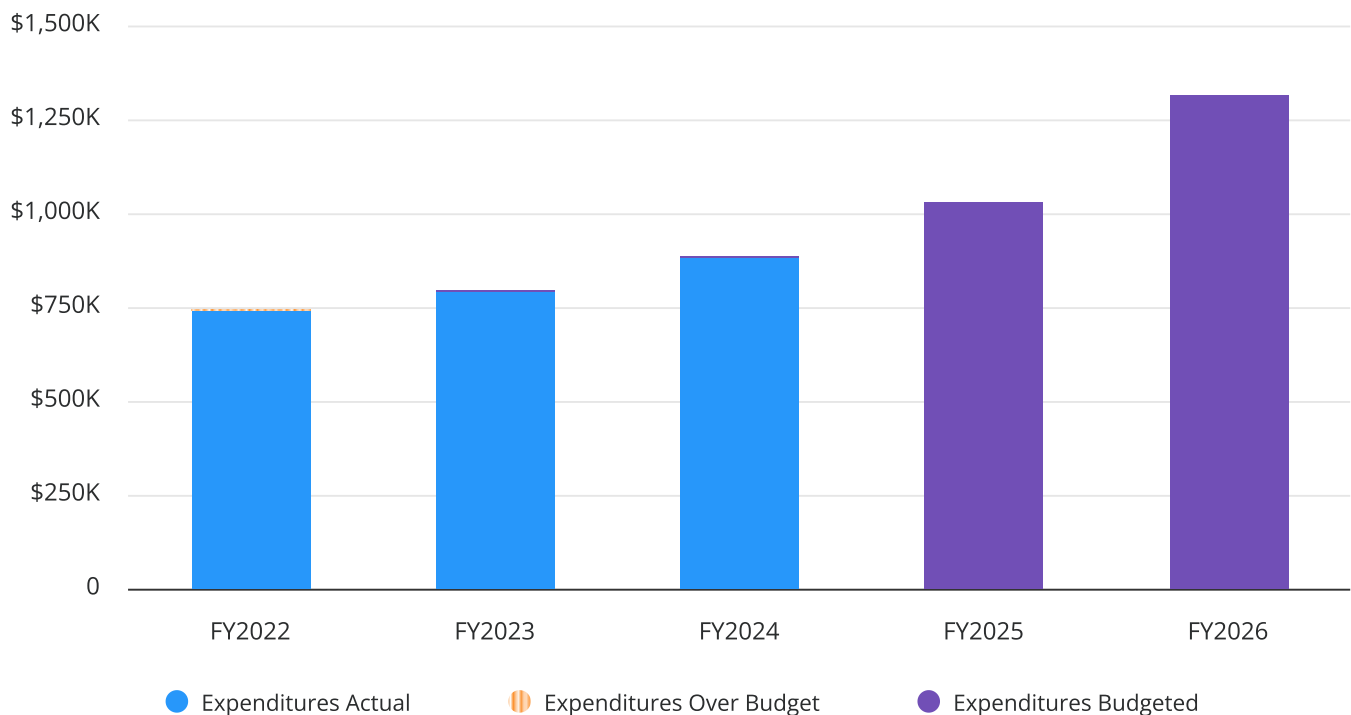
Information Systems

Information Technology (IT) provides a full range of services including end-user and server support, telecommunications management, network operations, systems development, and Geographical Information Services (GIS). The function of IT is to deliver innovative information technology solutions to provide citizens, the business community and District staff with convenient access to appropriate information and services, enhancing the mission and activities of the Coachella Valley Mosquito and Vector Control District.

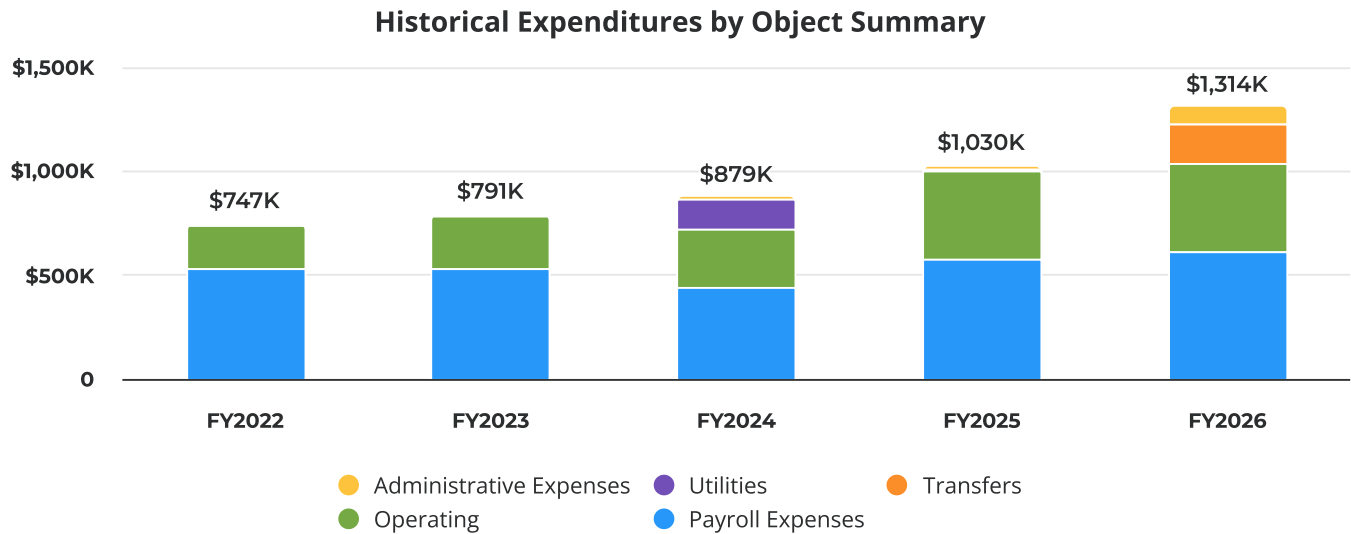
The Geographic Information System is a division of the IT Department and a District-wide program of spatial data and application development. GIS manages the District's Mobile Inspection Application, a state-of-the-art wireless mapping and data services utilized by Operation and Surveillance for field data capture.

Expenditure Summary

Historical Expenditures Across Department

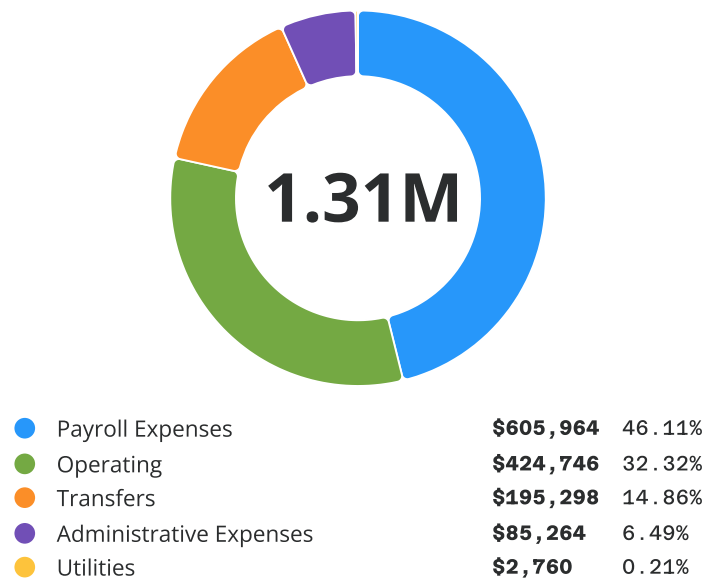


Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

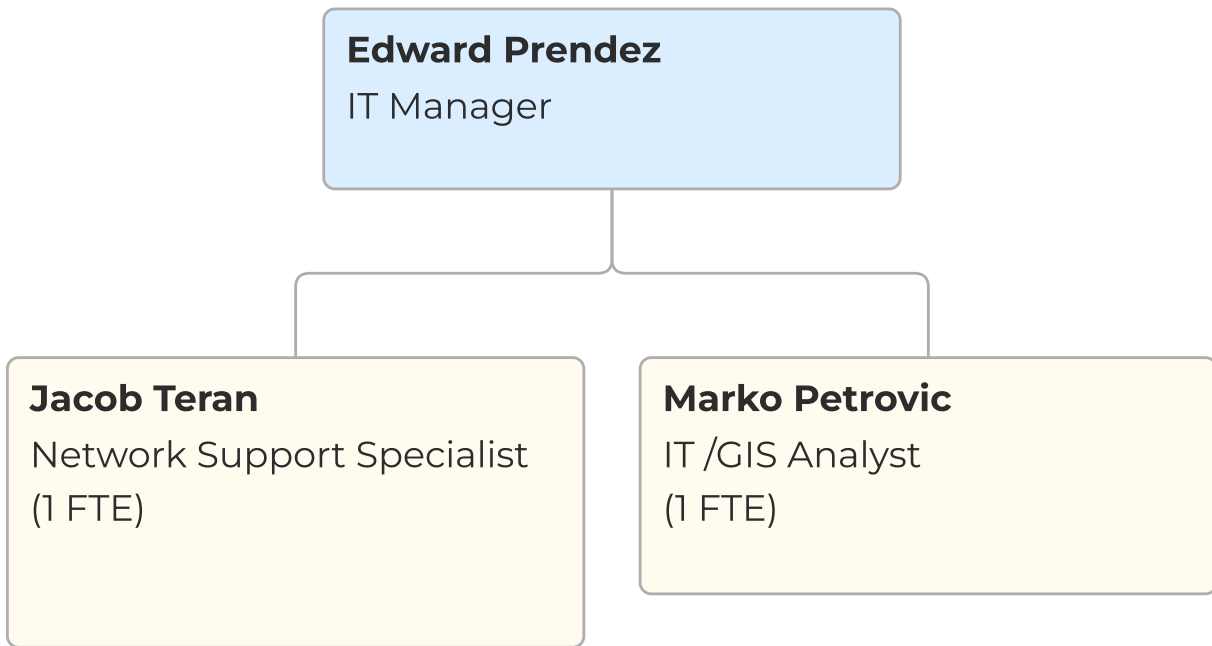
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$399,001	\$311,307	\$417,933	\$427,135	\$9,202	2.20%
Payroll - Overtime Expense	\$303	-	\$1,200	\$1,200	-	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
CalPERS State Retirement	\$49,772	\$63,137	\$50,550	\$52,392	\$1,841	3.64%
Social Security Expense	\$25,533	\$19,271	\$24,980	\$25,069	\$89	0.36%
Medicare Expense	\$6,191	\$4,703	\$5,842	\$5,863	\$21	0.36%
Cafeteria Plan	\$19,710	\$26,039	\$52,436	\$77,538	\$25,102	47.87%
Deferred Compensation	\$26,845	\$13,918	\$15,411	\$15,466	\$55	0.36%
Unemployment Insurance	\$1,050	\$672	\$1,302	\$1,302	-	-
Total Payroll Expenses	\$528,406	\$439,046	\$569,655	\$605,964	\$36,309	6.37%
Administrative Expenses						
Dues & Memberships	\$1,579	\$2,288	\$5,235	\$6,435	\$1,200	22.92%
Dues & Memberships	\$346	\$320	\$360	\$180	-\$180	-50.00%
Reproduction & Printing	\$149	\$809	\$950	\$950	-	-
Office Supplies	\$275	-\$34	\$500	\$500	-	-
Computer & Network Systems	\$5,384	\$12,137	\$13,400	\$13,399	-\$1	-0.01%
Professional Fees	-	-	-	\$62,000	\$62,000	-
Conference Expense	\$15	-	\$1,600	\$1,600	-	-
Conference Expense	-	\$1,839	\$1,900	-	-\$1,900	-100.00%
Meetings Expense	-	\$94	\$200	\$200	-	-
Total Administrative Expenses	\$7,748	\$17,453	\$24,145	\$85,264	\$61,119	253.13%
Utilities						
Telecommunications	\$2,325	\$141,277	\$2,760	\$2,760	-	-
Total Utilities	\$2,325	\$141,277	\$2,760	\$2,760	-	-
Operating						
Uniform Expense	\$434	\$165	\$600	\$900	\$300	50.00%
IT Communications	\$67,507	\$58,698	\$94,980	\$94,500	-\$480	-0.51%
Software Licensing	\$28,240	\$14,022	\$64,529	\$43,355	-\$21,174	-32.81%
Equipment Parts & Supplies	\$7,861	\$10,184	\$7,100	\$7,900	\$800	11.27%
Aerial Pool Surveillance	\$2,400	\$20,940	\$25,000	\$25,000	-	-
Staff Training	\$2,562	\$4,055	\$15,950	\$14,500	-\$1,450	-9.09%
Contract Services	\$29,954	\$30,503	\$34,908	\$78,732	\$43,824	125.54%
Cloud Computing Services	\$8,826	\$13,543	\$12,440	\$13,000	\$560	4.50%
Cloud Computing Services	\$104,858	\$129,423	\$177,597	\$146,859	-\$30,738	-17.31%
Total Operating	\$252,643	\$281,532	\$433,104	\$424,746	-\$8,358	-1.93%
Transfers						
Transfer to Reserves	-	-	-	\$195,298	\$195,298	-
Total Transfers	-	-	-	\$195,298	\$195,298	-
Total Expenditures	\$791,121	\$879,309	\$1,029,663	\$1,314,032	\$284,369	27.62%

Organizational Chart

Information Systems



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
IT Manager	1	1	1	1	1	-
IT/GIS Analyst	1	1	1	1	1	-
IT/GIS Assistant	1	1	1	0	0	-
Network Support Specialist	0	0	0	1	1	-
	3	3	3	3	3	-

Summary of Goals

Strategic Plan Goals FY 2025-26

4.2 Strengthen the resiliency of IT Programs and Services towards uninterrupted operations.

- Developing and enforcing comprehensive set of end-user computer policies and procedures

- Implement departmental applications identified in the Technology Current State Assessment to enhance communication and improve productivity
- Implement cybersecurity applications identified in the Information Technology Master Plan to strengthen the District's infrastructure
- Implementing enhanced offsite replication with testing to ensure data integrity and fast disaster recovery

Program Goals FY 2025-26

- Replace outdated networking equipment (e.g., switches, and access points) to enhance network reliability, increase bandwidth capacity, improve security, and support future scalability and performance needs.
- Deploy a centralized IT service management (ITSM) platform to streamline incident reporting, track service requests, monitor response times, and improve overall support efficiency and transparency for end-users.
- Standardize and professionalize all outgoing organizational email communications by incorporating consistent email signatures, branding elements (e.g., logo, colors, disclaimers), and formatting to reinforce the organization's identity and promote trust.
- Introduce a secure password management solution to strengthen user authentication, promote strong and unique password practices, enable secure password sharing (where appropriate), and reduce the risk of credential-related security breaches.

Prior Year Accomplishments and Challenges FY 2024-25

- Successfully completed a comprehensive Information Technology (IT) Master Plan, Cybersecurity Roadmap, and Technology Assessment in collaboration with ClientFirst Consulting, providing strategic direction for long-term technology investments and cybersecurity improvements.
- Conducted both internal and external penetration tests to evaluate the organization's security posture, identify potential vulnerabilities, and ensure compliance with cybersecurity best practices and standards.

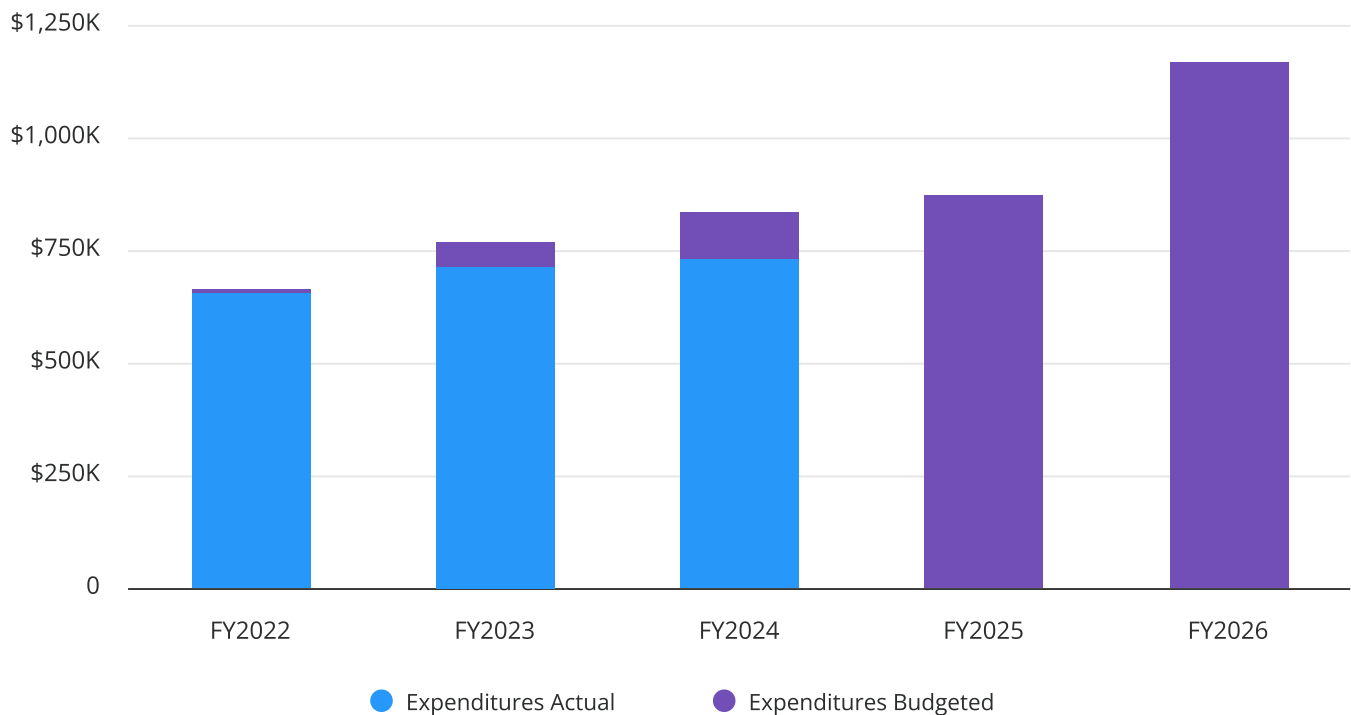
Public Outreach

The Public Outreach Department aims to educate residents and visitors of the Coachella Valley community on how to reduce mosquito and vector threats and protect public health from mosquito- and vector-borne diseases. The Department raises awareness about District programs, services, and activities through the dissemination of vector control and disease prevention information to Coachella Valley residents.

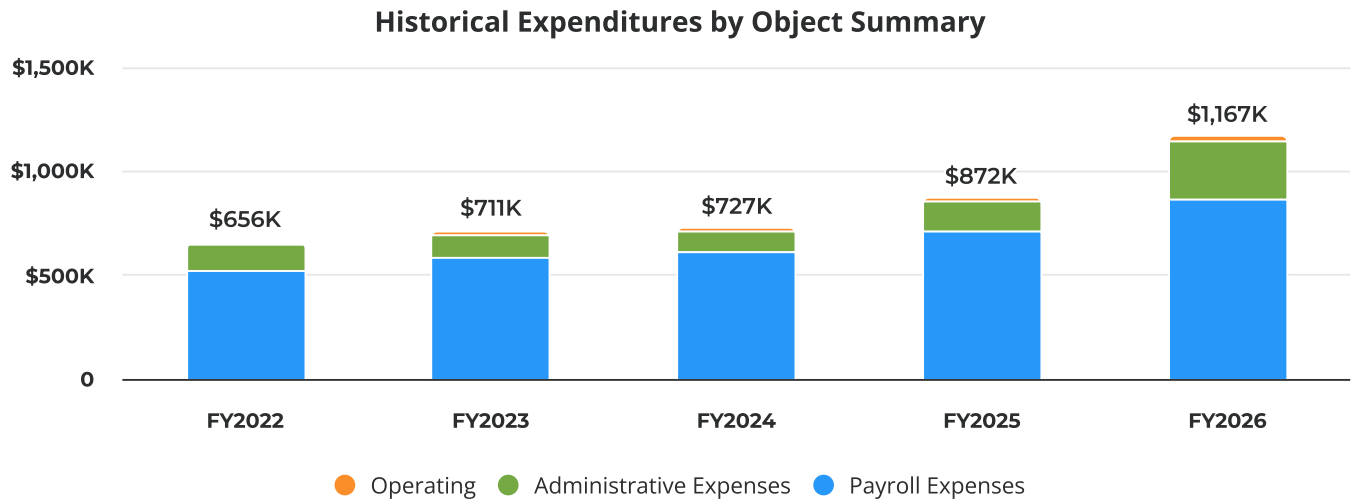
This includes the conceptualization of District materials such as brochures, news releases, feature articles, manuals; promotional items with District messaging; mass advertising; and digital content. The Department is responsible for media and stakeholder relations, community engagement, and ensuring that the District's mission and messaging are spread throughout the Coachella Valley. Departmental outreach involves presentations to city, county, community, HOAs, and partner agency meetings; staffing informational booths at fairs, health related collaborations, and community events; and interactive educational opportunities at schools or in a virtual setting.

Expenditure Summary

Historical Expenditures Across Department

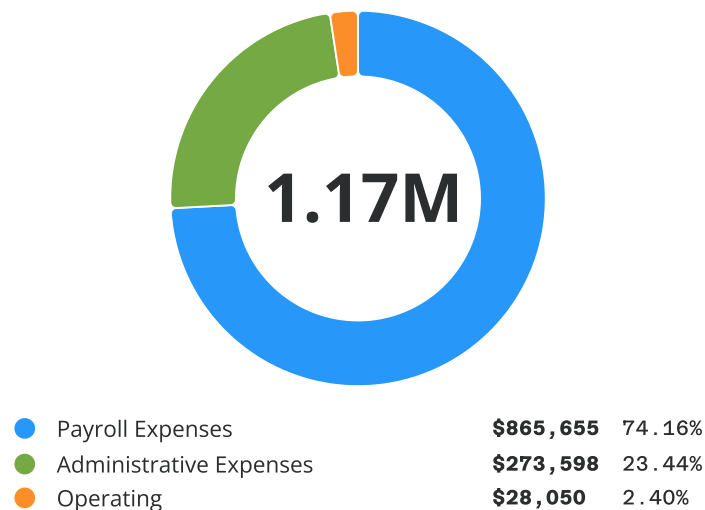


Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



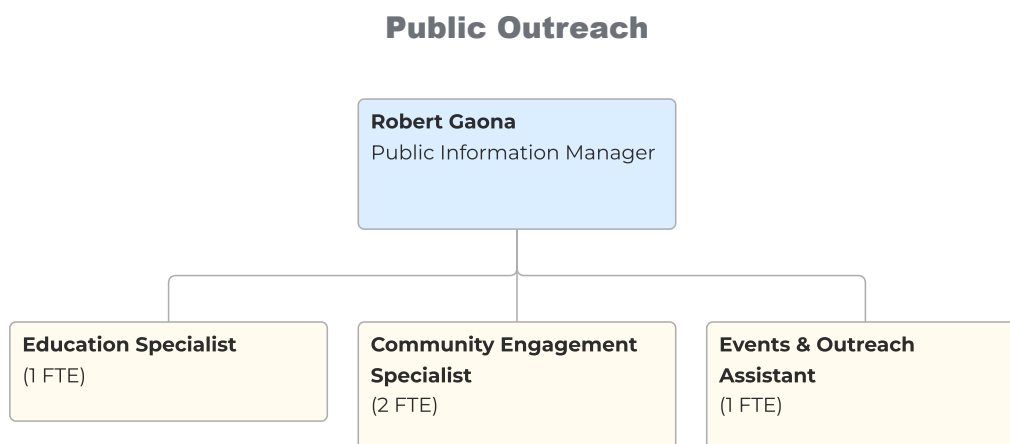
Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$428,587	\$447,357	\$475,922	\$581,173	\$105,251	22.12%
Temporary Services	\$3,375	\$8,060	\$8,000	\$8,000	-	-
Payroll - Overtime Expense	\$11,593	\$1,207	\$12,240	\$20,880	\$8,640	70.59%
CalPERS State Retirement	\$22,419	\$28,284	\$43,414	\$52,185	\$8,771	20.20%
Social Security Expense	\$28,394	\$28,968	\$28,827	\$34,898	\$6,071	21.06%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Medicare Expense	\$6,640	\$6,775	\$6,742	\$8,162	\$1,420	21.06%
Cafeteria Plan	\$50,543	\$73,917	\$114,220	\$136,223	\$22,004	19.26%
Deferred Compensation	\$28,946	\$15,266	\$17,784	\$21,530	\$3,745	21.06%
Unemployment Insurance	\$1,064	\$2,755	\$2,170	\$2,604	\$434	20.00%
Total Payroll Expenses	\$581,560	\$612,587	\$709,319	\$865,655	\$156,336	22.04%
Administrative Expenses						
Dues & Memberships	\$752	\$842	\$1,000	\$2,428	\$1,428	142.80%
Dues & Memberships	\$849	\$986	\$500	-	-\$500	-100.00%
Reproduction & Printing	\$23,556	\$19,147	\$38,500	\$49,150	\$10,650	27.66%
Office Supplies	\$980	\$1,479	\$1,600	\$1,720	\$120	7.51%
Postage	\$2,772	-	\$2,500	\$2,500	-	-
Professional Fees	\$1,825	-	\$4,000	\$6,100	\$2,100	52.50%
Conference Expense	\$1,520	\$1,079	\$1,600	-	-\$1,600	-100.00%
Conference Expense	\$2,676	\$1,704	\$4,800	-	-\$4,800	-100.00%
Meetings Expense	\$468	\$1,917	\$4,340	\$4,400	\$60	1.38%
Promotion & Education	\$22,956	\$26,531	\$33,200	\$56,300	\$23,100	69.58%
Public Outreach Advertising	\$54,623	\$45,658	\$56,000	\$151,000	\$95,000	169.64%
Total Administrative Expenses	\$112,977	\$99,344	\$148,040	\$273,598	\$125,558	84.81%
Operating						
Uniform Expense	\$443	\$1,058	\$1,000	\$2,450	\$1,450	145.00%
Staff Training	\$6,709	\$10,632	\$7,000	-	-\$7,000	-100.00%
Staff Training	\$7	-	\$300	-	-\$300	-100.00%
Staff Training	\$4,861	\$1,111	-	\$19,400	\$19,400	-
Contract Services	\$1,453	\$1,601	\$2,400	\$2,400	-	-
Motor Fuel & Oils	\$892	\$844	\$1,800	\$1,800	-	-
Capital Outlay	\$2,117	-	\$2,000	\$2,000	-	-
Total Operating	\$16,484	\$15,246	\$14,500	\$28,050	\$13,550	93.45%
Total Expenditures	\$711,021	\$727,177	\$871,859	\$1,167,303	\$295,444	33.89%

Organizational Chart



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Public Information Manager	0	1	1	1	1	-
Public Information Officer	1	0	0	0	0	-
Community Liaison	1.5	2	2	2	3	1
Administrative Clerk	2	2	2	0	0	-
Administrative Technician	0	0	0	2	2	-
	4.5	5	5	5	6	1

Summary of Goals

Strategic Plan Goals FY 2025-2026

- 3.1: Develop and implement new communication and engagement methods to promote behavior change and meet identified goals for managing vectors.
- 3.2: Influence public awareness, understanding and support of the District programs and vector control methods to make possible implementation of those programs when needed.
- 3.3: Connect with key community, business, and legislative leaders to maintain, and improve understanding and support of the District and its programs.
- 3.4: Expand school-based programming and education.

Program Goals FY 2025-2026 Goals

- Implement finding of East Valley survey to better serve residents needs pertaining District service and community empowerment.
- Fund applied research focused on survey results to provide data that supports various outreach strategies.

Prior Year Accomplishments and Challenges

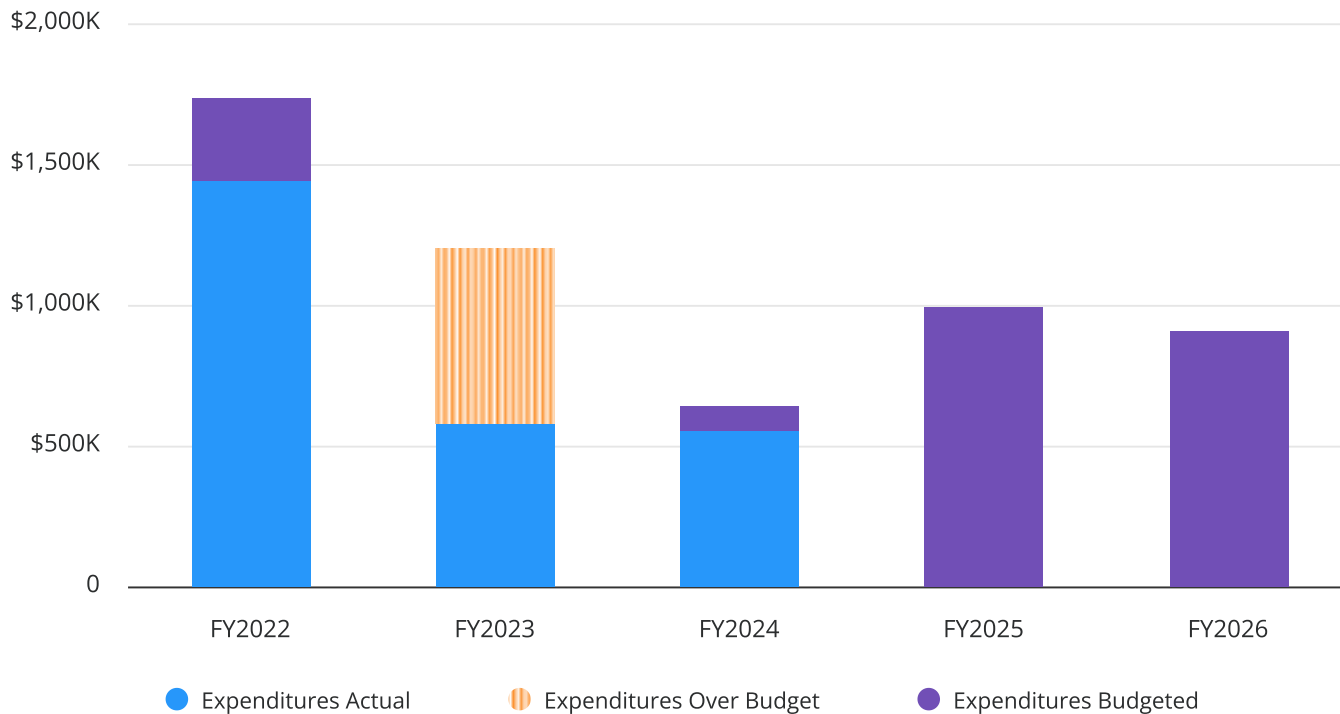
- Expanded the District's education program by visiting over 125 K-8 classrooms, providing lessons and activities to students based on the California Next Generation Science Standards.
- Participated in over 90 outreach events. Including the Riverside County Date Festival and participation in the City of Coachella Holiday Parade where the District was awarded.....
- Launched a Multimedia advertisement campaign in the east valley highlighting east valley efforts and the District's services. The campaign Included advertisements using billboards, radio, television, and public transit.

District Wide

District Wide budget provides overview of expenses that are not specific to any department or program but are applicable to the entire organization. This includes prefunding of future Pension and retiree healthcare liabilities through 115 trusts. These funds once committed can only be used to pay costs associated with these long-term obligations.

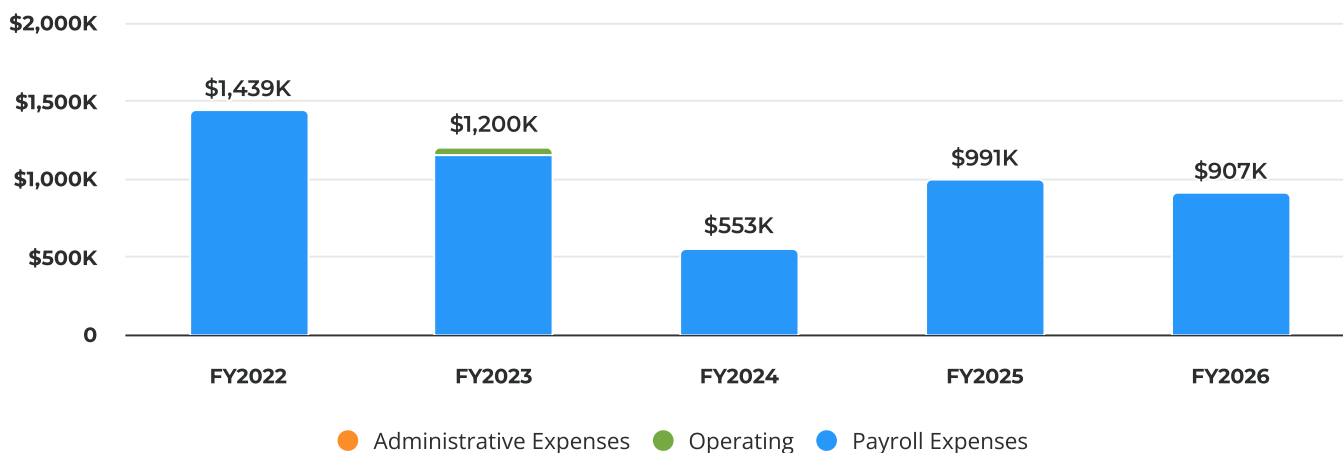
Expenditure Summary

Historical Expenditures Across Department

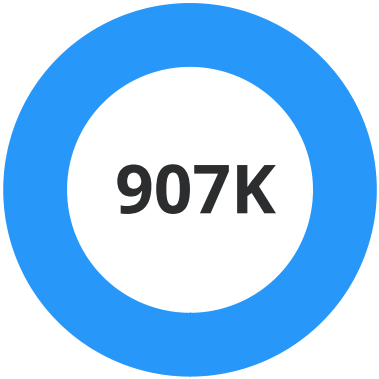


Expenditures by Object Summary

Historical Expenditures by Object Summary



FY26 Expenditures by Object Summary



● Payroll Expenses **\$907,172** 100.00%

Expenditures by Object Summary

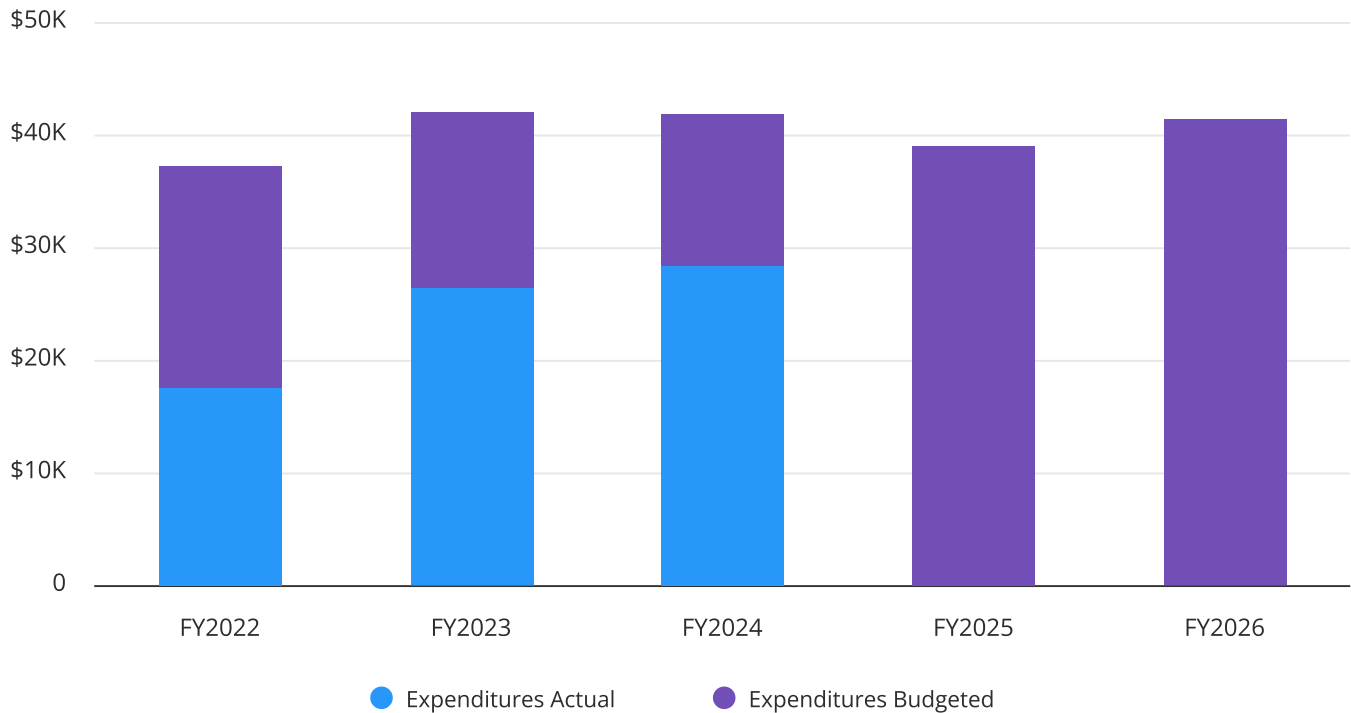
Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
CalPERS State Retirement	\$222,586	-	\$781,183	\$200,000	-\$581,183	-74.40%
CalPERS State Retirement	-	\$200,000	-	\$467,172	\$467,172	-
Cafeteria Plan	\$654,286	-	-	-	-	-
Retiree Healthcare	\$379,985	\$353,365	\$210,000	\$240,000	\$30,000	14.29%
Deferred Compensation	-\$105,489	-	-	-	-	-
Total Payroll Expenses	\$1,151,369	\$553,365	\$991,183	\$907,172	-\$84,011	-8.48%
Operating						
Motor Fuel & Oils	\$48,794	-	-	-	-	-
Total Operating	\$48,794	-	-	-	-	-
Total Expenditures	\$1,200,163	\$553,365	\$991,183	\$907,172	-\$84,011	-8.48%

Trustee Support

The Health and Safety Code, Section 2000-2093 empowers the Board of Trustees to be the legislative body of the District. Their primary function is the establishment of policies and definition of guidelines. Trustees are also responsible for ensuring financial stability and approval of the annual budget. The Trustee Support Program includes in-lieu expenses, travel expenses, and registration fees for attendance at conferences and training seminars that benefit members of the Board of Trustees

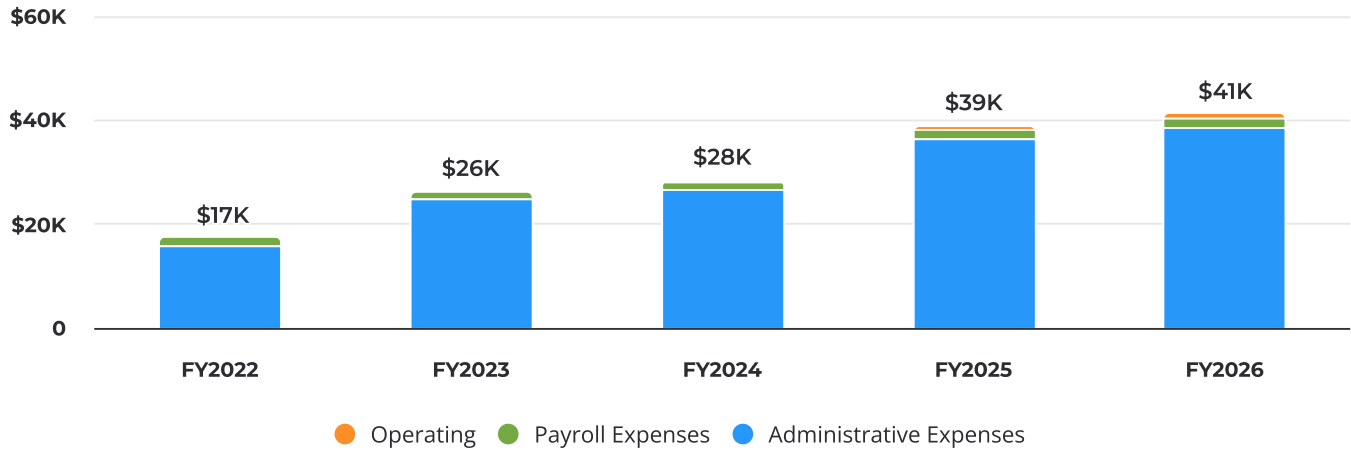
Expenditure Summary

Historical Expenditures Across Department

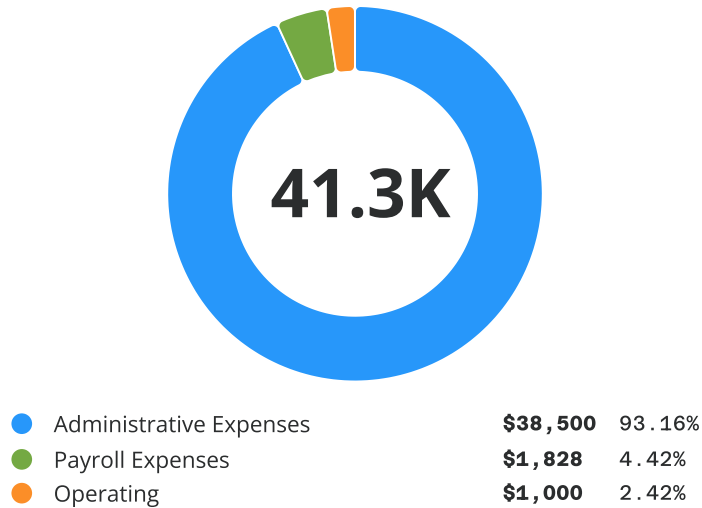


Expenditures by Object Summary

Historical Expenditures by Object Summary



FY26 Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Social Security Expense	\$775	\$769	\$818	\$818	-	-
Medicare Expense	\$181	\$180	\$191	\$191	-	-
Unemployment Insurance	\$658	\$608	\$818	\$818	-	-
Total Payroll Expenses	\$1,614	\$1,557	\$1,828	\$1,828	-	-
Administrative Expenses						
Conference Expense	\$6,724	\$6,959	\$15,400	\$17,700	\$2,300	14.94%
In-Lieu	\$12,774	\$12,873	\$13,200	\$13,200	-	-
Trustee Support	\$5,225	\$6,647	\$7,600	\$7,600	-	-
Total Administrative Expenses	\$24,723	\$26,479	\$36,200	\$38,500	\$2,300	6.35%
Operating						
Uniform Expense	-	\$372	\$1,000	\$1,000	-	-
Total Operating	-	\$372	\$1,000	\$1,000	-	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Total Expenditures	\$26,337	\$28,407	\$39,028	\$41,328	\$2,300	5.89%

Summary of Goals

Trustee Goals FY 2025-2026

- Oversee the implementation and completion of 25-26 strategic goals and strategies.

Prior Year Accomplishments and Challenges

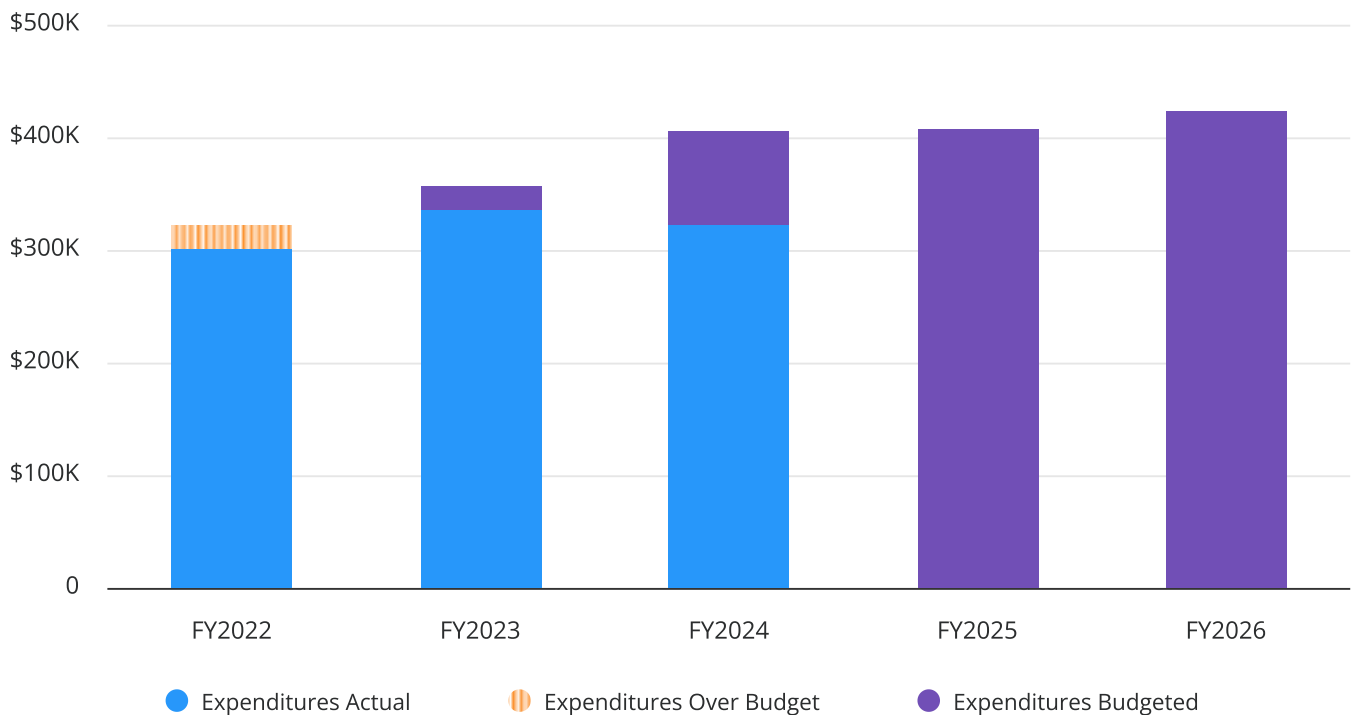
- Successfully conducted the District's business through Board, Executive, and Finance Committee meetings.
- Participated and provided thoughtful feedback and direction through the 2026-29 Strategic Planning workshop.
- Adopted a balanced budget for FY 25-26, with no change in the Benefit Assessment.
- Worked with Staff and Consultants to approve the Centrica energy project.
- Gave direction and support to District Negotiations Team which resulted in new 3 year MOUs with employee unions.

Fleet Maintenance

Fleet Maintenance is tasked with the maintenance, repair and upgrade of all District vehicles, trailers, off-road vehicles including ATV's, Argos, golf carts, workhorse, and other special equipment.

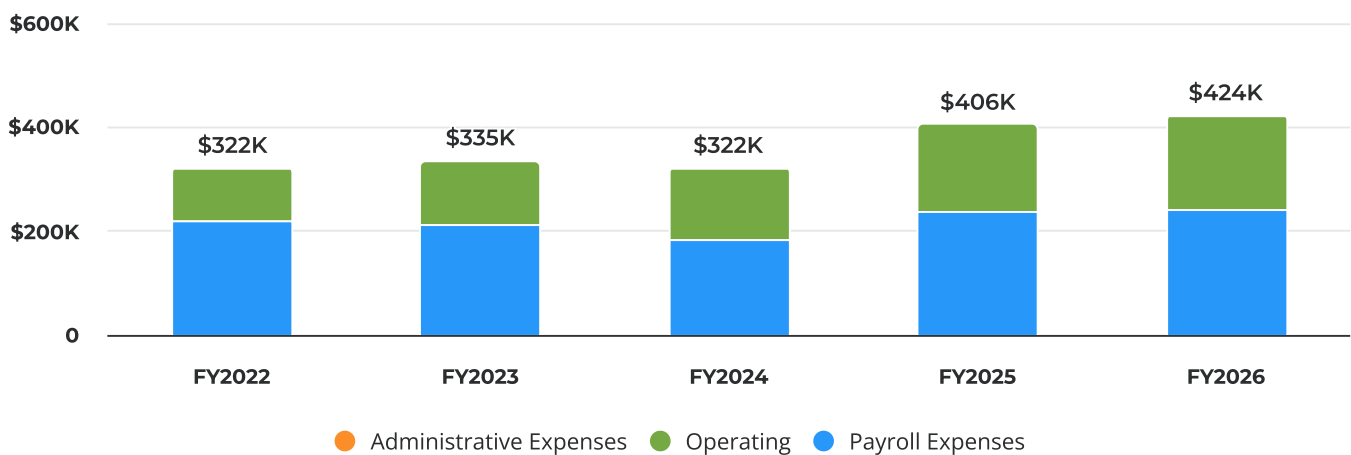
Expenditure Summary

Historical Expenditures Across Department



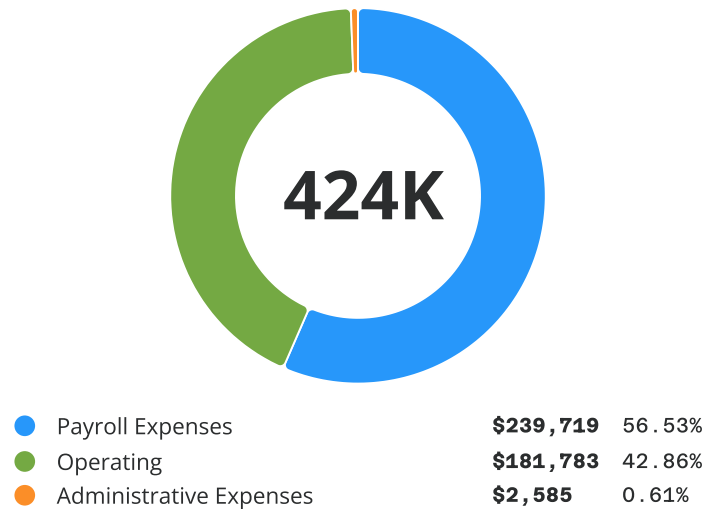
Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

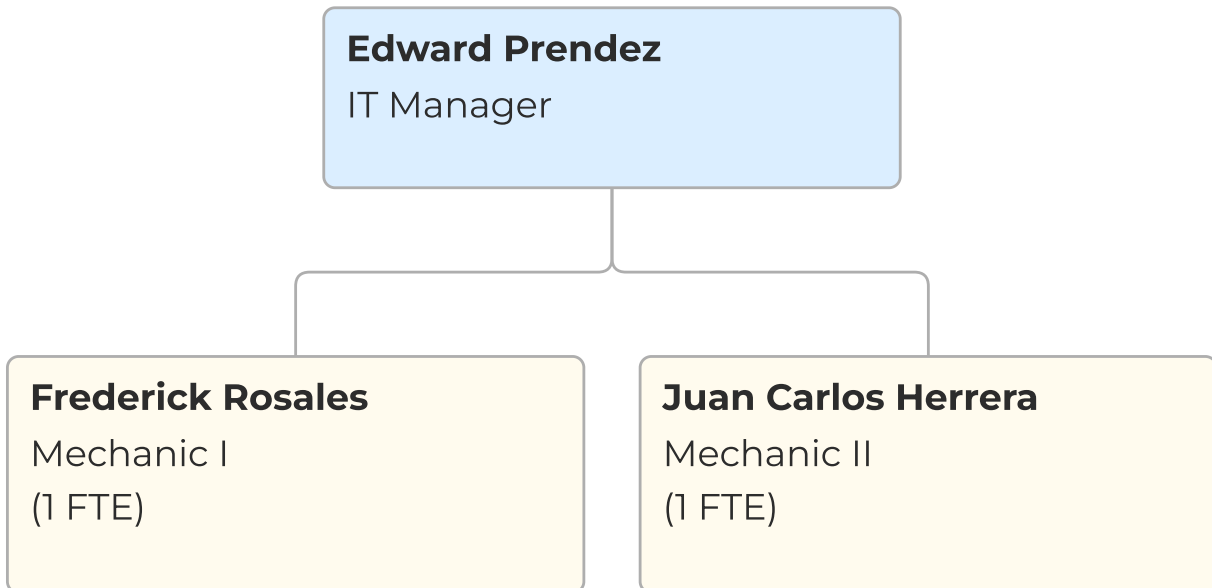
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$170,390	\$136,459	\$169,084	\$195,917	\$26,833	15.87%
Payroll - Overtime Expense	\$342	\$754	\$1,500	\$1,500	-	-
CalPERS State Retirement	\$9,119	\$11,762	\$12,913	\$14,799	\$1,886	14.60%
Social Security Expense	\$10,672	\$8,784	\$10,173	\$11,527	\$1,354	13.31%
Medicare Expense	\$2,496	\$2,054	\$2,379	\$2,696	\$317	13.31%
Cafeteria Plan	\$17,706	\$23,519	\$38,257	\$12,413	-\$25,844	-67.55%
Unemployment Insurance	\$700	\$740	\$868	\$868	-	-
Total Payroll Expenses	\$211,425	\$184,072	\$235,175	\$239,719	\$4,545	1.93%
Administrative Expenses						
Dues & Memberships	\$346	\$476	\$300	\$300	-	-
Office Supplies	-	\$524	\$535	\$535	-	-
Conference Expense	-	-	-	\$1,600	\$1,600	-
Meetings Expense	-	\$60	\$150	\$150	-	-
Total Administrative Expenses	\$346	\$1,060	\$985	\$2,585	\$1,600	162.44%
Operating						
Uniform Expense	\$2,545	\$2,587	\$2,304	\$2,304	-	-
Safety Expense	\$2,437	\$3,278	\$3,220	\$3,376	\$156	4.84%
Repair & Maintenance	-\$2,025	\$41	-	-	-	-
Permits, Licenses & Fees	\$2,610	\$4,014	\$4,290	\$4,690	\$400	9.32%
Vehicle Parts & Supplies	\$33,340	\$16,150	\$31,800	\$39,500	\$7,700	24.21%
Vehicle Parts & Supplies	\$12,201	\$10,007	\$15,600	\$18,000	\$2,400	15.38%
Vehicle Parts & Supplies	\$7,548	\$12,980	\$12,300	\$15,300	\$3,000	24.39%
Offsite Vehicle Maint & Repair	\$17,198	\$24,676	\$19,378	\$20,378	\$1,000	5.16%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Equipment Parts & Supplies	\$5,860	\$7,002	\$6,680	\$7,080	\$400	5.99%
Small Tools Furniture & Equip	\$2,949	\$3,752	\$4,500	\$4,500	-	-
Staff Training	\$110	\$505	\$5,794	\$5,794	-	-
Contract Services	\$18,015	\$18,044	\$19,751	\$25,511	\$5,760	29.16%
Motor Fuel & Oils	\$765	\$691	\$1,500	\$1,500	-	-
Capital Outlay	\$20,127	\$32,979	\$42,900	\$33,850	-\$9,050	-21.10%
Total Operating	\$123,680	\$136,705	\$170,017	\$181,783	\$11,766	6.92%
Total Expenditures	\$335,451	\$321,837	\$406,177	\$424,087	\$17,911	4.41%

Organizational Chart

Fleet Maintenance



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Shop Mechanic II	1	1	1	1	1	-
Shop Mechanic I	1	1	1	1	1	-
	2	2	2	2	2	-

Summary of Goals

Strategic Plan Goals FY 2025-26

4.6 Optimize the District's Fleet and Equipment

- Ensure that all equipment is operated, maintained, and managed in accordance with applicable laws, rules, and government agencies.
- Lower fuel consumption, maintenance expenses, and overhead through preventive maintenance programs and telematics.
- Transition to eco-friendly vehicles and adopt green practices to reduce the fleet's carbon footprint and support environmental initiatives.

Program Goals FY 2025-2026

- Begin the phased replacement of aging fleet vehicles by evaluating current inventory, identifying units for retirement based on condition, mileage, and maintenance history, and prioritizing acquisition of modern, fuel-efficient, and mission-appropriate replacements.
- Procure additional ARGO amphibious utility vehicles to enhance field operations, particularly in hard-to-access areas, improving response efficiency and operational coverage.
- Evaluate fleet telematics vendors to assess available services and potential enhancements to improved fleet management and reporting.

Prior Year Accomplishments and Challenges

FY 2024-25

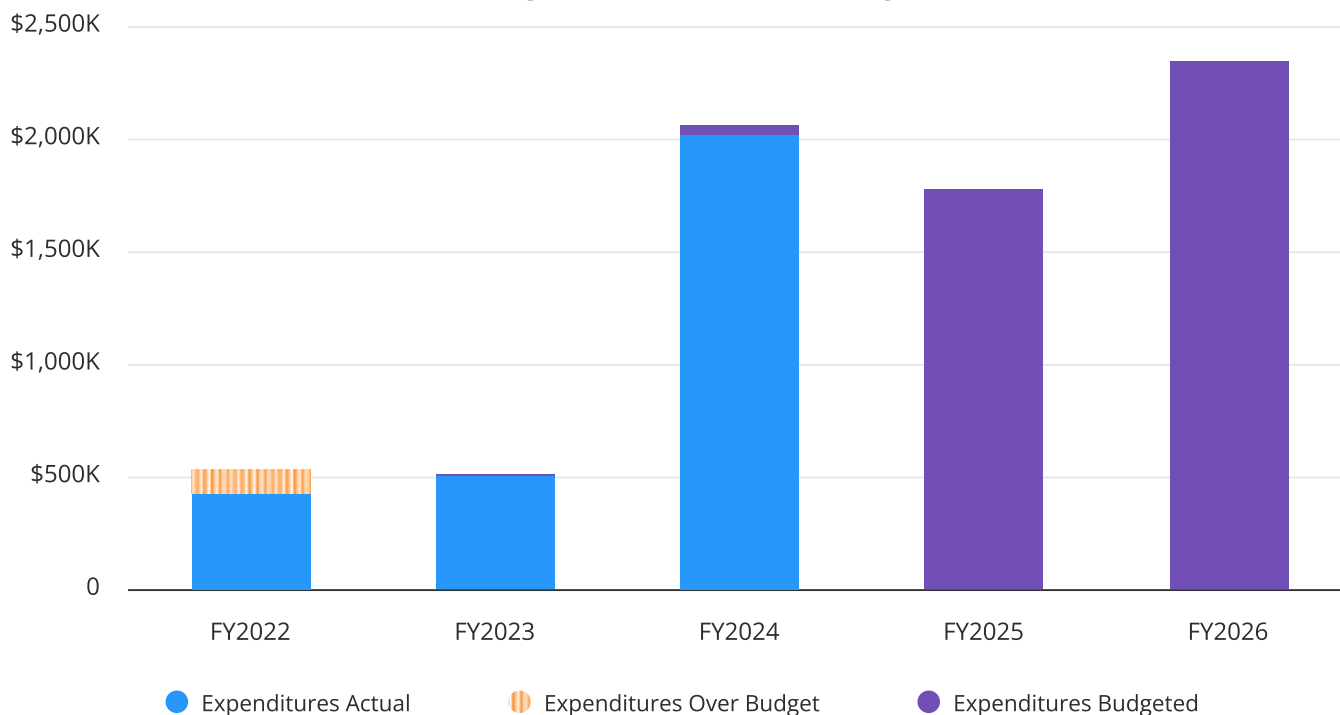
- Expanded operational capacity by acquiring additional Ultra-Low Volume (ULV) fogging units and A1 SuperDuty spray equipment, enabling increased coverage for vector control and more efficient deployment of resources across a broader service area.
- Implemented a new ULV data capture system to accurately record and report fogging activities, improving operational transparency, data accuracy, and compliance with public health and regulatory reporting standards
- Successfully passed the South Coast Air Quality Management District (SCAQMD) Annual Vapor Recovery Inspection, demonstrating continued compliance with air quality regulations and commitment to environmentally responsible operations.
- Led the research, evaluation, and vendor engagement process to design a customized drone trailer, conducting interviews and gathering technical

Buildings and Grounds Maintenance

The Buildings and Grounds Maintenance is tasked with the maintenance, repair and upgrade of all District facilities, property and special equipment that maintains the District facility and grounds in excellent condition. Additionally, the department oversees the service contracts for Heating, Ventilating, and Air Conditioning maintenance, Landscape maintenance, Janitorial service, and Security.

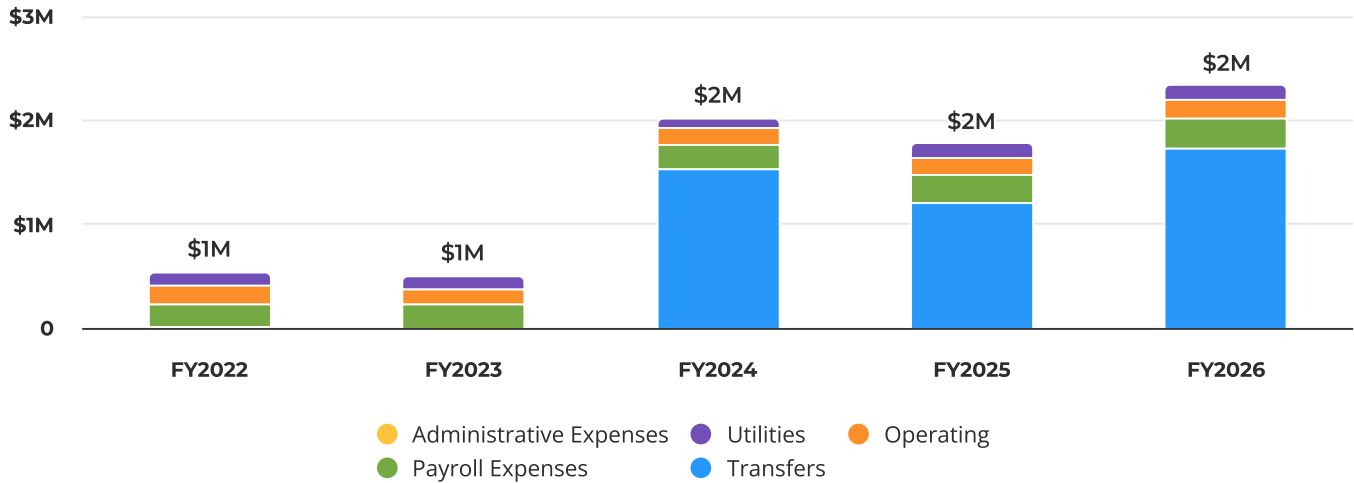
Expenditure Summary

Historical Expenditures Across Department



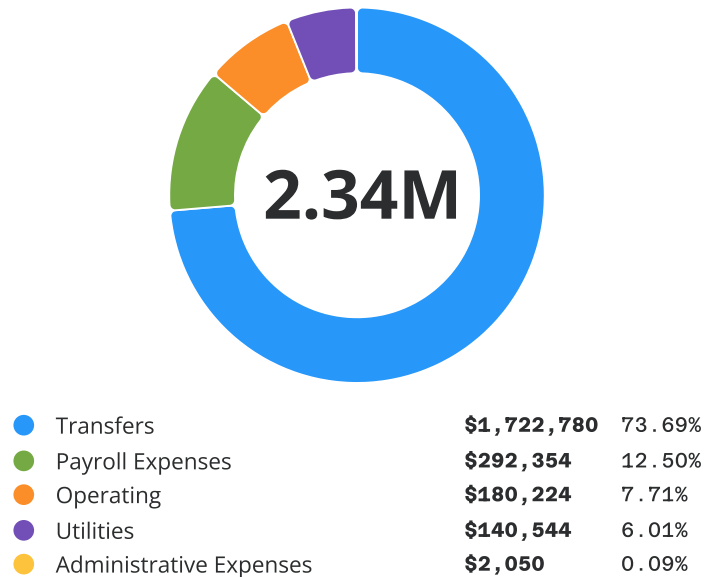
Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

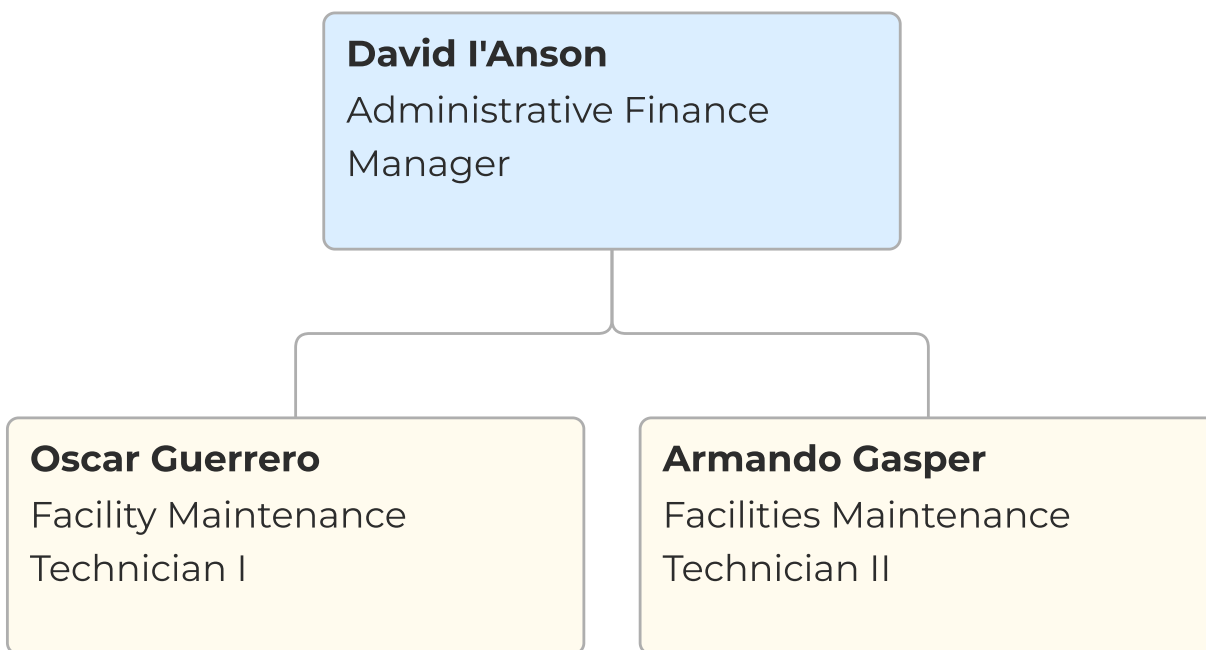
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$176,648	\$188,619	\$190,548	\$210,836	\$20,288	10.65%
Payroll - Overtime Expense	\$3,320	\$2,151	\$2,000	\$2,000	-	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
CalPERS State Retirement	\$9,617	\$10,287	\$17,208	\$18,707	\$1,499	8.71%
Social Security Expense	\$11,145	\$11,759	\$11,442	\$12,346	\$904	7.90%
Medicare Expense	\$2,607	\$2,750	\$2,676	\$2,887	\$212	7.90%
Cafeteria Plan	\$22,049	\$23,519	\$48,460	\$44,709	-\$3,751	-7.74%
Unemployment Insurance	\$700	\$672	\$868	\$868	-	-
Total Payroll Expenses	\$226,087	\$239,756	\$273,202	\$292,354	\$19,152	7.01%
Administrative Expenses						
Dues & Memberships	\$346	\$640	\$300	\$300	-	-
Conference Expense	-	-	-	\$1,600	\$1,600	-
Meetings Expense	\$98	\$208	\$150	\$150	-	-
Total Administrative Expenses	\$444	\$848	\$450	\$2,050	\$1,600	355.56%
Utilities						
Utilities	\$127,673	\$82,843	\$137,783	\$140,544	\$2,761	2.00%
Total Utilities	\$127,673	\$82,843	\$137,783	\$140,544	\$2,761	2.00%
Operating						
Uniform Expense	\$6,436	\$7,848	\$6,600	\$6,600	-	-
Safety Expense	\$5,512	\$4,088	\$3,500	\$3,500	-	-
Household Supplies	\$3,111	\$4,111	\$3,000	\$3,000	-	-
Repair & Maintenance	\$1,959	\$248	-	-	-	-
Repair & Maintenance	\$26,437	\$15,836	\$10,000	\$10,000	-	-
Repair & Maintenance	\$7,374	\$5,556	\$5,000	\$5,000	-	-
Repair & Maintenance	\$6,872	\$10,021	\$5,000	\$5,000	-	-
Repair & Maintenance	\$15,640	\$25,548	\$16,000	\$16,000	-	-
Repair & Maintenance	\$2,408	\$162	\$10,000	\$10,000	-	-
Repair & Maintenance	-	-	\$1,000	\$1,000	-	-
Maintenance & Calibration	\$568	\$7,741	-	-	-	-
Permits, Licenses & Fees	\$489	\$553	\$1,260	\$1,260	-	-
Small Tools Furniture & Equip	\$894	\$2,394	\$2,000	\$2,000	-	-
Small Tools Furniture & Equip	\$505	-	-	-	-	-
Staff Training	\$604	\$1,820	\$3,000	\$3,000	-	-
Equipment Rental	\$496	\$3,085	\$1,500	\$13,500	\$12,000	800.00%
Contract Services	\$69,080	\$83,212	\$94,199	\$98,864	\$4,665	4.95%
Motor Fuel & Oils	\$765	\$691	\$1,500	\$1,500	-	-
Total Operating	\$149,151	\$172,915	\$163,559	\$180,224	\$16,665	10.19%
Transfers						
Transfer to other funds	-	\$1,518,860	\$1,198,360	\$1,722,780	\$524,420	43.76%
Total Transfers	-	\$1,518,860	\$1,198,360	\$1,722,780	\$524,420	43.76%
Total Expenditures	\$503,354	\$2,015,223	\$1,773,354	\$2,337,952	\$564,598	31.84%

Organizational Chart

Facilities



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Facilities Maintenance Technician I	1	1	1	1	1	-
Facilities Maintenance Technician II	1	1	1	1	1	-
	2	2	2	2	2	-

Summary of Goals

Strategic Plan Goals FY 2025-26

4.1 Facilities meet the operational long-term needs and strategic goals of the District (integrate eco/efficiency/new tech)

- Inventory District facilities
- Develop capital improvement plan CIP - obtain software to manage it

- Work with management team to identify projects

4.5 Develop the District Land and Asset Management Plan

- Work with District Management team to determine if there is any Operational need for the Thermal site and if so assess the costs associated with retaking the site for District use.
- Update Board on history status of District land assets with a focus on the Thermal property and based on Management discussion propose plans for Thermal
- Continue with parceling project working with civil engineer for approval by City of Indio

4.6 Optimize the District's Fleet and Equipment (efficiency; green; fuel tech)

- Ensure that all equipment is operated, maintained, and managed in accordance with applicable laws, rules, and government agencies.
- Lower fuel consumption, maintenance expenses, and overhead through preventive maintenance programs and telematics.
- Transition to eco-friendly vehicles and adopt green practices to reduce the fleet's carbon footprint and support environmental initiatives.
- Pursue grant opportunities for green/sustainable/advanced technologies and fuels

Program Goals FY 2025-2026

- Continue work with contractor to complete energy efficiency project.
- Complete Shop cooling project
- Complete Laboratory chiller improvement project
- Work with Laboratory Manager on feasibility study for SIT Lab
- Issue RFP for AV for Boardroom
- Work with architect and contractor for Administration & Boardroom improvements
- Work with contractors for floor replacement and furniture for Administration and Boardroom
- Work with Management Team on Security Improvement project

Prior Year Accomplishments and Challenges

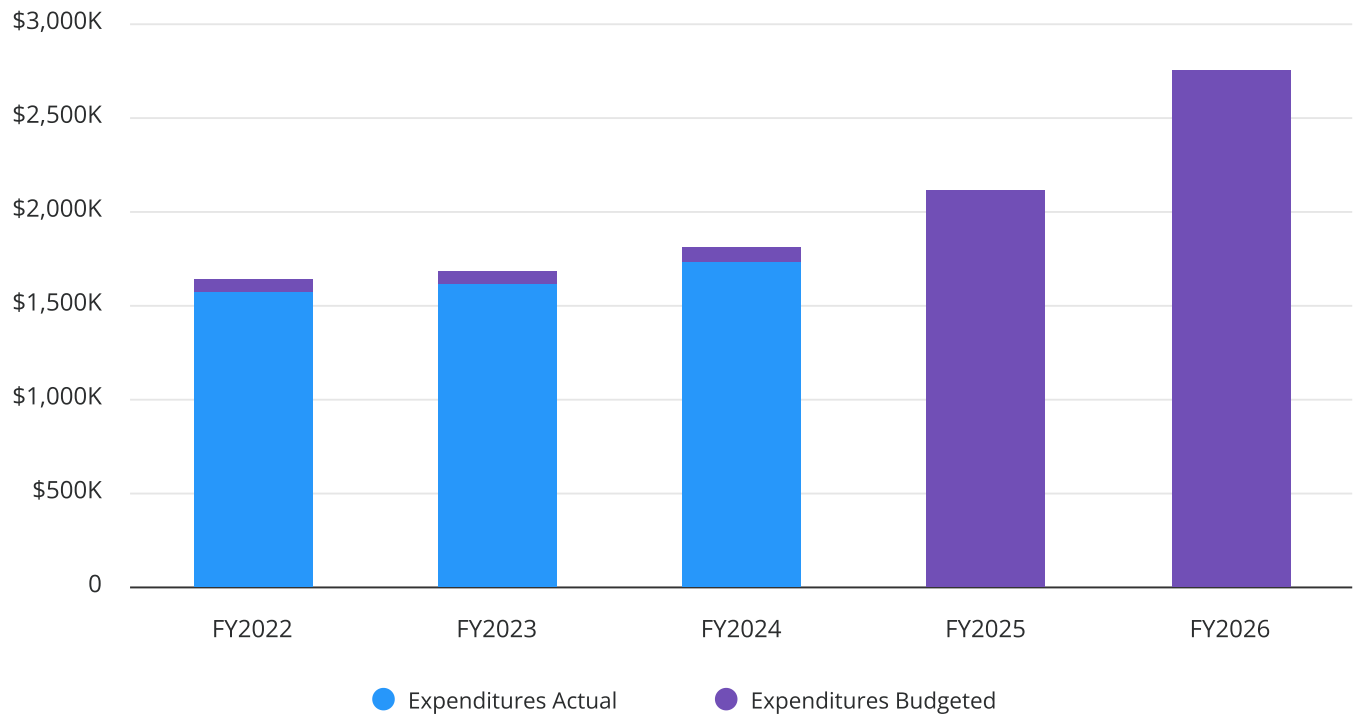
- Outdoor staff meeting area created with shade structure and concrete base
- Installed insulation in Shop Maintenance building to help keep temperatures cool in summer
- Purchased replacement cooling system and ductwork for Shop Maintenance building awaiting permit from City of Indio
- Contract signed with contractor for energy savings project
- Board approved proposal for improvements to Laboratory Chiller system, awaiting site visit to a data system facility to see the improvement in action before proceeding

Surveillance and Quality Control Program

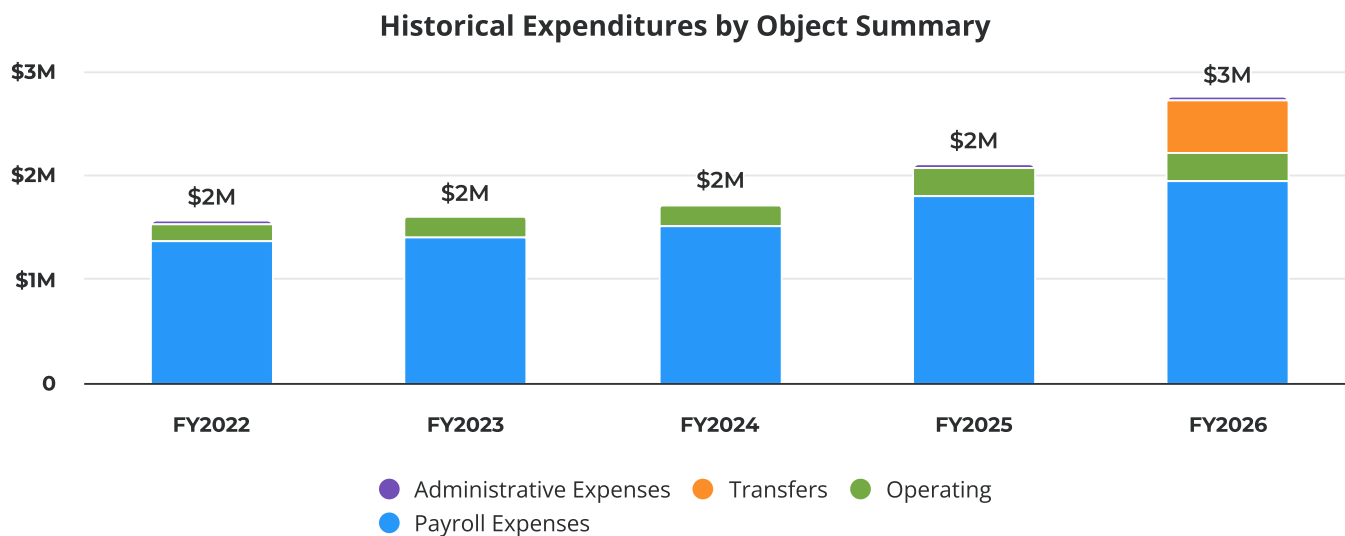
The District's Surveillance and Quality Control Program is charged with monitoring the population of vectors and the diseases that they can transmit. This information is shared with other departments to inform their work. Additionally, the SQC Program examines control methods and products and conducts District compliance for environmental laws and regulations.

Expenditure Summary

Historical Expenditures Across Department



Expenditures by Object Summary



FY26 Expenditures by Object Summary



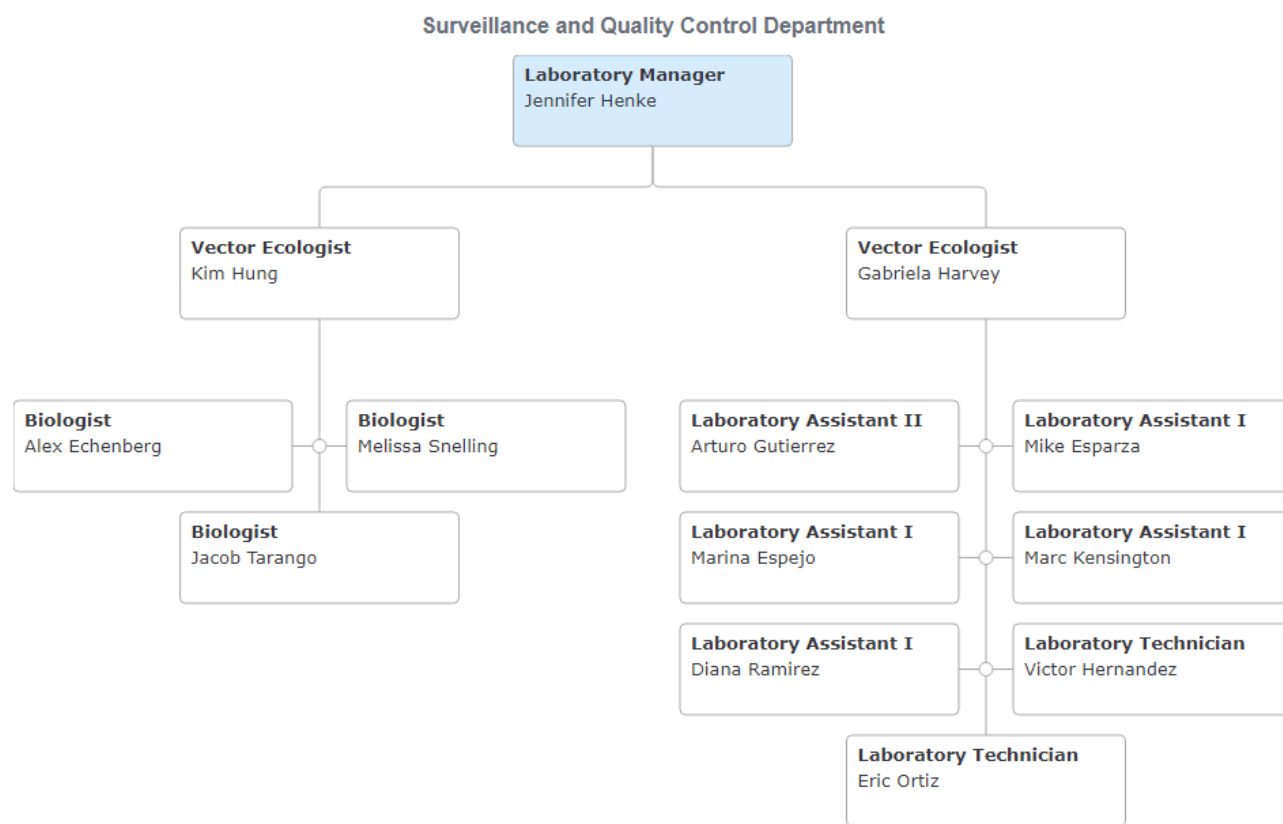
Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$1,059,260	\$1,150,424	\$1,290,080	\$1,394,991	\$104,911	8.13%
Payroll Seasonal	\$16,624	\$31,764	\$16,910	\$16,910	-	-
Temporary Services	-	-	\$6,900	\$6,900	-	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll - Overtime Expense	\$3,651	\$5,156	\$12,000	\$12,000	-	-
CalPERS State Retirement	\$87,430	\$91,855	\$131,710	\$138,635	\$6,925	5.26%
Social Security Expense	\$69,290	\$75,361	\$79,335	\$84,636	\$5,302	6.68%
Medicare Expense	\$16,271	\$17,694	\$18,554	\$19,794	\$1,240	6.68%
Cafeteria Plan	\$88,775	\$112,555	\$204,290	\$224,589	\$20,299	9.94%
Deferred Compensation	\$48,469	\$25,229	\$28,512	\$30,016	\$1,505	5.28%
Unemployment Insurance	\$2,305	\$4,566	\$6,076	\$6,076	-	-
Total Payroll Expenses	\$1,392,075	\$1,514,603	\$1,794,366	\$1,934,547	\$140,181	7.81%
Administrative Expenses						
Dues & Memberships	\$825	\$605	\$1,025	\$4,706	\$3,681	359.12%
Dues & Memberships	\$2,064	\$2,810	\$2,714	-	-\$2,714	-100.00%
Reproduction & Printing	\$311	-	\$2,500	\$2,500	-	-
Office Supplies	\$3,202	\$3,305	\$9,200	\$9,200	-	-
Postage	\$1,548	\$2,403	\$2,500	\$4,400	\$1,900	76.00%
Professional Fees	\$4,785	-	-	-	-	-
Conference Expense	\$4,005	\$3,038	\$6,000	\$11,850	\$5,850	97.50%
Conference Expense	\$2,936	\$4,718	\$7,000	-	-\$7,000	-100.00%
Meetings Expense	\$450	\$491	\$650	\$650	-	-
Promotion & Education	\$8	-	-	-	-	-
Total Administrative Expenses	\$20,132	\$17,369	\$31,589	\$33,306	\$1,717	5.44%
Operating						
Uniform Expense	\$8,624	\$7,202	\$11,445	\$12,840	\$1,395	12.19%
Safety Expense	\$4,009	\$2,650	\$6,500	\$7,000	\$500	7.69%
Maintenance & Calibration	\$6,483	-	\$6,800	\$7,900	\$1,100	16.18%
Permits, Licenses & Fees	\$4,782	\$1,828	\$3,692	\$3,842	\$150	4.06%
Vehicle Parts & Supplies	\$17	-	-	-	-	-
Equipment Parts & Supplies	\$6,072	\$7,607	\$5,600	\$5,980	\$380	6.79%
Lab Supplies & Expense	\$47,829	\$36,078	\$55,275	\$66,625	\$11,350	20.53%
Surveillance	\$80	-	-	\$122,810	\$122,810	-
Surveillance	\$19,943	\$26,547	\$47,110	-	-\$47,110	-100.00%
Surveillance	\$53,233	\$71,415	\$65,000	-	-\$65,000	-100.00%
Surveillance	\$11,764	\$10,520	\$22,500	-	-\$22,500	-100.00%
Staff Training	\$15	-	-	\$27,000	\$27,000	-
Staff Training	\$14	-	-	-	-	-
Staff Training	\$19,928	\$15,936	\$26,600	-	-\$26,600	-100.00%
Contract Services	\$1,212	\$84	-	-	-	-
Motor Fuel & Oils	\$12,237	\$11,972	\$25,000	\$25,000	-	-
Capital Outlay	\$6,154	\$5,776	\$5,500	\$5,500	-	-
Total Operating	\$202,398	\$197,615	\$281,022	\$284,497	\$3,475	1.24%
Transfers						
Transfer to Reserves	-	-	-	\$500,000	\$500,000	-
Total Transfers	-	-	-	\$500,000	\$500,000	-
Total Expenditures	\$1,614,606	\$1,729,587	\$2,106,978	\$2,752,351	\$645,373	30.63%

Organizational Chart



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Laboratory Manager	1	1	1	1	1	-
Vector Ecologist	1.5	2	2	2	2	-
Biologist	3.5	3	3	3	3	-
Laboratory Assistant II	1	1	1	1	1	-
Laboratory Assistant I	2	2	2	4	4	-
Laboratory Technician	1.5	2	2	2	2	-
Seasonal Employees (*FTE)	0.4	0.4	0.4	0.4	0.4	-
	10.9	11.4	11.4	13.4	13.4	-

Summary of Goals

Strategic Plan Goals FY 2025-2026

- OBJECTIVE 1.1 Explore long-term solutions to the health and nuisance impacts of *Aedes aegypti* mosquitoes. WP 1.1.1 Create a needs assessment and commission a feasibility study for establishing a sterile mosquito program. (Lab Manager, 2023) - *The work of drawing up plans for a building continues. This was delayed as the Management Team found that there was a need to realign the growth of the District staff and to better align projects. We anticipate having building plans created in this fiscal year to provide the Board with options for investment.*
- OBJECTIVE 5.2 Validate and improve Vector control programs through applied scientific research. WP 5.2.1 Maintain the District's current applied research program and implement new strategies based on the outcomes of funded and internal research projects. (Lab Manager, Annually)[\[U11\]](#)

Program Goals FY 2025-2026

- Examine parameters important for sterile mosquito survival
- Conduct evaluations of pesticide and biological control applications, including releases of sterile male mosquitoes.
- Evaluate the efficacy of applications made by UAS.
- Evaluate changes to trapping program to improve efficacy and accuracy
- Promote opportunities for employees to learn and develop skills

Prior Year Accomplishments and Challenges

The team collected and processed more than 550,000 mosquitoes in 2024 (January – December), evidence of the continued growing mosquito population in the Coachella Valley. There were four case investigations for *Aedes* transmitted diseases and a very active West Nile virus detection year. We detected the second most positive mosquito samples for West Nile virus: 2019 was the worst WNV year with 513 positive samples (203 WNV in 2024). 2024 followed what had been an extraordinarily active year for virus in 2023, when Hurricane Hilary brought a late WNV season after an active St. Louis encephalitis virus season.

The Department had significant staffing changes in 2024. One employee separated from the District. Two new positions were budgeted for and hired during the fiscal year. This meant that there were four employees in new positions, being trained, and actively learning their roles.

As the *Aedes* mosquito population has continued to grow and as local transmission of dengue increased in southern California in 2024, we examined a different strategy for testing mosquito sample. In previous years, we had been grouping all the *Aedes* mosquitoes within a city so that we could test all of the mosquitoes. In 2024, we did not group the mosquitoes by city and made choices to test mosquitoes where other areas of southern California reported having increased travel cases of diseases that are transmitted by *Aedes* mosquitoes. Ultimately, we tested about the same number of samples, but had a decrease in processing time for these samples, leading to increased efficiency.

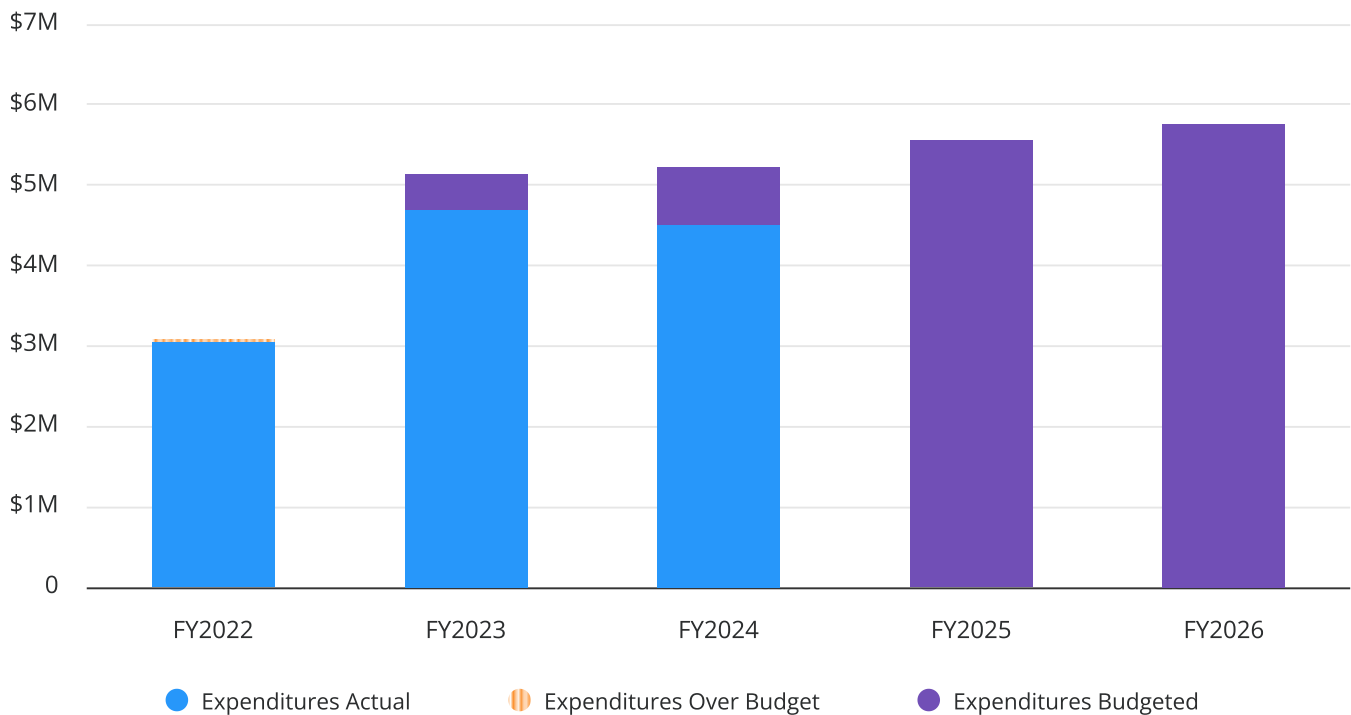
Given the change in personnel, the team focused on two of the three program goals – improving the rearing of mosquitoes and evaluating the efficacy of applications made by drones.

Operations Program

The Operations Program is responsible for effectively suppressing mosquitoes to reduce the transmission risks to humans caused by West Nile, Saint Louis, and other arthropod borne viruses.. The District covers a 2,400 square mile area that provide ample vector species habitat ranging from the Salton Sea marshes, agricultural habitats, neglected pools, and different urban locations. State Certified Vector Control Technicians take care of site inspections, surveillance, preventive chemical applications, and use biocontrol measures and other integrated vector management control methods. Technicians also execute call-requested inspections for controlling red imported fire ants, eye gnats, flies and provide guidance on rodent exclusion and preventive sanitation practices for residents. The Red Imported Fire Ants (RIFA) program is focused on suppressing the population of RIFA and maintaining the level of infestation to a minimum. Currently, the program is addressing large green areas/golf courses as well as residential calls reporting RIFA infestations.

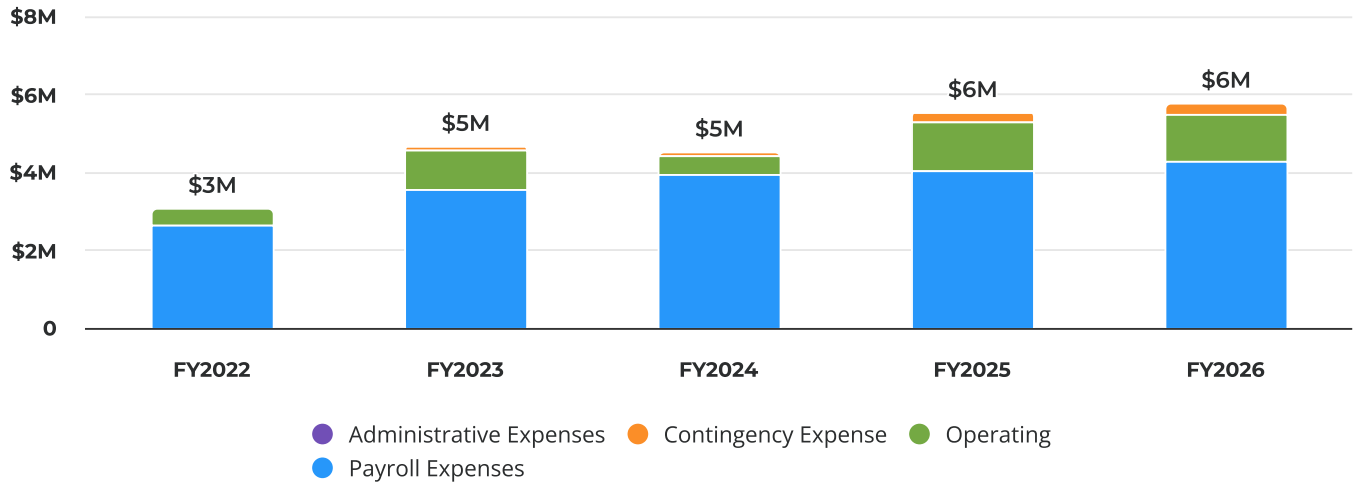
Expenditure Summary

Historical Expenditures Across Department



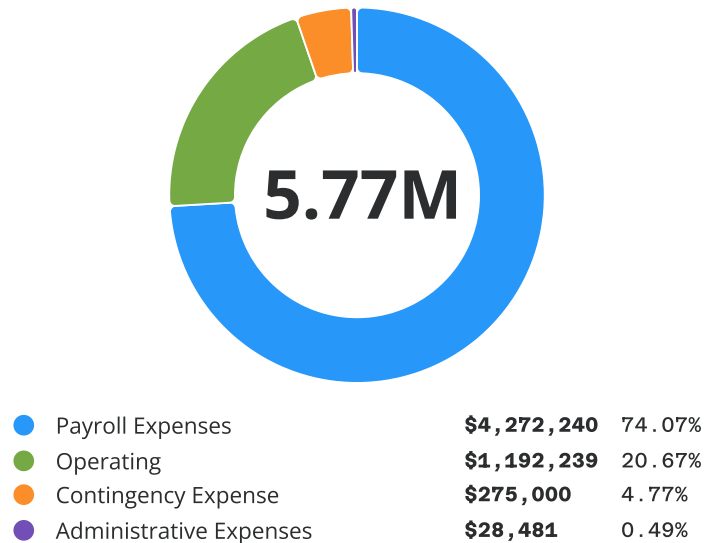
Expenditures by Object Summary

Historical Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



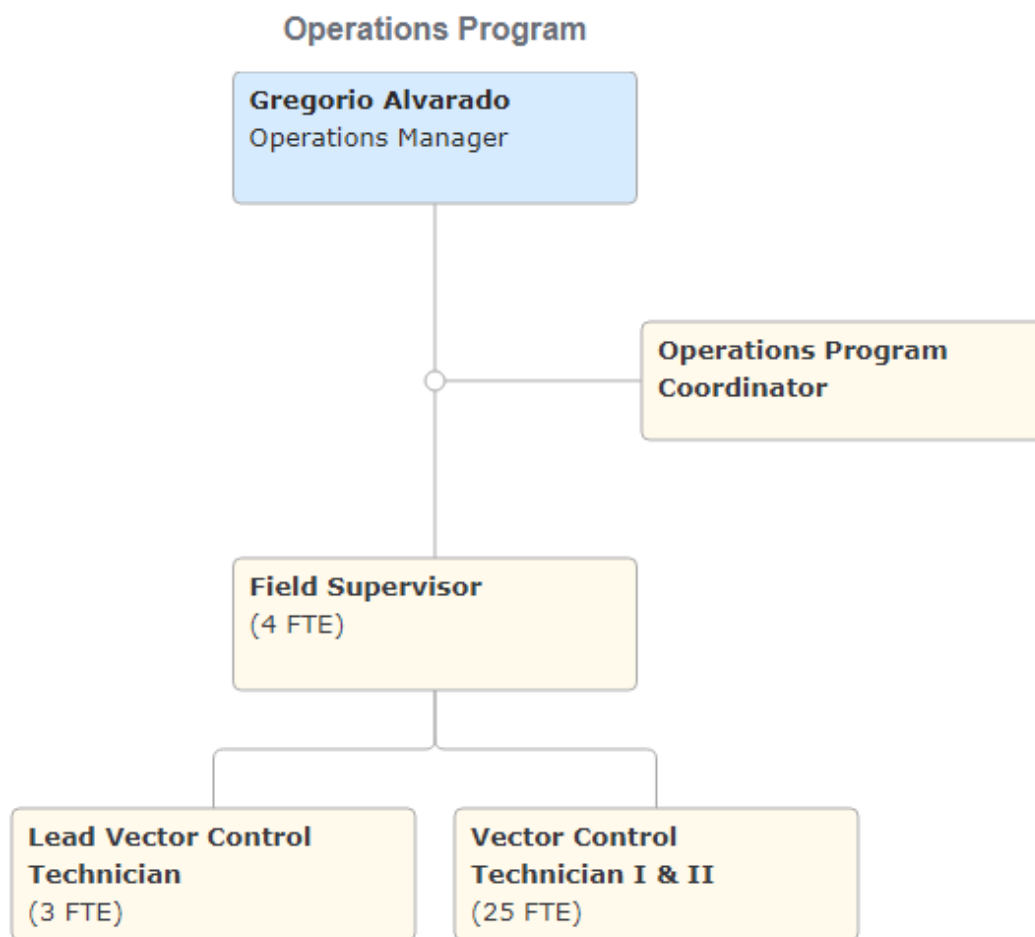
Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	\$2,695,164	\$2,570,029	\$2,703,777	\$2,941,668	\$237,891	8.80%
Payroll Seasonal	\$65,162	\$50,450	\$185,955	\$80,276	-\$105,679	-56.83%
Payroll - Overtime Expense	\$9,851	\$23,805	-	-	-	-

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
CalPERS State Retirement	\$184,294	\$211,211	\$256,121	\$270,632	\$14,511	5.67%
Social Security Expense	\$173,398	\$164,534	\$172,796	\$180,423	\$7,627	4.41%
Medicare Expense	\$40,623	\$38,480	\$40,412	\$41,762	\$1,350	3.34%
Cafeteria Plan	\$308,999	\$818,169	\$634,045	\$713,225	\$79,180	12.49%
Deferred Compensation	\$56,766	\$30,431	\$26,105	\$28,630	\$2,525	9.67%
Unemployment Insurance	\$16,258	\$13,155	\$16,926	\$15,624	-\$1,302	-7.69%
Total Payroll Expenses	\$3,550,515	\$3,920,263	\$4,036,137	\$4,272,240	\$236,103	5.85%
Administrative Expenses						
Dues & Memberships	\$90	\$506	\$845	\$5,576	\$4,731	559.88%
Dues & Memberships	\$6,009	\$4,950	\$5,148	\$845	-\$4,303	-83.59%
Office Supplies	\$2,672	\$3,203	\$5,000	\$5,000	-	-
Postage	\$705	-	\$1,000	\$1,000	-	-
Conference Expense	-	\$17	\$1,600	-	-\$1,600	-100.00%
Conference Expense	\$4,711	\$6,525	\$8,000	\$13,500	\$5,500	68.75%
Meetings Expense	\$553	\$1,059	\$2,140	\$2,560	\$420	19.63%
Total Administrative Expenses	\$14,740	\$16,260	\$23,733	\$28,481	\$4,748	20.01%
Operating						
Uniform Expense	\$31,169	\$34,583	\$35,000	\$35,000	-	-
Safety Expense	\$21,313	\$17,668	\$17,000	\$19,000	\$2,000	11.76%
Equipment Parts & Supplies	\$5,520	\$7,543	\$9,000	\$10,000	\$1,000	11.11%
Staff Training	\$611	\$3,440	\$1,000	\$4,000	\$3,000	300.00%
Staff Training	\$5,901	\$6,341	\$13,000	\$11,200	-\$1,800	-13.85%
Contract Services	\$2,991	\$2,961	\$5,000	\$5,000	-	-
Motor Fuel & Oils	\$48,822	\$93,885	\$130,000	\$130,000	-	-
Field Supplies	\$12,266	-	\$13,000	\$13,000	-	-
Control Products	-	-	\$822,830	\$10,000	-\$812,830	-98.78%
Control Products	\$642,710	-	-	\$841,039	\$841,039	-
Aerial Applications	\$137,970	\$188,682	\$150,000	\$80,000	-\$70,000	-46.67%
Aerial Applications	\$74,480	\$100,650	-	-	-	-
Unmanned Aircraft Application Services	\$10,964	-	-	-	-	-
Capital Outlay	\$16,148	\$12,240	\$30,950	\$34,000	\$3,050	9.85%
Total Operating	\$1,010,865	\$467,993	\$1,226,780	\$1,192,239	-\$34,541	-2.82%
Contingency Expense						
Contingency Expense	\$103,268	\$109,764	\$275,000	\$275,000	-	-
Total Contingency Expense	\$103,268	\$109,764	\$275,000	\$275,000	-	-
Total Expenditures	\$4,679,387	\$4,514,280	\$5,561,650	\$5,767,960	\$206,310	3.71%

Organizational Chart



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
Operations Manager	1	1	1	1	1	-
Operations Program Coordinator	0	1	1	1	1	-
Field Supervisor	4	4	4	4	4	-
Administrative Clerk	1	1	0	0	0	-
Lead Vector Control Technician	3	3	3	3	3	-
Vector Control Technician I & II	23.5	25	25	25	25	-
Seasonal Employees (*FTE)	5.1	3.4	3.4	3.4	1.4	(2)
	37.6	38.4	37.4	37.4	35.4	(2)

Summary of Goals

Strategic Plan Goals FY 2025-2026

- 3.1: Develop and implement new communication and engagement methods to promote behavior change and meet identified goals for managing vectors

Program Goals FY 2025-2026

- The Operations department plans to perform improvements to the in-house mapping system. Evaluate rural and urban areas to ensure proper work delegation to field staff during the peak of mosquito activity. Additionally, increasing the control products budget to support the Unmanned Aircraft System (UAS) program

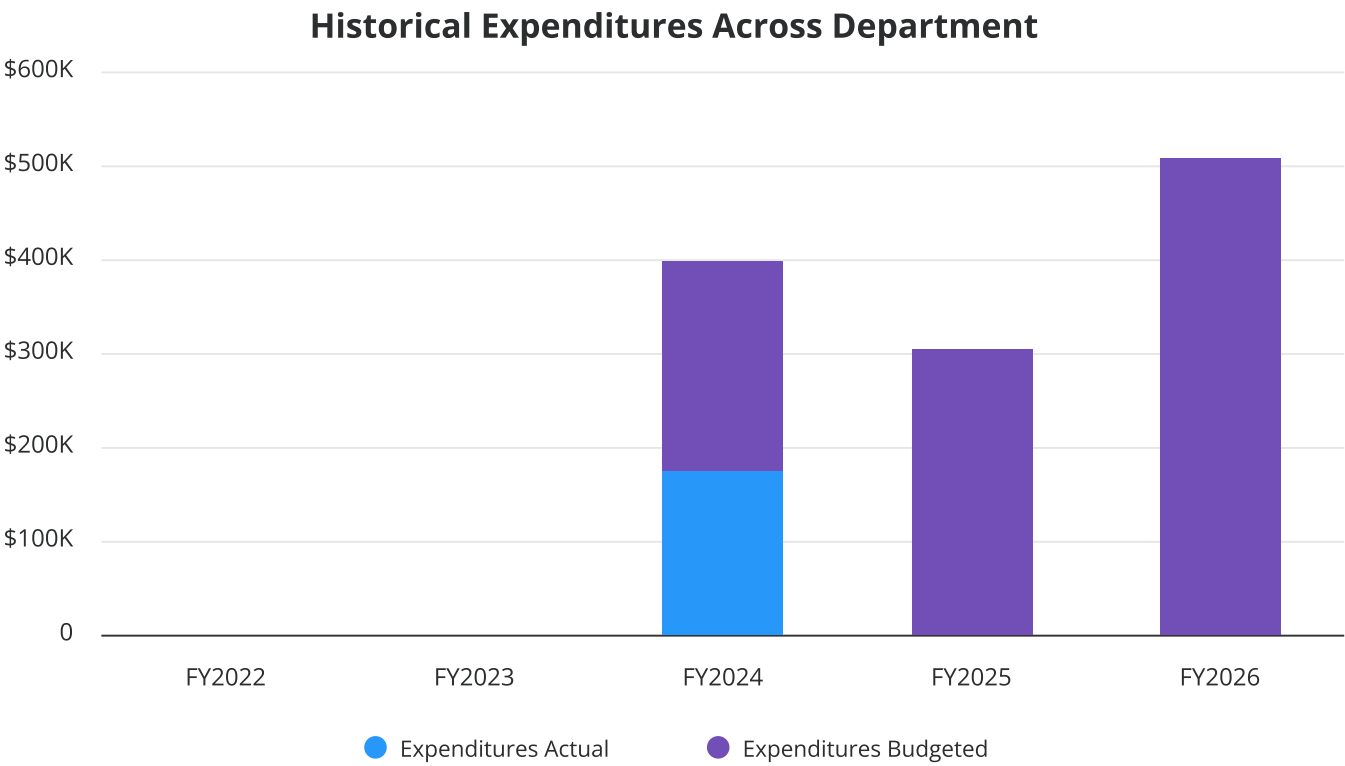
Prior Year Accomplishments and Challenges

- During the 2024 season, the Operations field staff conducted surveillance work, inspecting sites, treating mosquito breeding sources, and responding to service calls from the public. The District responded to all mosquito-borne virus detections in various areas of the Coachella Valley; this included conducting surveillance work to all known mosquito sources within the detected area and conducting adulticide applications to reduce the number of adult mosquitoes in each area.
- In response to arbovirus detection the District performed enhanced surveillance with field staff in addition to ground and aerial adulticide applications. Aerial applications totaled about 25,000 acres. Ground applications totaled about 2,800 acres; the ground applications typically took place in the early mornings including weekends.
- The District planned and performed ground larvicide applications targeting *Aedes aegypti* mosquitoes in Indio and Coachella. This is due to high adult mosquito trap collections from the surveillance department and larvae collections from field staff during inspections.

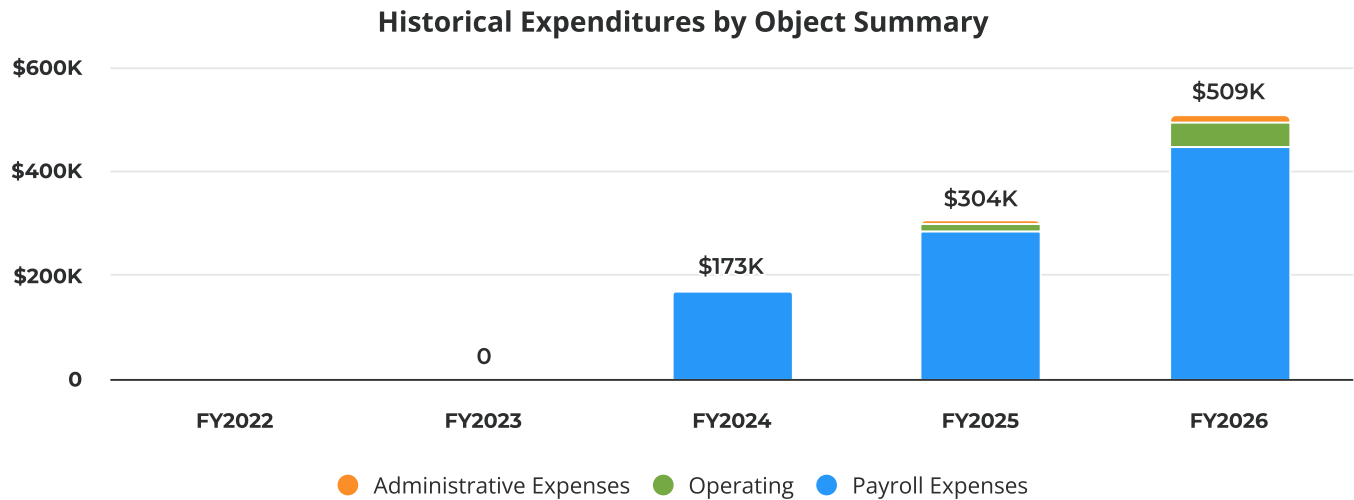
Unmanned Aircraft System (UAS)

The Drone UAS (Unmanned Aircraft System) program is an innovative approach to controlling mosquito populations around the Salton Sea shoreline habitats. This program aims to monitor and manage mosquito breeding sites effectively and efficiently. Drones equipped with high-resolution cameras and GPS mapping systems conduct regular surveillance flights over targeted areas, identifying stagnant water bodies and other potential mosquito breeding grounds. The drones perform targeted applications to hard-to-reach areas that traditional ground-based methods struggle with, such as Salton Sea marshes and dense vegetation, ensuring complete coverage, reducing the mosquito population. The Drone UAS program not only helps mitigate the public health risks associated with mosquito-borne diseases but also supports the preservation of sensitive areas around the Salton Sea.

Expenditure Summary

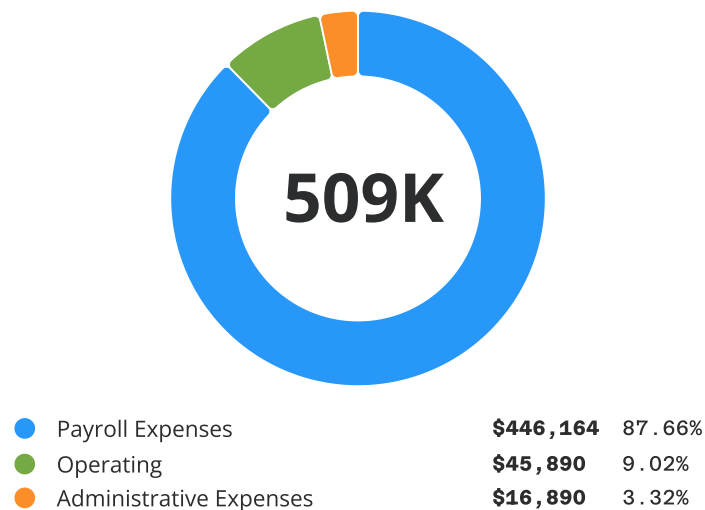


Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

FY26 Expenditures by Object Summary



Payroll which is 60% of department budget increases \$92,825 (14.7%). This is due to COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actual;ly 10%. Cafeteria expenses increase due to employee circumstances changing and increase in healthcare costs. Administrative expenses are increasing by almost \$20,000 mainly due to increases in Property and Liability insurance.

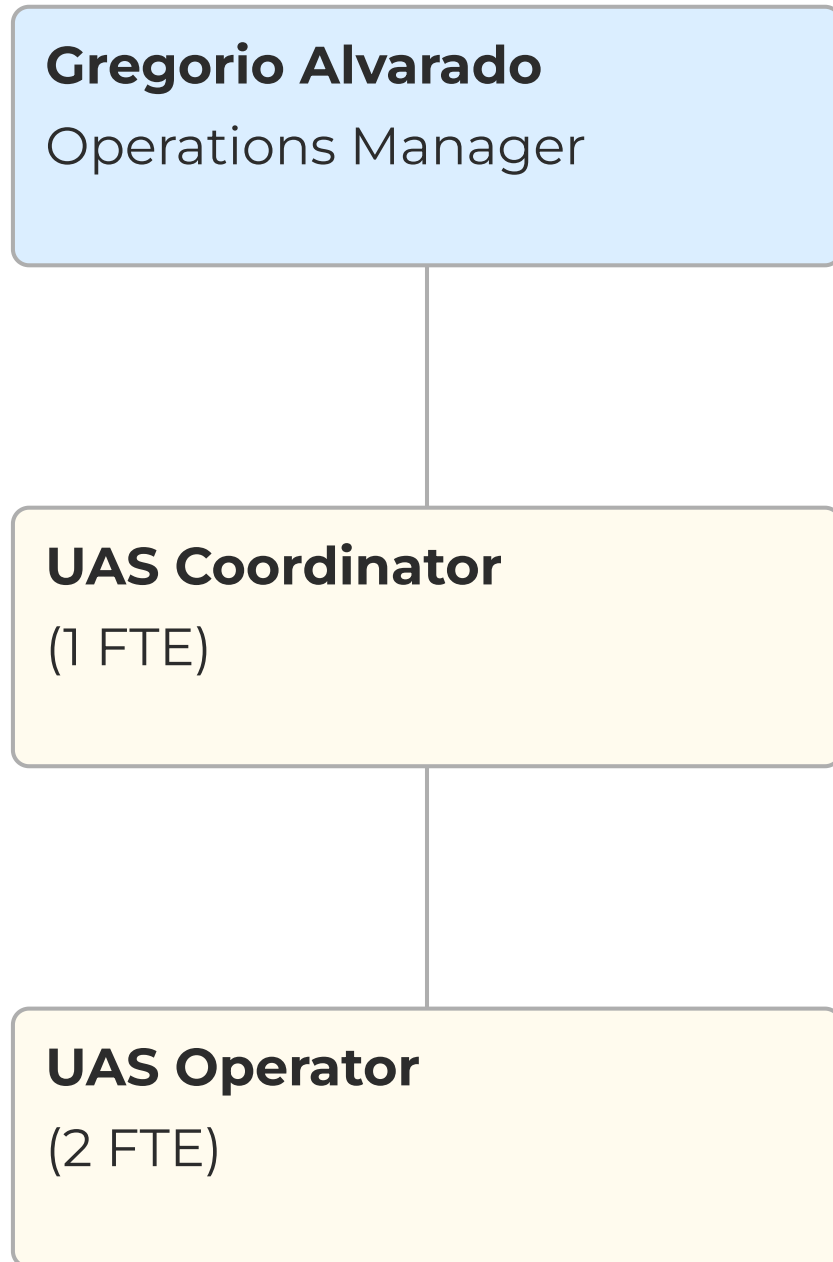
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Payroll Expenses						
Payroll - FT	-	\$106,714	\$190,634	\$295,647	\$105,013	55.09%
CalPERS State Retirement	-	\$11,235	\$20,256	\$25,987	\$5,731	28.29%
Social Security Expense	-	\$6,742	\$11,726	\$17,617	\$5,891	50.23%
Medicare Expense	-	\$1,577	\$2,742	\$4,120	\$1,378	50.23%
Cafeteria Plan	-	\$41,998	\$55,006	\$96,889	\$41,883	76.14%
Deferred Compensation	-	-\$292	\$4,062	\$4,602	\$541	13.31%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Unemployment Insurance	-	\$336	\$868	\$1,302	\$434	50.00%
Total Payroll Expenses	-	\$168,311	\$285,295	\$446,164	\$160,869	56.39%
Administrative Expenses						
Dues & Memberships	-	-	\$3,575	\$11,090	\$7,515	210.21%
Dues & Memberships	-	\$640	-	-	-	-
Office Supplies	-	-	-	\$2,500	\$2,500	-
Conference Expense	-	\$1,079	\$3,200	\$3,000	-\$200	-6.25%
Meetings Expense	-	\$1,237	\$600	\$300	-\$300	-50.00%
Total Administrative Expenses	-	\$2,956	\$7,375	\$16,890	\$9,515	129.02%
Operating						
Uniform Expense	-	\$249	\$3,000	\$1,000	-\$2,000	-66.67%
Safety Expense	-	\$950	\$5,000	\$3,950	-\$1,050	-21.00%
Equipment Parts & Supplies	-	-	-	\$3,960	\$3,960	-
Staff Training	-	-	\$1,100	-	-\$1,100	-100.00%
Staff Training	-	\$917	\$2,500	\$2,800	\$300	12.00%
Field Supplies	-	-	-	\$8,000	\$8,000	-
Capital Equipment	-	-	-	\$26,180	\$26,180	-
Total Operating	-	\$2,115	\$11,600	\$45,890	\$34,290	295.60%
Total Expenditures	-	\$173,382	\$304,270	\$508,944	\$204,674	67.27%

Organizational Chart

Unmanned Aircraft System



Personnel Summary

Programs / Personnel	FY2022 Budget	FY2023 Budget	FY2024 Budget	FY2025 Budget	FY2026 Budget	FY2026 Change
UAS Coordinator			1	1	1	-
UAS Pilot			1	1	2	1
			2	2	3	1

Summary of Goals

Strategic Plan Goals FY 2025-2026

- Expand current drone operations, and explore potential new uses

Program Goals FY 2025-2026

- Acquire an additional application drone.
- Continue covering identified areas on a routine basis and conduct product evaluations to find other control products to maximize the use of drones.

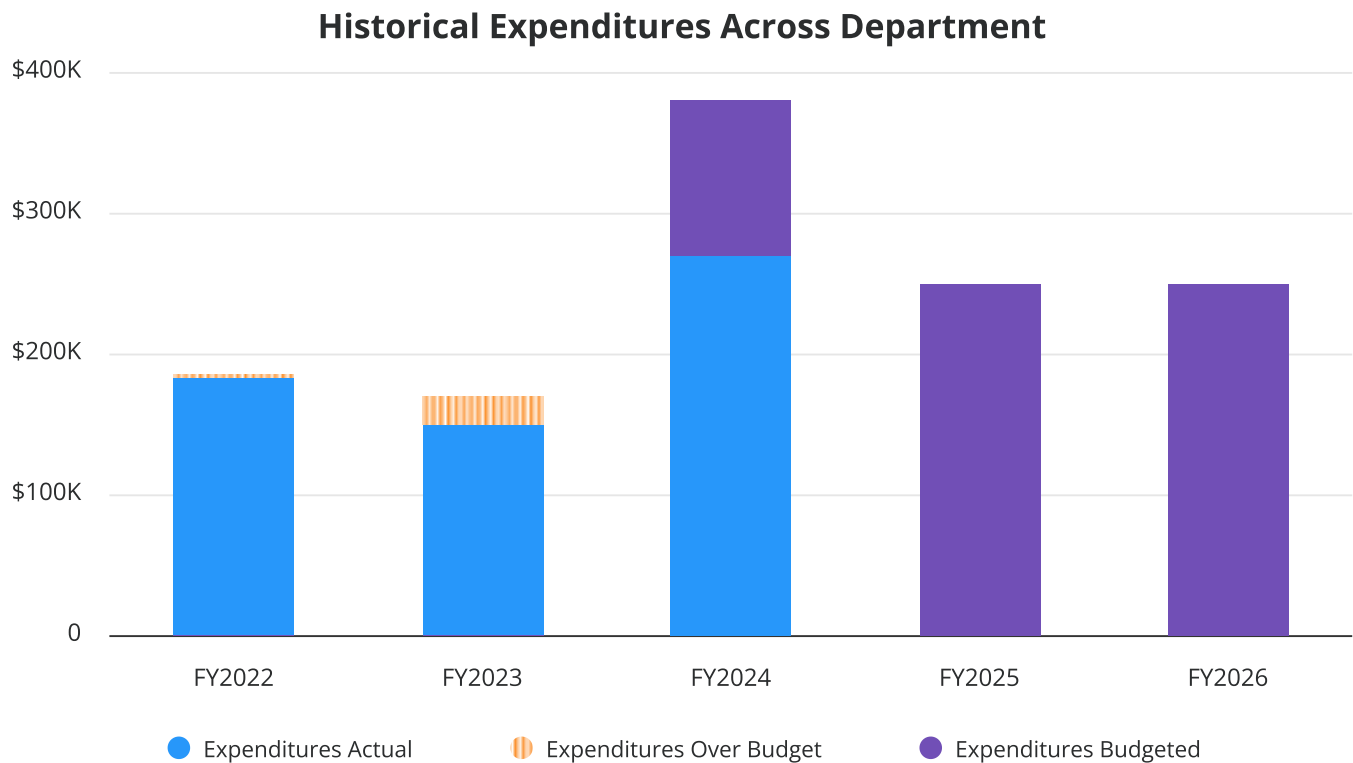
Prior Year Accomplishments and Challenges

- In July through December 2024, the UAS team performed about 99 applications covering about 1005 acres.
- The District UAS program planned and conducted drone larvicide applications targeting areas around the Salton Sea shoreline and surrounding habitats such as duck club ponds and desert floodings. The applications were performed at heavily vegetated standing water sources at specific locations that are hard to access by field staff on the ground.
- Identified areas within rural habitats for drone use.

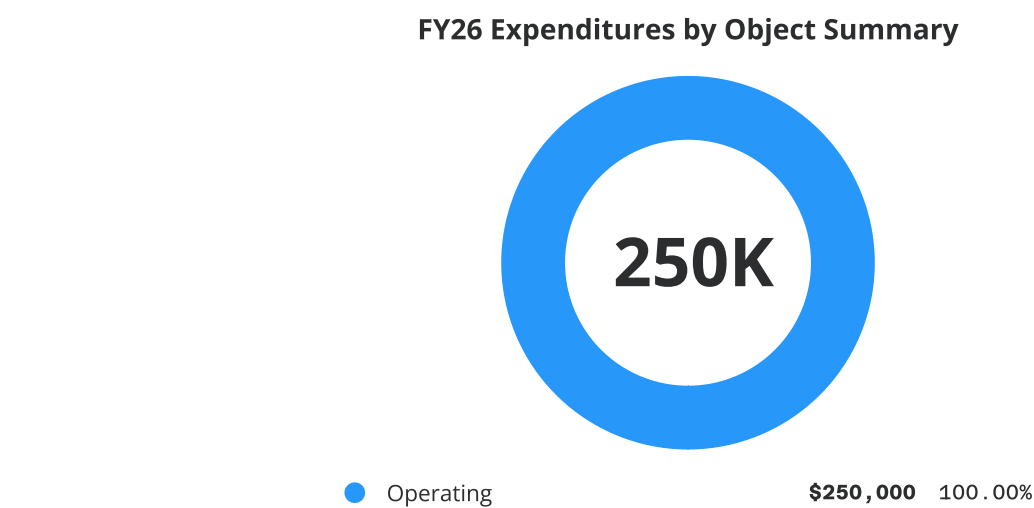
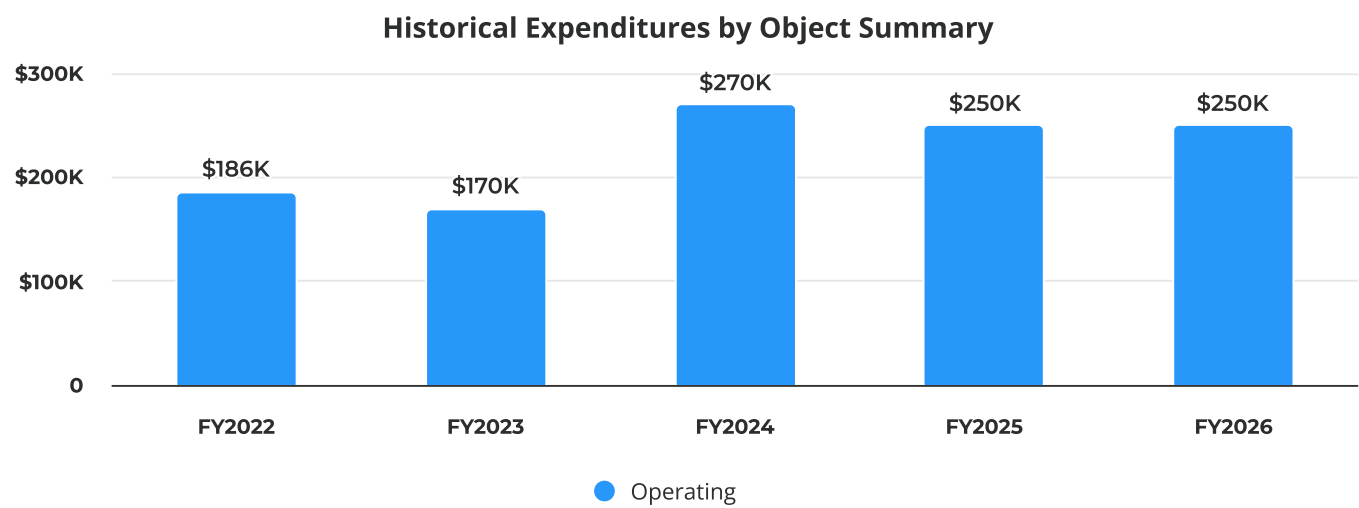
Research

The District has had a long beneficial relationship with vector control researchers from universities and other state/federal organizations. The purpose of research funded by the District is to develop and evaluate applied vector and vector-borne disease surveillance and/or integrated vector management (IVM) strategies. The priorities for research proposals are set by the ad hoc Research Committee. Approved and funded projects ultimately improve the District's operations and surveillance programs and make the best use of the District's financial resources. Funded research leaves a legacy of knowledge in the form of publications and presentations that can be used by mosquito control districts in California, nationally, and around the world.

Expenditure Summary



Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	\$ Change	%
Operating						
Research Projects	\$169,796	\$269,658	\$250,000	\$250,000	-	-
Total Operating	\$169,796	\$269,658	\$250,000	\$250,000	-	-
Total Expenditures	\$169,796	\$269,658	\$250,000	\$250,000	-	-

Capital Budgets

The District's fund structure includes the General Fund 01, Thermal Capital Fund 12, Capital Equipment Replacement Fund 13, Capital Facility Replacement Fund 14 and Capital Project Sterile Mosquito Insectary Fund 15. The General Fund is the primary operating fund of the District. It accounts for all activities of the general government, except those required to be accounted for in another fund. The Thermal Capital Projects Fund accounts for the ongoing improvements at the District's Thermal facility. The Capital Equipment Replacement Fund 13 maintains a fund balance for replacing large equipment and IT equipment. Capital Facility Replacement Fund 14 maintains a fund balance for replacing vehicles and facilities replacements/improvements. Capital Project Sterile Mosquito Insectary Fund 15 is established to fund future capital project for new laboratory for Sterile Insect Technique.

Capital Project Evaluation and Prioritization

Selecting Projects for Capital Budget

Consideration

When considering the selection of a specific proposed capital improvement project, the following shall be considered:

Demonstration of need, cost estimates for planning, land, construction, and furnishings, effects on the Operating Budget (e.g. increased need for annual maintenance), relationship to other projects, project priority and recommended finance sources.

Criteria for Evaluating Capital Projects

The following criterion for evaluating proposed capital projects assists management in selecting and prioritizing which capital improvement projects will be added to the Capital Budget using value based criteria and logistics based criteria.

- Fiscal Impact
- Public Health and Safety
- Staff Safety
- Operational Importance
- Environmental Sustainability
- Community Interest
- Implements Strategic Plan
- Federal or State Mandates
- Project Readiness
- Partnerships

Capital Project Scoring Rubric

The following scoring rubric is used to select projects that are included in the Capital Budget.

Rating Criteria		High		Medium		Low
Scale		5	4	3	2	1
Value-Based Criteria	Fiscal Impact	The project is fully budgeted either in capital facility reserves or equipment replacement funds & is included on replacement schedule or capital improvement plan (CIP)	The project is partially budgeted either in capital facility reserves or equipment replacement funds & is included on replacement schedule or CIP	The project will have future expenses in operating budget and is fully budgeted either in capital facility reserves or equipment replacement funds & is included on replacement schedule or CIP	The project will have future expenses in operating budget and is partially budgeted either in capital facility reserves or equipment replacement funds & is included on replacement schedule or CIP	The project is not budgeted, and is not included on replacement schedule or CIP
	Public Health and Safety	The project eliminates a current and present public health or safety condition.	Project reduces a current and present public health or safety condition.	Project mitigates a potential public health or safety risk.	Project has no impact on public health or safety.	Project degrades public health or safety
	Environmental Sustainability	The project addresses an immediate environmental threat	The project upgrades or includes new technology that substantially reduces District energy usage and/or pollution.	The project replaces or restores an asset which reduces District's energy usage and/or pollution	Project has no impact on environmental sustainability	Project has potential to increase District's energy usage and/or pollution
	Community Interest	The project has wide community support.	Has mixed support, with most supportive of the project.	Has mixed support, with an even split of support and opposition.	People do not have an opinion about the project.	Many people are opposed to the project.
Rating Criteria		High		Medium		Low
Scale		5	4	3	2	1
Logistics-Based Criteria	Implements Strategic Plan	The project fully implements more than one recommendation in an adopted strategic plan.	Fully implements at least one recommendation in an adopted strategic plan.	Makes progress toward meeting strategic plan goals.	Does not implement a recommendation in an adopted plan or is not anticipated in a strategic plan.	Is not consistent with any adopted strategic plan.
	Federal or State Mandates	The project is required to meet a state or federal permit or other enforceable requirement.	Is needed to bring a system component up to state or federal standards.	No state or federal standards apply to this project.	Does not make any progress toward meeting state or federal standards.	Moves the system further away from state or federal requirements
	Project Readiness	The project is fully funded, is under construction or bids have been received.	Design is done, permits and right of way has been secured.	Is funded and ready to start but no work has been completed.	Has partial funding.	Is not funded.
	Partnerships	The project has grant funds awarded and will lose them if it does not proceed.	It is listed for a grant and is likely to receive funding during the budget cycle.	Is funded by a low interest loan that is time sensitive or is eligible for a future grant.	Has multiple funding sources which are not time sensitive.	Is only funded from District resources.

Fund Balance July 1, 2025

Beginning fund balance for the Thermal Capital Fund 12, Capital Equipment Replacement Fund 13, Capital Facility Replacement Fund 14 and Capital Project Sterile Mosquito Insectary Fund 15.

Fund Balance July 1 2026

Thermal Fund  **405,273**

Equipment Fund  **583,697**

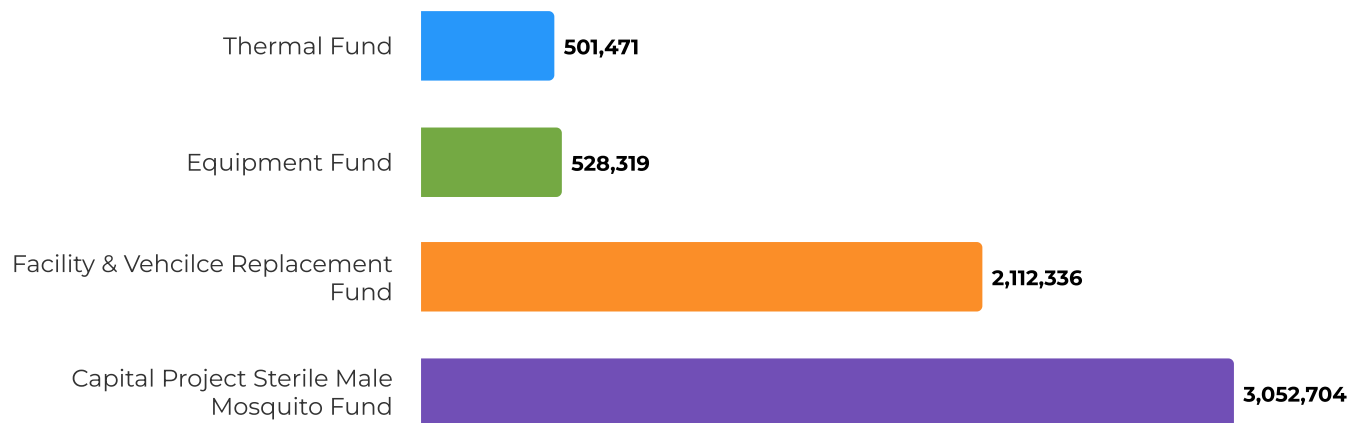
Facility & Vehicle Replacement Fund  **5,476,026**

Capital Project Sterile Male Mosquito Fund  **2,732,704**

Fund balance June 30, 2026

Ending fund balance for the Thermal Capital Fund 12, Capital Equipment Replacement Fund 13, Capital Facility Replacement Fund 14 and Capital Project Sterile Mosquito Insectary Fund 15.

Fund Balance June 30, 2027



Thermal Remediation Fund

This program details capital expenditures for ongoing improvements at the District's Thermal Facility. In FY 2008-09, substantial funds were used to finance a remediation action plan that included capping the soil with asphalt. One of the recommendations from the engineering firm hired to design the remedial action plan was to repair or repave the whole area every 10 years. Estimated cost based on today's valuation is \$450,000; increase by CPI of 3 % the estimated liability is \$605,000. Revenue to fund this includes a transfer from the General Fund and rental income from the lease with the current occupiers, both annually increased by CPI.

Element Objective and Strategy: The objective of the Thermal Facility Remediation Fund Reserves is enhancing the quality of life for the community through fiscally responsible funding of the remediation and maintenance program. Our strategy is to fund the continual lifetime remediation maintenance obligation over a continual ten-year period.

Funding Schedule (Inflation 6%)

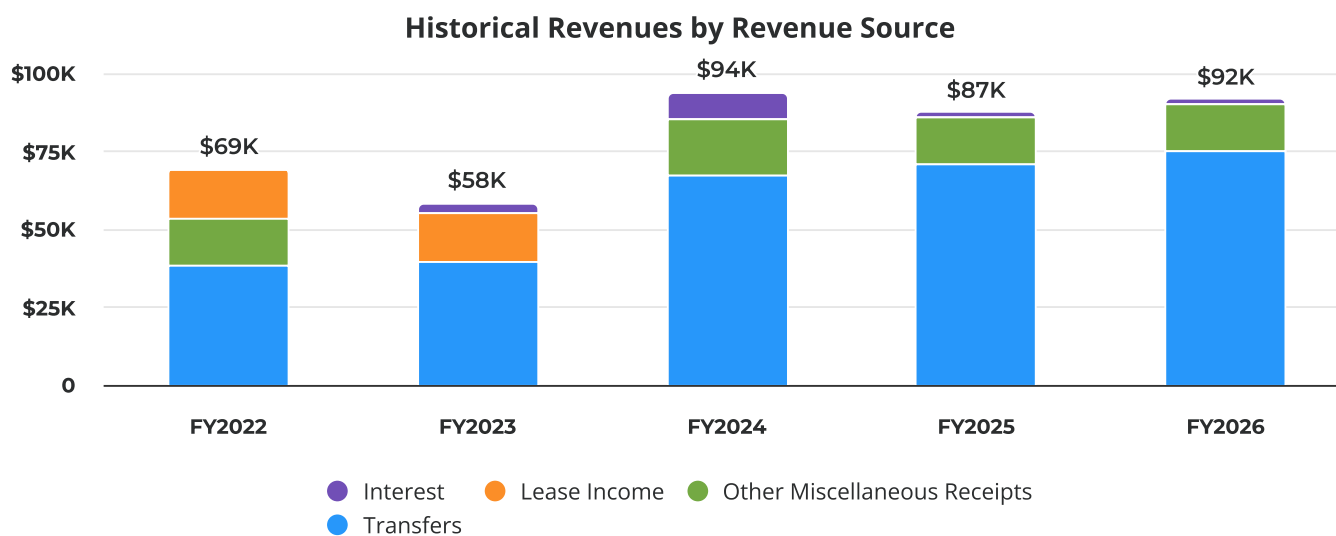
Fiscal Year Ending	Year	Estimated Expense	Revenue	Fund Transfer	Expense	Fund Balance	% Funded
	0	450,000					
FYE 6/30/21	1	477,000	17,295	35,000		91,274	19%
FYE 6/30/22	2	505,620	15,000	38,500		144,774	29%
FYE 6/30/23	3	535,957	15,000	39,655	50,000	149,429	28%
FYE 6/30/24	4	568,115	15,000	67,000		231,429	41%
FYE 6/30/25	5	602,202	15,000	71,020		317,449	53%
FYE 6/30/26	6	638,334	15,900	75,281		408,630	64%
FYE 6/30/27	7	676,634	16,854	79,798		505,282	75%
FYE 6/30/28	8	717,232	17,865	84,586		607,733	85%
FYE 6/30/29	9	760,266	18,937	89,661		716,332	94%
FYE 6/30/30	10	805,881	20,073	95,041		831,446	103%

Thermal Remediation Fund Budget

		Proposed Budget	Adopted Budget	Estimated Actual	Actual
		<u>2025-2026</u>	<u>2024-2025</u>	<u>2024-2025</u>	<u>2023-2024</u>
Beginning Fund Balance		301,420	215,877	264,675	197,983
REVENUE					
	Misc Revenue				-
	Income from Lease	15,000	15,000	15,000	15,000
	Interest	1,400	1,400	1,400	7,861
	Transfer From General Operating Fund	75,281	71,020	71,020	67,000
TOTAL REVENUE		91,681	87,420	87,420	89,861

EXPENSES					
6095	Professional Fees			1,920	
7300	Maintenance	-	-	34,825	23,169
8415	Capital				
TOTAL EXPENSES		-	-	36,745	23,169
Total Revenue Less Expense		91,681	87,420	50,675	66,692
Ending Fund Balance		393,101	303,297	301,420	264,675

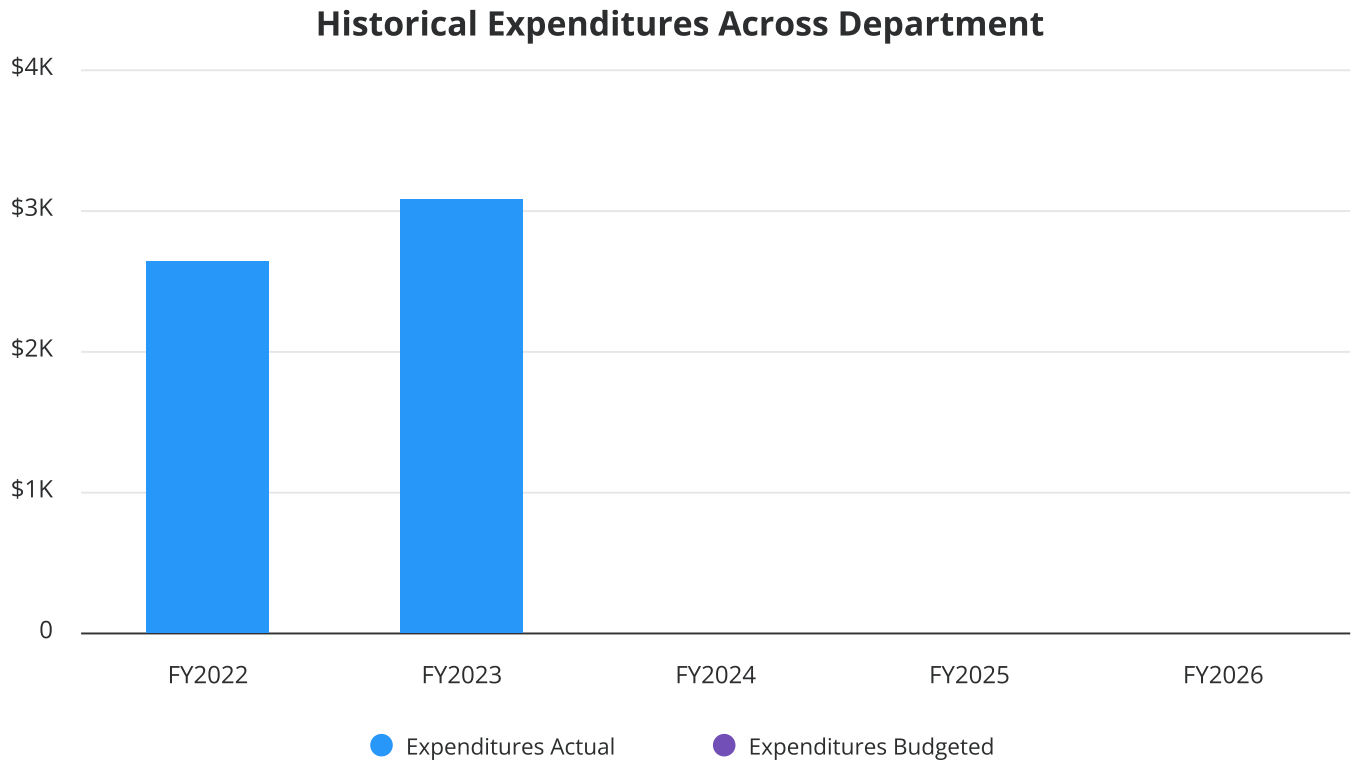
Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Adopted	FY 2026 Budgeted	% Change
Interest	\$1,400.00	\$1,400.00	-
Other Miscellaneous Receipts	\$15,000.00	\$15,000.00	-
Transfers	\$71,020.00	\$75,281.00	6.00%
Total Revenues	\$87,420.00	\$91,681.00	4.87%

Expenditure Summary



Capital Equipment Replacement Fund

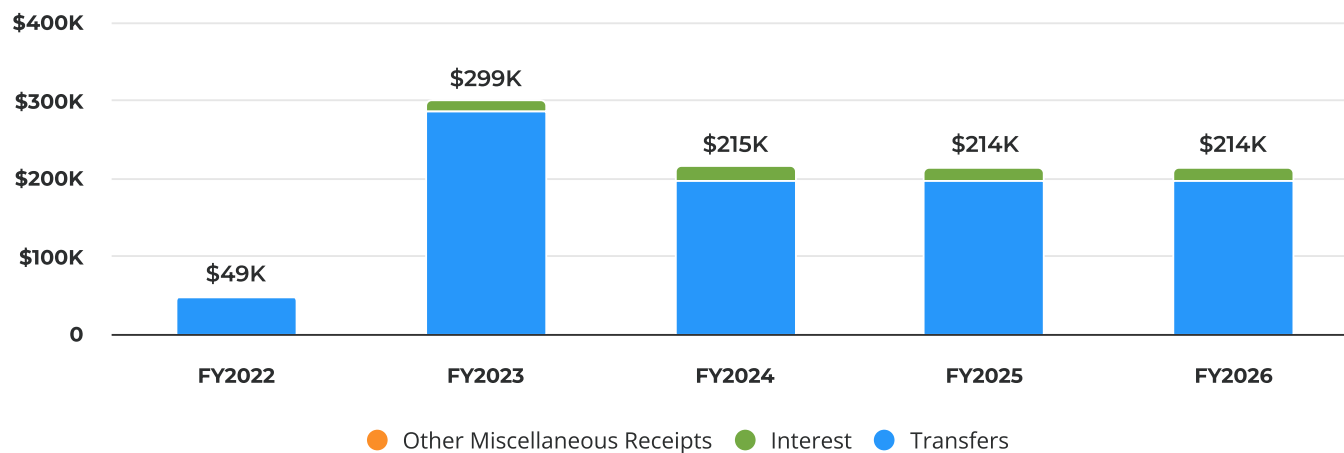
The Capital Replacement Fund Budget Program is tasked with the purchasing, replacement and upgrade of all District facilities, property, vehicles, information technology equipment and major software. It is funded by an annual transfer from General Fund Operating Budget and interest earnings.

Capital Equipment Replacement Fund Budget

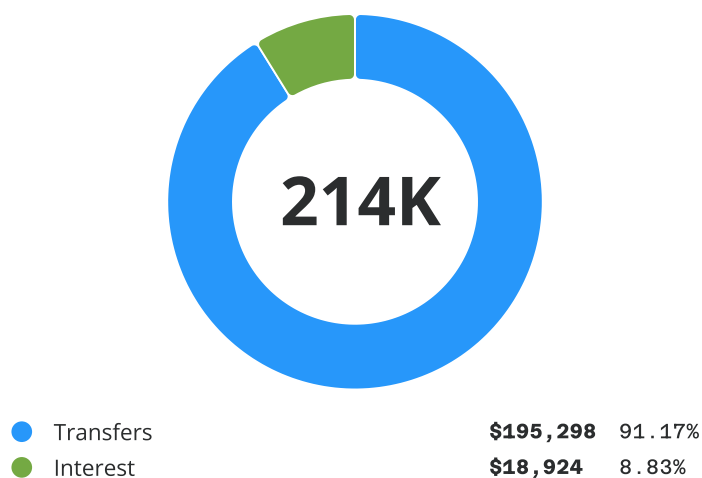
		Proposed Budget	Adopted Budget	Estimated Actual	Actual
		<u>2025-2026</u>	<u>2024-2025</u>	<u>2024-2025</u>	<u>2023-2024</u>
Beginning Fund Balance		<u>718,507</u>	<u>647,864</u>	<u>626,856</u>	<u>623,652</u>
REVENUE					
	Transfer from General Fund				-
	Interest		18,924	18,924	19,478
	Sale of Assets		-	-	
	Transfers From Operating Budget		195,298	195,298	195,298
TOTAL REVENUE		-	214,222	214,222	316,948
EXPENSES					
8415	Capital Outlay - IT	163,310	238,955	65,218	262,585
8415	Capital Outlay - Fleet Equipment	93,020		57,353	51,159
8415	Capital Outlay - Facilities			-	
8415	Capital Outlay - Operations	-	-		
8415	Capital Outlay - Lab Equipment				
TOTAL EXPENSES		256,330	238,955	122,571	313,743
Total Revenue Less Expense		<u>(256,330)</u>	<u>(24,733)</u>	<u>91,651</u>	<u>3,205</u>
Ending Fund Balance		<u>462,177</u>	<u>623,131</u>	<u>718,507</u>	<u>626,856</u>

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



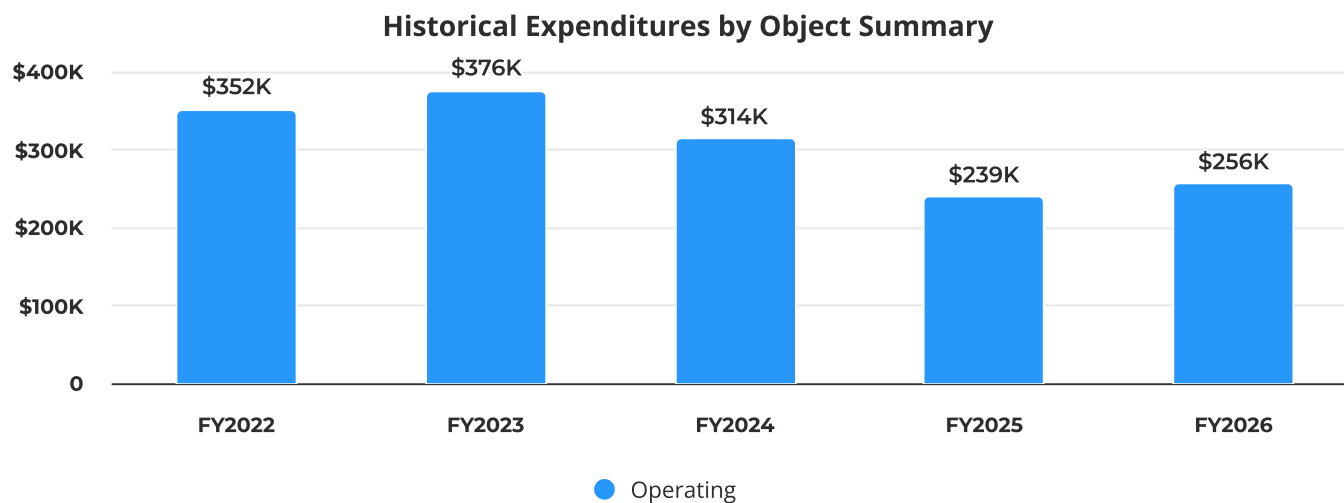
Revenues by Revenue Source

Category	FY 2025 Adopted	FY 2026 Budgeted	% Change
Interest	\$18,924.00	\$18,924.00	-
Transfers	\$195,298.00	\$195,298.00	-
Total Revenues	\$214,222.00	\$214,222.00	-

Expenditure

Account	Description	Justification		Budget 2025-26
8415	Capital Outlay - IT	IT items listed below cover new fiber optic installation, network switch replacement, backup verification server, and laptop acquisitions focusing on enhancing the District's infrastructure, connectivity, and technology resources to support the District's operational objectives, communication reliability, and data management capabilities.		163,310
		Mobile Emergency Communication equipment	30,000	
		HR: HRIS Time Clocks: Wall Mounted Modules	6,000	
		Laptops: Core i9 GPU/32GB/512GB	24,500	
		Monitors: 22" / 24" Monitor	1,400	
		Monitors Curved LED Monitor	8,400	
		Power: Docking Stations	1,575	
		Mount: LX Desk Monitor Arm	1,435	
		CCTV & Card System Server Operating System/Vendor Change	90,000	
8415	Capital Outlay Fleet	ARGO Frontier 8X8 (2)	56,000	93,020
		Forklift 6000 LBS Capacity (Fleet & Facilities)	32,000	
		Solid Industrial Tire Replacement (Electric Forklift) Delivery & Install	4,800	
		5 Gallon Air Tank	220	

Expenditures by Object Summary

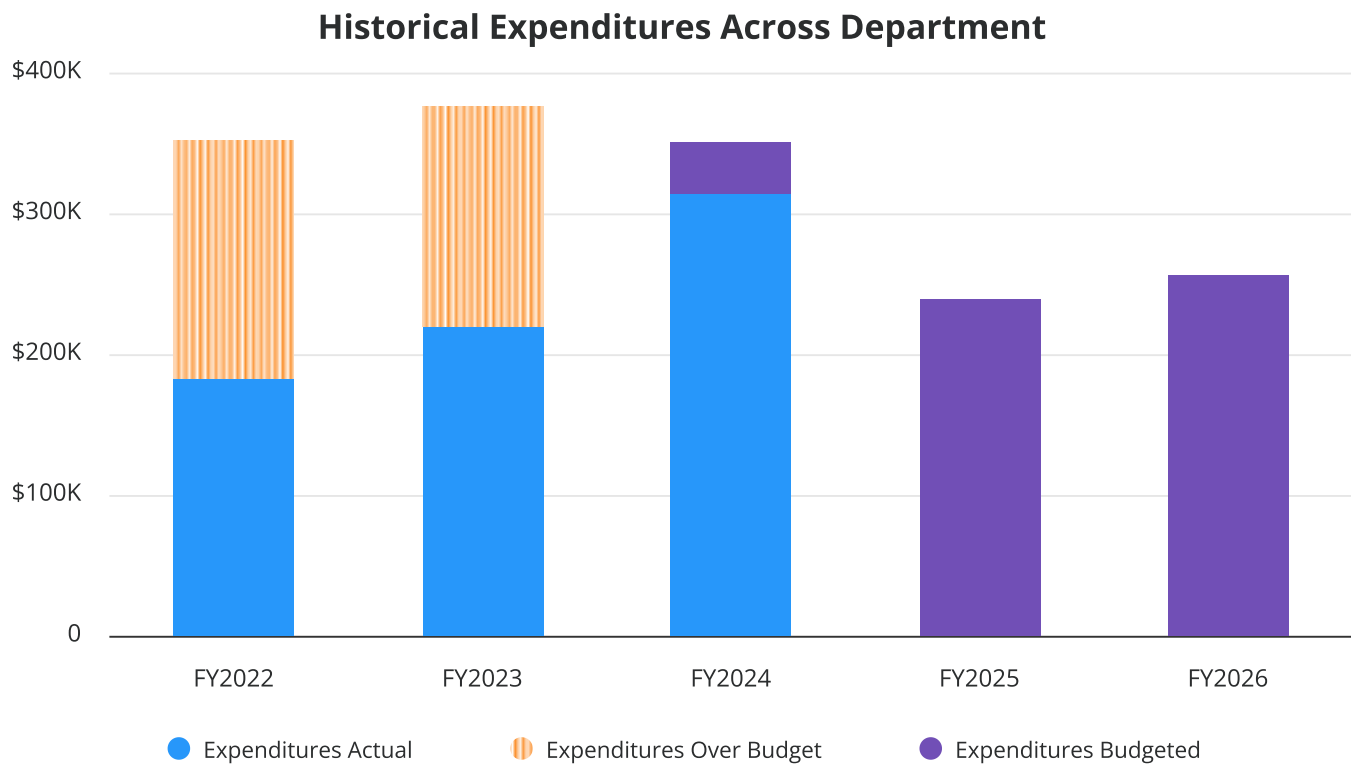


Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	(\$ Change)	(% Change)
Operating						
Depreciation GF	\$5,127	-	-	-	-	-
Unrealized Loss	\$12,305	-	-	-	-	-
Depreciation Expense	\$292,589	-	-	-	-	-
Capital Outlay	\$56,662	\$262,585	\$238,955	\$163,310	-\$75,645	-31.66%

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	(\$ Change)	(% Change)
Capital Outlay	\$9,164	\$51,159	-	\$93,020	\$93,020	-
Total Operating	\$375,846	\$313,743	\$238,955	\$256,330	\$17,375	7.27%
Total Expenditures	\$375,846	\$313,743	\$238,955	\$256,330	\$17,375	7.27%

Expenditure Summary



District Facility Replacement Fund

This program details capital expenditures for ongoing improvements at the District's Indio Facility, expenses include fleet replacement, as well building improvements. Projects and equipment budgeted require Board approval if over \$25,000 in value. It is funded by an annual transfer from General Fund Operating Budget, disposal of fixed assets and interest earnings.

Projects/Fleet Equipment Planned for FY25-26

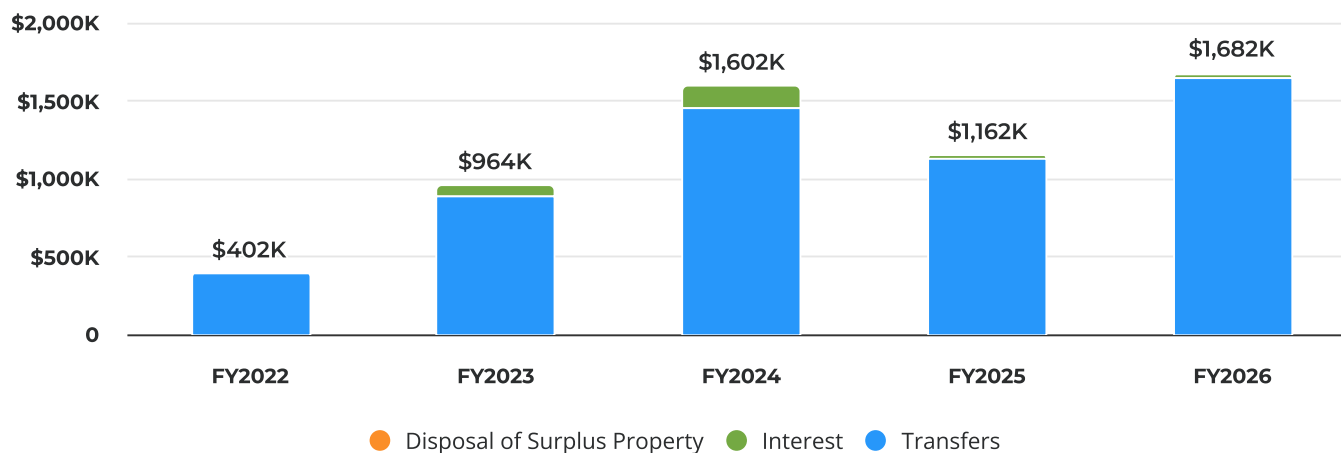
Project	Description Summary	Status	Project start
Board Room & Office addition	Boardroom enhancement - creating better lighting, use of better technology, accoustics improvement and new furniture. Replacement of Administration entrance door	Planning - need Board approval	Architect design Spring 2025
Security Improvements	Security improvements include removal of tree fenceline, adding more lights to fenceline, and more cameras. FY2026-27 new fence imprvoements. Goal is reduce /prevent tresspassing	Proposal for tree removal received	Scope being developed
Operations Building Enhancements	Scope includes two new offices for Public Outreach and Operations, new furniture and cubicles. Locker room improvement and expansion	Planning - need Board approval	Architect design Spring 2025
Centrica Energy Efficiency Project	This project will be funded from future energy savings over a long-term period. It includes LED lighting upgrade, Building Management System (BMS) upgrade, Heating Ventilation and Air Conditioning (HVAC) Replacement, Solar Panel and Inverter Replacement, Solar Photovoltaics (PV). Each of these areas have a cost associated to them and a payback period.	The project and scope approved by the Board	May 2025 start
Vehicle Replacement	6 Full size 4x4 Double cab trucks	Final specs & Board Approval needed	September

		Proposed Budget	Adopted Budget	Estimated Actual	Actual
		<u>2025-2026</u>	<u>2024-2025</u>	<u>2024-2025</u>	<u>2023-2024</u>

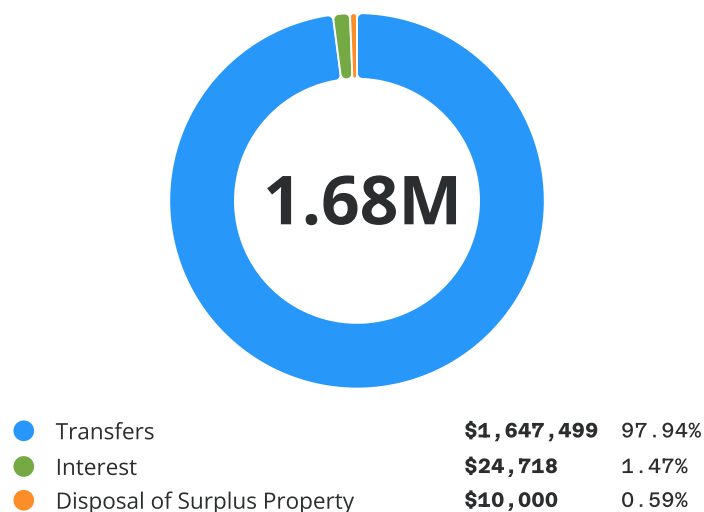
Beginning Fund Balance	<u>5,398,902</u>	<u>4,594,466</u>	<u>4,832,188</u>	<u>3,318,289</u>
REVENUE				
Interest	24,718	24,718	24,718	150,147
Transfers From Operating Budg	1,647,499	1,127,340	1,127,340	1,451,860
Sale of Assets	10,000	10,000	10,000	
IRA Rebate		500,000		
TOTAL REVENUE	1,682,217	1,597,959	1,162,058	1,602,007
CAPITAL EXPENSES				
6095 Professional Services	254,472	254,471	8,752	12,971
7300 Repair & Maintenance	60,000	300,000	218,290	40,563
7310 Maintenance & calibration	12,500	12,500	7,965	8,767
8415 Capital Outlay - Centrica	2,262,765	3,000,000	-	
8415 Capital Outlay - Administration	1,548,214			
8415 Capital Outlay - Operations	825,214			
8415 Capital Outlay - Facility	100,000		316,298	5,382
8415 Capital Outlay - Vehicles	331,200	383,200	44,039	12,572
8487 Furniture & Equipment	200,000	300,000		7,853
TOTAL EXPENSES	5,594,365	4,250,171	595,344	88,108
Total Revenue Less Expense	<u>(3,912,148)</u>	<u>(2,652,212)</u>	<u>566,714</u>	<u>1,513,899</u>
Ending Fund Balance	<u>1,486,755</u>	<u>1,942,254</u>	<u>5,398,902</u>	<u>4,832,188</u>

Revenues by Revenue Source

Historical Revenues by Revenue Source



FY26 Revenues by Revenue Source



Revenues by Revenue Source

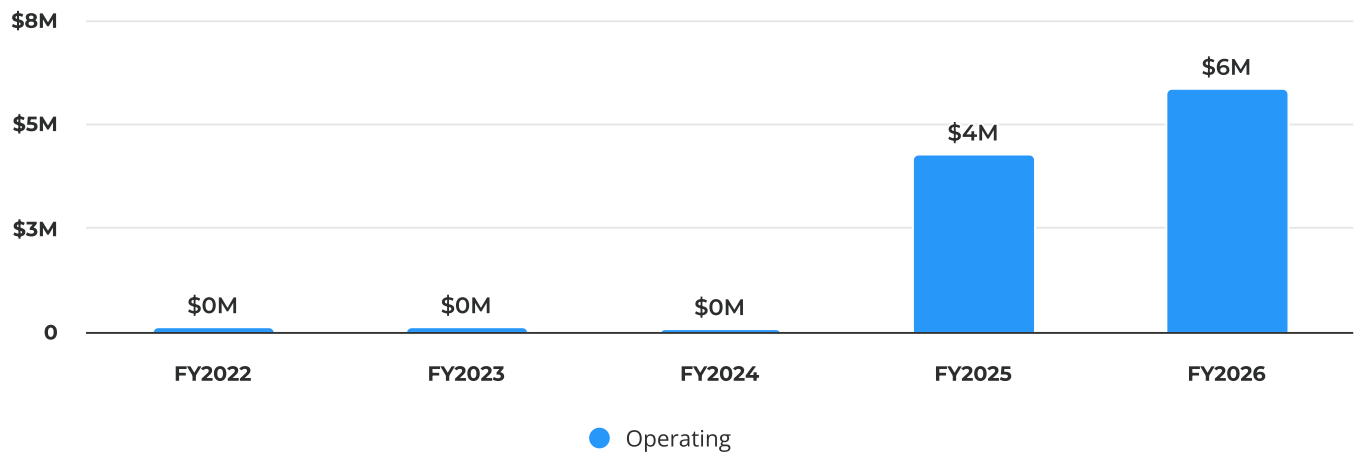
Category	FY 2025 Adopted	FY 2026 Budgeted	% Change
Disposal of Surplus Property	\$10,000.00	\$10,000.00	-
Interest	\$24,718.00	\$24,718.00	-
Transfers	\$1,127,340.00	\$1,647,499.00	46.14%
Total Revenues	\$1,162,058.00	\$1,682,217.00	44.76%

Expenditure

Account	Description	Justification	Budget 2025-26
6095	Professional Services	Architect – Board room and Office addition project	200,000
7300	Repair & Maintenance	Security project	60,000
7310	Maintenance & Calibration	Component 354 - Lab Equipment Lab equipment calibration	12,500
8415	Capital Improvement	Centrica Project	2,262,765
8415	Capital Improvement	Administration Building	900,000
8415	Capital Improvement	Operations Building	1,800,000
8415	Capital Equipment	Vehicles	331,200
8487	Building Furnishing	Component 902 – Furniture Administrative Furniture / Board Room Component 911 – Check in Desk Remodel Operations Cubicles and offices	300,000

Expenditures by Object Summary

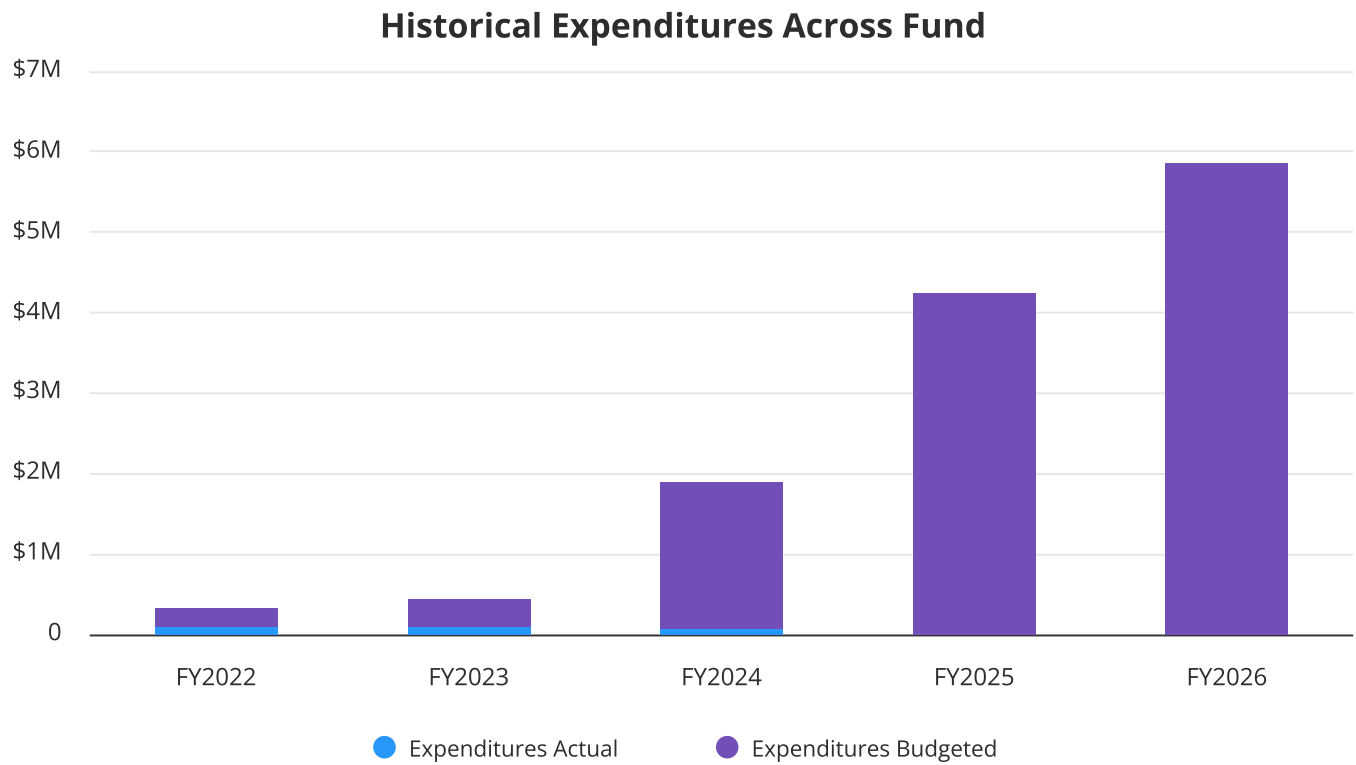
Historical Expenditures by Object Summary



Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	(\$ Change)	(% Change)
Operating						
Repair & Maintenance	\$20,890	\$40,563	\$300,000	\$60,000	-\$240,000	-80.00%
Maintenance & Calibration	-	-	\$12,500	\$12,500	-	-
Contract Services	\$12,072	-	-	\$254,472	\$254,472	-
Unrealized Loss	\$61,524	-	-	-	-	-
Capital Outlay	\$3,300	\$17,954	\$3,637,671	\$5,321,865	\$1,684,194	46.30%
Furniture & Equipment	-	\$7,853	\$300,000	\$200,000	-\$100,000	-33.33%
Total Operating	\$97,786	\$66,370	\$4,250,171	\$5,848,837	\$1,598,666	37.61%
Total Expenditures	\$97,786	\$66,370	\$4,250,171	\$5,848,837	\$1,598,666	37.61%

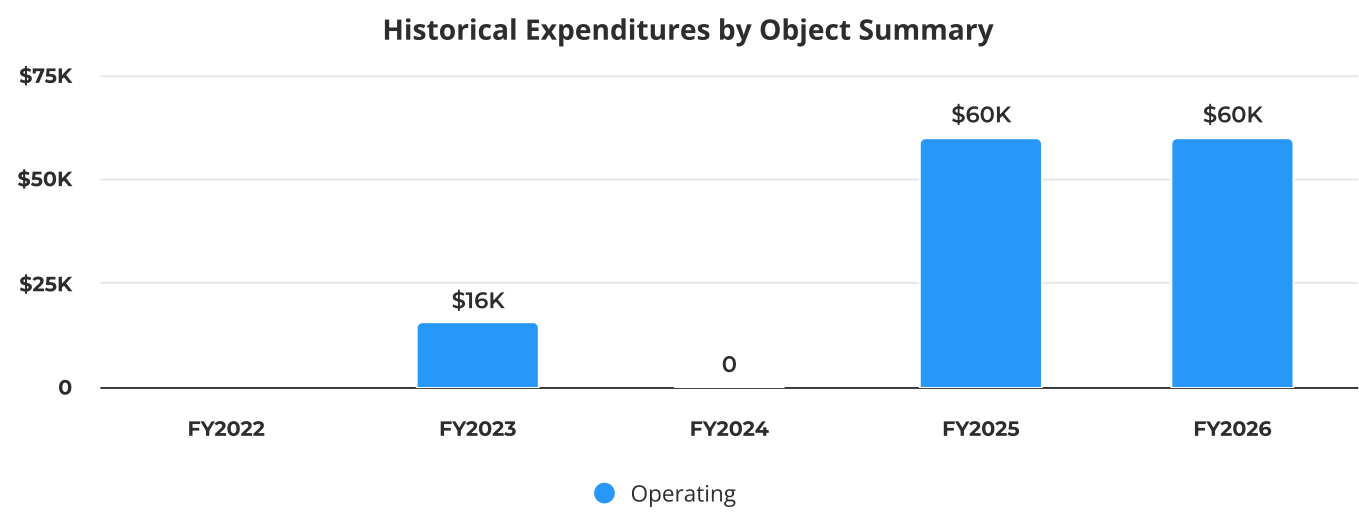
Expenditure Summary



SIT New Building Capital Project

The SIT Insectary Capital Project Fund has been established to support staff in the evaluation of Sterile insect technique and set aside funds to build an insectary to support the development and deployment the required number of sterile male mosquitoes to have a significant impact on the local population of invasive mosquitoes. It is funded by an annual transfer from General Fund Operating Budget and interest earnings.

Expenditures by Object Summary



Expenditure broken into payroll, administrative and operating.

Payroll, which is 74% of the department budget, increases by \$29,646 (6.5%). This is due to a COLA of 3 % for FY2026 and the PY COLA was budgeted at 5% but was actually 10%. Administrative expenses are decreasing by 13% due to professional fees for strategic planning and attorney fees for negotiations were budgeted for 2025. The overall budget increases by 2.7%.

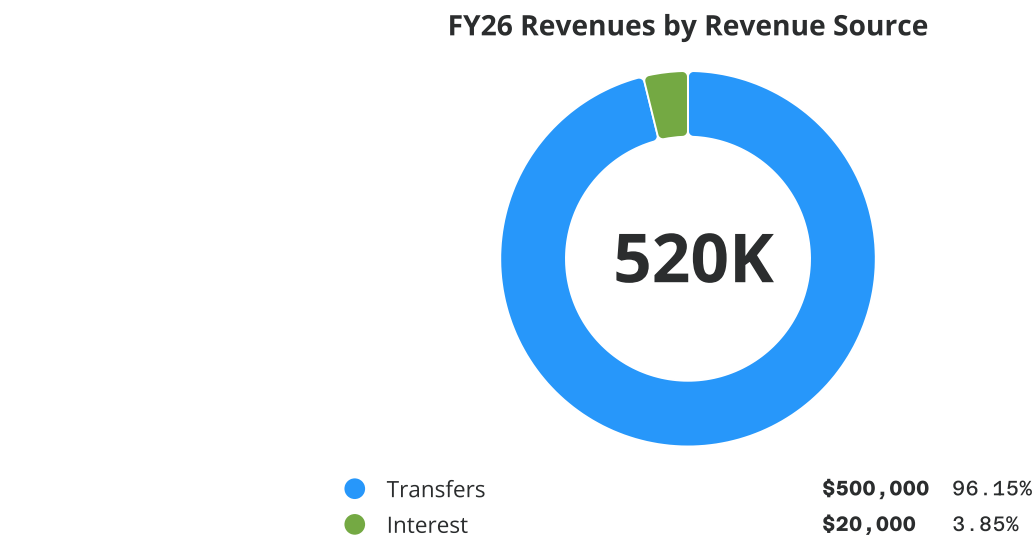
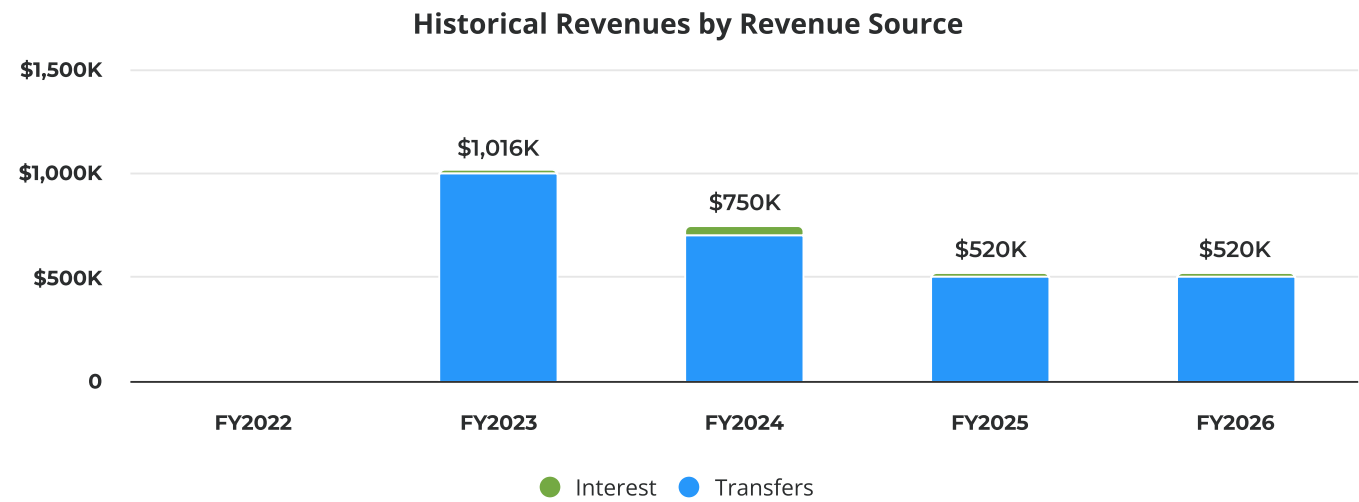
Expenditures by Object Summary

Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted	FY 2026 Budgeted	% Change
Operating					
Unrealized Loss	\$15,381	-	-	-	-
Capital Outlay	\$124	-	\$60,000	\$60,000	-
Total Operating	\$15,505	-	\$60,000	\$60,000	-
Total Expenditures	\$15,505	-	\$60,000	\$60,000	-

SIT New Building Capital Project Fund Budget

		Proposed Budget	Adopted Budget	Estimated Actual	Actual
		<u>2025-2026</u>	<u>2024-2025</u>	<u>2024-2025</u>	<u>2023-2024</u>
Beginning Fund Balance		<u>2,161,309</u>	<u>1,577,274</u>	<u>1,641,309</u>	<u>891,604</u>
REVENUE					
	Interest	20,000	20,000	20,000	49,705
	Transfers From Operating Budget	500,000	500,000	500,000	700,000
	Sale of Assets				
TOTAL REVENUE		520,000	520,000	520,000	749,705
CAPITAL EXPENSES					
6095	Professional Services	40,000	40,000		
7300	Maintenance	20,000	20,000		
8415	Capital Expenditure				
TOTAL EXPENSES		60,000	60,000	-	-
Total Revenue Less Expense		<u>460,000</u>	<u>460,000</u>	<u>520,000</u>	<u>749,705</u>
Ending Fund Balance		<u>2,621,309</u>	<u>2,037,274</u>	<u>2,161,309</u>	<u>1,641,309</u>

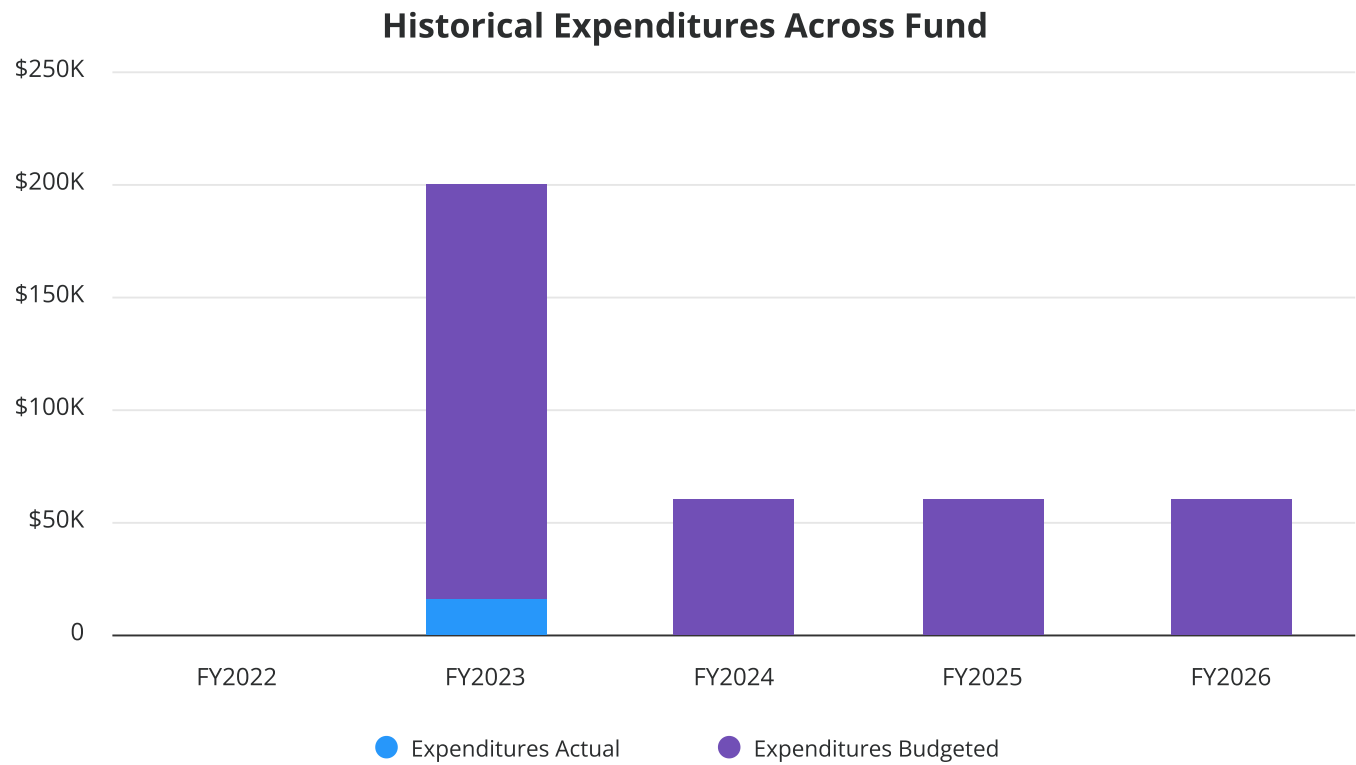
Revenues by Revenue Source



Revenues by Revenue Source

Category	FY 2025 Adopted	FY 2026 Budgeted	FY 2025 Adopted vs. FY 2026 Budgeted (% Change)
Interest	\$20,000.00	\$20,000.00	-
Transfers	\$500,000.00	\$500,000.00	-
Total Revenues	\$520,000.00	\$520,000.00	-

Expenditure Summary



Debt Overview Summary

The District currently has **no outstanding debt obligations**. As such, there are no debt service requirements or related financial commitments in the current or upcoming fiscal year. The District continues to operate on a pay-as-you-go basis and maintains a strong financial position without reliance on long-term borrowing.

Overview of Debt Policy

The Coachella Valley Mosquito and Vector Control District maintains a formal debt management policy to ensure responsible borrowing practices, safeguard financial stability, and promote transparency. This policy governs the issuance, structure, and repayment of debt and is reviewed periodically to reflect evolving financial conditions and regulatory requirements.

Key principles of the District's debt policy include:

- **Purpose-Driven Borrowing:** Debt may be issued only for capital projects or equipment—such as laboratory upgrades, fleet vehicles, or surveillance technology—with a useful life exceeding the term of the debt.
- **Affordability and Sustainability:** The District evaluates the long-term impact of debt service on operational budgets and public health programs before issuing any new debt.
- **Transparency and Accountability:** All debt issuances are subject to public disclosure, board approval, and compliance with applicable laws.
- **Use of Professional Advisors:** The District engages qualified financial advisors, bond counsel, and underwriters to ensure best practices in structuring and marketing debt.

Legal Debt Limits

Although the District currently has no outstanding debt, it remains subject to statutory debt limitations as defined by the California Constitution and Government Code.

- **General Obligation Bonds (GO Bonds):** Under California Government Code Section 43605, the District may issue GO bonds up to **15% of the assessed valuation of taxable property** within its jurisdiction. These bonds require **two-thirds voter approval** and are repaid through property taxes.
- **Revenue Bonds:** These can be issued without voter approval if backed by a dedicated revenue stream (e.g., service fees, benefit assessments). District must meet **coverage requirements** to ensure repayment capacity.
- **Lease-Purchase Agreements and Certificates of Participation (COPs):** These financing tools are **not considered debt** under Article XVI of the California Constitution, provided they do not obligate the District's taxing power. They are commonly used for equipment or facilities and require board approval and public disclosure.
- **Short-Term Debt:** Districts may issue short-term debt (e.g., Tax and Revenue Anticipation Notes) to manage cash flow, especially in anticipation of property tax receipts. These must comply with Government Code Section 8855(i) and be included in the District's debt policy.

As of the date of this report, the District's legal debt capacity remains fully available.

Coverage Requirements

For any future issuance of revenue-backed debt, the District adheres to strict coverage requirements to ensure repayment capacity:

- **Minimum Debt Service Coverage Ratio (DSCR):** The District targets a DSCR of at least **1.25x**, meaning net revenues must exceed annual debt service by 25%.

- **Reserve Requirements:** Debt instruments may require the establishment of a debt service reserve fund equal to one year's maximum annual debt service.
- **Rate Covenants:** The District commits to maintaining rates and fees sufficient to meet operating costs and debt obligations.

These coverage standards are designed to protect bondholders and preserve the District's creditworthiness.

Current Debt Status

As of the reporting period, the District has **no outstanding debt obligations**. However, this section is included to provide full transparency and to outline the framework under which future debt may be considered.

The District remains committed to prudent financial stewardship and will only pursue debt financing when it aligns with strategic priorities—such as expanding vector surveillance, upgrading abatement equipment, or enhancing public outreach—demonstrates affordability, and complies with all legal and policy requirements.

Debt Service Overview

Current Debt Status

As of the current fiscal year, the District has no outstanding debt obligations. Consequently, there are no principal or interest payments scheduled, and no debt service expenditures are reflected in this budget.

Explanation of Absence

The absence of debt service schedules is due to the District's current debt-free status. This reflects prudent financial management and a commitment to operating within available resources.

Future Debt Considerations

While no debt is currently issued, the District may consider issuing debt in future fiscal years to fund capital improvements or infrastructure projects. If debt issuance is anticipated, projected debt service schedules will be included in future budget documents to ensure transparency and informed decision-making.

Historical/Hypothetical Debt Service Schedule

To provide context, the following table presents a hypothetical debt service schedule based on prior debt issuances or typical municipal bond structures. This helps stakeholders understand the potential impact of future debt on the District's financial position.

Fiscal Year	Principal	Interest	Total Debt Service
2022	\$0	\$0	\$0
2023	\$0	\$0	\$0
2024	\$0	\$0	\$0
2025	\$0	\$0	\$0
2026	\$0	\$0	\$0

Bond Ratings Disclosure

Bond Ratings

Although the District currently has no outstanding bonded debt, this section provides an overview of bond ratings to support transparency and demonstrate preparedness for potential future debt issuances.

What Are Bond Ratings?

Bond ratings are independent assessments of a government's creditworthiness, issued by nationally recognized rating agencies such as **Moody's Investors Service**, **S&P Global Ratings**, and **Fitch Ratings**. These ratings influence the interest rates the District would pay on borrowed funds and reflect the financial strength, management practices, and economic outlook of the issuing entity.

Why Bond Ratings Matter

- **Lower Borrowing Costs:** Higher ratings typically result in lower interest rates.
- **Investor Confidence:** Strong ratings attract a broader pool of investors.
- **Financial Reputation:** Ratings serve as a public measure of fiscal responsibility.

Rating Scale Overview

Bond ratings range from **AAA** (highest quality) to **D** (default). Ratings are generally categorized as:

- **Investment Grade:** AAA to BBB (or equivalent)
- **Speculative Grade:** BB and below

A visual rating scale and agency logos may be included to enhance understanding.

District's Target Rating

In the event of future debt issuance, the District will seek to achieve a rating of **AA or higher**, reflecting its commitment to sound financial management, strong reserves, and prudent debt policies. This target aligns with peer agencies and supports long-term affordability.

Historical Ratings and Comparables

If applicable, historical ratings for prior bond issuances will be included to provide context. In the absence of current ratings, the District may reference ratings of comparable agencies with similar financial profiles and service areas.

The Rating Process

Obtaining a bond rating involves:

1. Preparing comprehensive financial documentation.
2. Engaging with rating analysts.
3. Undergoing a formal review of fiscal policies, economic conditions, and governance practices.

The District may work with financial advisors to facilitate this process and ensure a favorable outcome.

Current Bond Rating Status

The District currently does not have any outstanding bonds and therefore does not possess any bond ratings. This status is consistent with the District's current debt-free position.

Future Bond Rating Considerations

If the District plans to issue bonds in the future, it will initiate the process of obtaining bond ratings from recognized rating agencies such as Moody's Investors Service, Standard & Poor's (S&P), or Fitch Ratings. These ratings will reflect the District's creditworthiness and will be disclosed in future budget documents to ensure transparency and provide stakeholders with comprehensive financial information.

Appendix

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future

date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Flow: The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

Cash Management: The process of monitoring the ebb and flow of money in and out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

Compliance: Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Equity: The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Statements: Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

Fiscal Year: The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GAAP: Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Internal Controls: Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Income: The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proprietary Funds: Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenues: Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.